

CITY OF PLANTATION

THE FOUNTAINS PLANTATION, FL



FY2024 CITIZENS' REPORT

CITY OF PLANTATION

ELECTED OFFICIALS

NICK SORTAL

Mayor



Councilmembers



Erik Anderson



Timothy Fadgen



Jennifer Andreu



Louis Reinstein



Denise Horland

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ADMINISTRATION

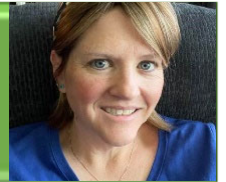


Jason Nunemaker
Chief Administrative Officer

Anna C. Otiniano
Financial Services Director



April Beggerow
City Clerk



Charles Spencer Jr.
Procurement Director



John Montefusco
Information Technology
Director



Denese Edsall
Human Resources Director



Danny Holmes
Planning & Zoning Director



Howard Harrison
Police Chief



Donald Todd
Fire Chief



William Gale
Building Official



Samira Shalan
City Engineer



Matthew Thompson
Public Works Director



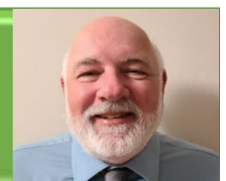
Monika Knapp
Library Director

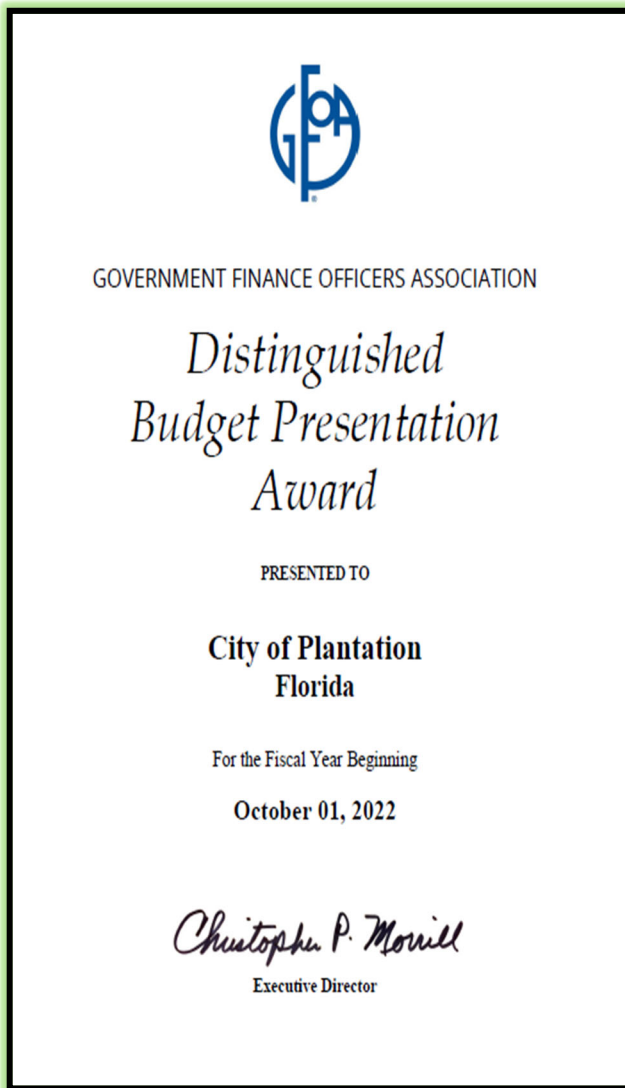


Phil Goodrich
Parks & Recreation Director



Daniel Pollio
Utilities Director





The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Plantation, Florida for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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STRATEGIC PLANNING

MISSION STATEMENT

The City of Plantation mission statement is to continually improve citizens' quality of life through the provision of value-driven, quality public services and facilities that reflect the expectations of Plantation residents and the business community and confirm the City's commitment to responsible environmental stewardship.

VISION STATEMENT

The City of Plantation will maximize opportunities for social and economic development while retaining an attractive, sustainable and secure environment for the enjoyment of residents and visitors. Through responsible and professional leadership and in partnership with its residents, the City will strive to improve the quality of life for all residents living and working in this community.

The City of Plantation's Mission and Vision Statements serve as the foundation for the City's Strategic Planning. Based upon information/input received City Councilmembers, Residents, Department Heads and Staff, the Mission Statement, Vision Statement and four Strategic Priorities were established as follows:

STRATEGIC PRIORITIES

Quality Customer Service

Economic Opportunity & Resiliency

Quality of Life

Sustainability



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August 14, 2022

Dear Councilmembers:

Development of the FY2024 Budget began in mid-March 2023 with a kickoff Strategic planning session with City Council. This crucial meeting set the tone for a collaborative and inclusive budgeting process, where key stakeholders came together to define the City's priorities and chart a course for the future. Over the following months, Administration and Department Heads engaged in rigorous analyses, assessing operating needs, community needs, and economic trends, to craft a budget that reflects both ambition and prudence.

As we emerged through the FY2024 Budget process, financial stability remained at the forefront. The FY2024 budget is thoughtfully crafted to align with our strategic priorities. The result is a forward-looking budget that not only addresses immediate challenges but also lays the groundwork for a sustainable and prosperous future for our city. We propose keeping the millage rate the same as the past five years, demonstrating our commitment to fiscal responsibility. With strong emphasis on fiscal responsibility, we are confident that the FY2024 Budget will be a transformative tool to achieve our shared vision for a thriving municipality.

The proposed operating budget is a balanced budget as required by Florida Statute. Its primary purpose is to establish an action, operational, and financial plan for the delivery of City services in the upcoming fiscal year. This budget is the financial foundation that guides the operational and financial planning of the City and is the single most important document presented to Council.

The City of Plantation proposed operating budget for fiscal year 2024 for all funds, including the Ad Valorem Bond, is \$252,232,634. This is an increase of 11.2% or \$25,396,215 when compared to the previous fiscal year's amended budget. A majority of the increase is in the Utilities Water Wastewater funds, which increased 36.1% or \$21,424,533.

The General Fund budget totals \$131,416,909 and represents 52.1% of the overall budget. The remaining 47.9% of the proposed Budget includes: Special District Funds (2.0%); Special Revenue Funds (6.7%); Debt Service Funds – *Non-Ad Valorem* (0.8%); Capital Projects Funds – *Non-Ad Valorem* (0.2%); Enterprise Funds - Water/Wastewater (32.0%); Stormwater (0.8%), and Plantation Preserve (2.4%); Ad Valorem Bond Capital Projects Fund (1.5%), and Ad Valorem Bond Debt Service Fund (1.5%).

The General Fund budget is based on a proposed millage rate of 5.8000 mills. There is a 0.2813 millage rate assessment for the debt service associated with the 2017 ad valorem bond; a proposed 1.9160 millage rate for properties in the Plantation Gateway District and 0.9707 millage rate for properties in the Plantation Midtown District.

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Below is a Summary of the Proposed FY2024 Budget by Fund

FUND	FY2023 Amended Budget	FY2024 Proposed Budget	Funds as a % of the Total Budget
General Fund	125,559,239	131,416,909	52.1%
Special Districts Funds	4,644,340	4,940,906	2.0%
Special Revenue Funds	18,145,041	16,824,419	6.7%
Debt Service Funds			
* Non Ad Valorem Debt	2,096,365	2,089,695	0.8%
* Ad Valorem Debt	3,962,750	3,967,500	1.5%
Capital Projects Funds			
* Non Ad Valorem Bond	402,700	403,200	0.2%
* Ad Valorem Bond	5,338,818	3,734,554	1.5%
Enterprise Funds			
* Water/Wastewater	59,322,218	80,746,751	32.0%
* Stormwater	1,520,657	2,111,527	0.8%
* Plantation Preserve	5,844,291	5,997,173	2.4%
Total All Funds	226,836,419	252,232,634	100%



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General Fund Highlights

Revenues

Ad valorem revenues, constitute 54.5% of the General Fund budget and serve as the primary funding source for the City of Plantation, showcasing stability and an upward trend. This positive trajectory is attributed to the rise in property values and the annual addition of new construction to the tax roll.

The Property Appraiser's valuations, released on July 1, indicate a 10.58% increase in property values within the city, resulting in a \$6,357,743 increase in ad valorem revenue compared to the fiscal year 2023 amended budget. Of this additional revenue, approximately 23.8% or \$1,500,000 is attributed to new construction. The General Fund Proposed Budget for FY2024 is based upon an unchanged operating millage rate of 5.8000 mills, remaining at the same level since fiscal year 2019. The combined increase in property values and the proposed millage rate is estimated to generate a total of \$71,385,713 in Ad Valorem revenues. This estimate considers a historical trend of a ninety-six percent (96%) collections rate.

Other revenue categories in the General Fund in fiscal year 2024 are projected as follows:

- Utility Service tax revenue is projected to increase 4.9% or \$395,000 in FY2024. This growth is primarily attributed to the utility service tax for electricity, as a result of FPL implementing a schedule of rate increases starting in FY2021.
- Other General taxes are projected to decrease of 0.2% or \$7,000 in FY2024. The primary factor contributing to this decline is the reduction in Communication Services Tax revenues. Over the years, this revenue source has steadily declined, largely due to heightened competition in the marketplace and the State's decision to increase its portion of this revenue source.
- Permit Fees and Special Assessments are projected to increase 1.7% or \$180,241 when compared to the fiscal year 2023 amended budget. The increase is primarily in the franchise fees for electricity and solid waste. Franchise fees for electricity increased 1.8% or \$103,437 driven by FPL's phased implementation of planned rate increases beginning in FY2021. Similarly, franchise fees for solid waste increased 2.0% or \$60,000 due to scheduled CPI increases as mandated by the solid waste contract.
- Intergovernmental revenues are projected to increase 14.8% or \$1,501,016 in FY2024 when compared to the FY2023 amended budget. This category encompasses crucial revenue sharing from Sales Tax and Half Cent Sales Tax. In previous years, our projections for these sources were conservative, considering the impact of COVID in FY2021 and FY2022, as well as concerns surrounding a possible recession in FY2023. However, based on the actual revenues received

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thus far in FY2023, we are optimistic about a 12.4% increase in FY2024 for both these revenue streams.

Another contributing factor to the rise in this category is the revenue related to the School Resource Officer program. In mid-2023, the Police Department successfully negotiated a new contract with the School Board, offering increased rates of pay for officers, commencing in the 2023-2024 fiscal year.

- The Charges for Services category is projected to increase 6.2% or \$1,045,422 in FY2024 when compared to the FY2023 amended budget. Similar to the Intergovernmental category, the Charges for Services category experienced many challenges during the pandemic, particularly in Recreation revenue. The closure of city facilities and suspension of recreational programs significantly impacted revenue. However, with the reinstatement of programs in late 2022/early 2023, attendance at events surged, surpassing pre-pandemic numbers. This trend continued in FY2023, prompting the Recreation Department to add more programs in FY2024 to meet the growing demand. Projections indicate a 19.6% increase in Recreation revenue, amounting to \$180,000, which will help offset some of the costs associated with providing these services.

Revenue projections for the Tennis Center reflect a 14.9% increase or \$68,912. This growth is largely attributed to the overwhelming popularity of the new services and events introduced at the Tennis Center in FY2022. Residents embraced these offerings, leading to high demand. The additional revenues anticipated for the Tennis Center will contribute to offsetting the cost of some of the services provided there.

Cost allocation fees for Enterprise Funds are projected to increase 11.7% or \$316,866. This increase is mainly attributed to the implementation of a new cost allocation fee, for the Preserve Golf Course Fund. The cost allocation fee pertains to services provided by General Fund internal service departments (Admin, Finance, City Clerk, HR, IT, and PW) to departments outside the General Fund.

In previous years a cost allocation fee was charged to the golf course; however, the fee was suspended in FY2014 by a previous Administration. The suspension was due to the golf course generating insufficient revenues to cover both a large debt service *and* a cost allocation fee. With the golf course now thriving, memberships and events flourishing, the current Administration deemed it appropriate to reinstate the cost allocation fee at 50% for FY2024. In FY2025, with the golf course debt service fully paid, the allocation fee will resume at 100% and continue in subsequent years.



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- Fines & Forfeiture revenues are projected to decrease 9.7% or \$75,500. The decrease is primarily in the County Court Criminal revenue line item. The Police Department has associated this revenue decline with the lack of court prosecutions believed to stem from the financial hardships endured by Broward County residents both during and after the pandemic. We hold the belief that as the economy steadily recovers, this category will also experience a corresponding resurgence in the years ahead.
- Miscellaneous Revenue is projected to increase 7.4% or \$142,163 in FY2024. This growth is primarily driven by the area of tower rentals, where significant strides have been made. The increase in tower rental revenue can be attributed to scheduled rate increases and the addition of a new lease with the cellular carrier Dish, alongside several new subleases slated for FY2024.

Expenditures

Personnel Costs

In fiscal year 2024, personnel costs in the General Fund are projected to increase 3.7% or \$3,395,207. This increase is attributed to the addition of 16 new full-time and 7 new part-time positions, along with 5% merit increases for General employees. Additionally, increases in personnel costs for Fire Rescue and FOP employees are based on their negotiated contracts. However, the overall increases in this category are partially offset by savings related to the retirement of several long-term employees and a decrease in medical costs.

As stated earlier, medical and healthcare expenses fall within the Personnel category. Despite the ongoing escalation of these costs for external entities, the proactive measures we have diligently enacted over the years effectively minimize their impact on our city. In 2011, the City established the Employee Health and Wellness Care Center, which serves the dual purpose of improving employee health and wellness while redirecting costs from health insurance claims and pharmaceutical expenses. The Employee Health and Wellness Center has demonstrated remarkable success, boasting a utilization rate exceeding 99%. In addition, since inception the Care Center has generated cost avoidance savings of over \$8.7 million for the city, demonstrating its significant impact on healthcare expenses.

In addition, City of Plantation employees play a vital role in reducing medical costs for the city. Through regular payroll deductions, employees contribute to the medical plan each pay period, sharing the burden of these costs. These contributions are estimated to reduce the City's healthcare expenses by approximately \$1.9 million in FY2024.



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Operating Costs

Operating costs in the General Fund are projected to increase 7.9% or \$1,833,429 in FY2024 compared to the FY2023 amended budget. In response to unprecedented inflationary pressures, Department Heads were granted approval to increase their FY2024 operating budgets by up to 5%. While many diligently managed operating costs and successfully contained them, a few departments exceeded the target rate due to specific factors.

The Procurement Department increased 18.1% or \$18,304; this increase is attributed to the request for a procurement cloud-based subscription software. This software will enhance the department's efficiency by facilitating solicitation assembly, workflow management, statistical data provision, and contract management. With streamlined processes, the software is expected to shorten the solicitation creation timeline, minimize errors, and improve communication between Procurement and the End User, transitioning the city toward a more electronic approach.

The Engineering Department increased 42.7% or \$28,116, primarily in the consultant's budget line item. The department requested additional funds to enlist the help of consultants to carry out specialized engineering assignments, encompassing activities such as surveying, structural analysis, traffic assessment, and other services that surpass the capabilities of the in-house engineering team.

The City's Administration experienced a 28.1% increase or \$109,219, stemming from increased expenditures for office supplies, contracted maintenance, communications, and memberships schools. This increase was a result of the transfer of 4 full-time employees from other General Fund Departments under Administration. Additional increases in Administration include funding for conducting community outreach events and a citizen's survey.

The Planning and Zoning Department saw a 21.3% increase or \$129,692 primarily due to additional funds allocated to hire a consultant to assist with an updated Impact Fee Study and a new Comprehensive Plan (Comp Plan).

Lastly and most significantly, the Other General Government Department increased 28.5% or \$785,598. The increase here is driven by the escalating cost of Liability/Casualty Insurance Premiums. Florida's insurance landscape has been adversely impacted, with several carriers filing bankruptcy after hurricane Ian's impact on Fort Myers last year. Additionally, numerous insurance carriers have left Florida, citing the significant risk exposure in our hurricane-prone state.



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Operating Capital

The General Fund Operating Capital requests total \$7,905,498 in FY2024. This is an increase of 6.3% or \$471,007 when compared to the fiscal year 2023 amended budget. This increase is directly related to the capital needs related to the essential day-to-day operations and investments in assets or resources that are crucial for sustaining and enhancing the City's ongoing activities.

Capital requests include funding vehicles and equipment for public safety, funding the maintenance of citywide facilities structures along with investments in technology and other operational necessities. The objective of operating capital requests is to secure financial resources necessary to maintain and improve the efficiency, productivity, and overall performance of the City's core operations.

Following are the highlights of significant capital requests included in the FY2024 Budget:

- The Police Department's capital items include a request for 20 Dodge Chargers equipped with police package accessories, along with 5 unmarked police vehicles/accessories designated for specialized units. These vehicles are intended to replace the existing fleet of vehicles that have been in service for over 11 years, ensuring enhanced performance and safety for the department.

In addition to the vehicles, the Police Department has allocated \$300,000 for the implementation of a new Records Management System/Computer-Aided Dispatch (RMS/CAD) system. This technological upgrade is aimed at improving the efficiency and effectiveness of police operations by streamlining data management, communication, and dispatch processes.

- The Fire Department's capital items include crucial infrastructure improvements and essential equipment upgrades. The department plans to address the deteriorating conditions of Fire Stations 2 and 3 by replacing their roofs. The existing shingle roof at Fire Station 3 is prone to leaks and has several structural issues. In response, the department plans to install a metal roof, which is more durable and long-lasting. The roof at Fire Station 2 is part of the ongoing effort to harden facilities citywide.

In addition to these infrastructure improvements, the department has several equipment requests. These include 1 air compressor, 1 truck lift, and 1 Ford F-250 pickup truck. This equipment is essential to enhance the Fire Department's operational capabilities, ensuring efficient and reliable emergency response services.

- The Fire Rescue Department's capital items include critical replacements and upgrades to enhance their life-saving capabilities. First on the list is the request for hydraulic response equipment, which will serve as a much-needed replacement for the current aging hydraulic equipment. In addition, the department is requesting 1 LUCAS resuscitation system to replace an older unit that has reached the end of its useful life. These resuscitation systems play a

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critical role in assisting first responders during cardiac arrest incidents. They facilitate consistent and effective chest compressions on victims, significantly increasing the patients' chances of survival compared to manual chest compressions performed by hand.

- The Engineering Department's capital items consist of 1 Ford Escape pickup truck, intended to replace a vehicle that has exceeded 10 years of service and surpassed 100,000 miles. In addition, due to the considerable mileage and outdated safety features, this vehicle has reached the end of the recommended useful life.
- The Risk Management capital items include an expansive citywide ADA Transition Plan, strategically designed to pinpoint and rectify physical obstacles hindering accessibility. Launched in FY2022, the initiative has three well-defined phases: PH1 involves identification, PH2 centers on removal (currently underway), and PH3 focuses on mitigating programmatic barriers. The project will ensure the city's compliance to the mandates stipulated in Title II of the American Disabilities Act.
- The Information Technology Department capital items include a request for a Data Silo to help protect the city from cyber security incidents. By state mandate Government entities are not allowed to pay ransomware, this solution helps protect the city from such attacks and provides added redundancy from data recovery.

Other Information Technology Department capital items include a refresh of Network Devices that allows the department to continue to provide stable, secure, encrypted access to end users; 1 new Server Application, which is used to control all aspects of our "Active Directory"; 1 Network/File Management Software, which allows visibility for network traffic, tracks file access/deletion and system logs.

- The Public Works Department's capital items include crucial funding requests aimed at enhancing citywide facilities. One significant project is the hardening of various existing non-conforming structures to align them with the statewide building code. This initiative seeks to ensure compliance and safety throughout the city. Additionally, the department is seeking funding for the A/C Replacement Program, an annual budget request focused on replacing aging air conditioning units for all General Fund facilities across the city.
- The Parks Department's capital items include a variety of requests aimed at enhancing the city's parks and recreational spaces. There is a request for Public Art installations across city parks, in line with the recommendations from the Parks & Recreation Master Plan. This initiative seeks to infuse artistic elements like murals and sculptures into the parks, enriching the overall experience for visitors.

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Other park-related requests include fencing for Seminole Park to ensure safety and security and new playground equipment to replace aging structures that have been removed either due to reaching their end-of-life or for safety reasons.

Safety surfacing upgrades are scheduled for Volunteer Park and Camp Everglades to maintain safety standards and provide a quality experience to residents and visitors. In addition, the department is requesting playground shade structures for Volunteer Park, Camp Everglades, and Pine Island Park. These structures serve to cover playgrounds and bleachers, protecting users from UV light while also extending the lifespan of playground equipment.

The department is also requesting 1 Reel mower, 1 Tractor Loader, and 2 maintenance utility carts. Additionally, the department is requesting the replacement of 3 aging vehicles, with 1 Ford F-150, 1 Ford F250, and 1 Ford F350.

- The Recreation Department's capital items include a request to fund several improvements at the Jim Ward Community Center. The proposed enhancements include the replacement of outdated, cracked, and chipped flooring in the main area, along with resurfacing the bathroom floors. Additionally, the plan includes a deep cleaning of the tile walls and the installation of new bathroom partitions, sinks, and countertops for both interior and exterior restrooms.
- The Tennis Department's capital items comprise of requests that include a proposal to resurface four clay courts, as it is essential to maintain the correct slope for proper drainage. Regular resurfacing, at least every five years, is required to maintain the courts' quality and performance. The department also seeks funding for a shade structure to cover the spectator bleachers. This addition will significantly enhance the spectators' experience by providing shelter from the elements, enabling them to enjoy tennis matches in comfort.
- The Aquatics Department's capital items include a request to fund the renovation of the Central Park Bath/Pump House. The current state of this facility poses safety concerns. The proposed plan is to address the existing structural issues and upgrade the bathroom to ensure both staff and public safety. In addition to the above project, the department has requested 3 thermal pool heater/chillers, 2 storage sheds for pools 1 & 2 and 1 gate replacement for the exit of the aquatics complex.
- The Equestrian Department's capital request is to replace a vehicle that has surpassed 10 years of service and traveled more than 100,000 miles. Research indicates that vehicles of this age and mileage are inefficient and costly to maintain.

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Debt Service

The General Fund is currently responsible for one debt service related to the Police Department's Motorola Infrastructure and Device Management System. In FY2024, the principal and interest payments for this system remain consistent with those made in the previous year. As a result, there is no increase in debt service for the General Fund in FY2024.

Other Fund Highlights

Special District Funds

Plantation Gateway Development District (Gateway)

Based upon the valuations released by the Property Appraiser on July 1, property tax values in the Plantation Gateway Development District increased 8.73%. This increase represents approximately \$51,168 in additional ad valorem revenue for the district.

The Gateway Development District proposed budget for the fiscal year 2024 is based on an operating millage of 1.9160 mills. This represents a zero increase in millage rate when compared to the FY2023 amended budget and a zero increase in millage rate since fiscal year 2018 (6 years). The combination of the increased property values and the millage rate of 1.9160 mills is estimated to generate approximately \$837,778 in ad valorem revenue in fiscal year 2024. This estimate is based on historical trends of ninety-six percent (96%) collections rate.

Plantation Midtown Development District (Midtown)

Based upon valuations released by the Property Appraiser on July 1, property tax values in the Plantation Midtown Development District increased 18.69%. This increase represents approximately \$280,412 in additional ad valorem revenue for the district. 79.1% or \$221,678 of the estimated additional revenue is related to new construction added to the tax roll this year.

The Plantation Midtown Development District Proposed Budget for the fiscal year 2024 is based on a proposed millage of 0.9707 mills. This represents a zero increase in millage rate when compared to the fiscal year 2023 amended budget and a zero increase in millage rate since the fiscal year 2018. The combination of the increased property values and the proposed millage rate of 0.9707 is estimated to generate a total of \$1,958,117 in ad valorem revenue in fiscal year 2024. This estimate is based on historical trends of a ninety-six percent (96%) collections rate.

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Special Revenue Funds

Special Revenue funds are a distinct category comprising revenues that are strictly allocated for specific purposes. Within this category, various funds are accounted for, each catering to particular needs. These funds encompass the Library Board, Road & Traffic, Community Development Block Grant (CDBG), State Housing Initiative (SHIP), Community Redevelopment Agency (CRA), State and Federal Forfeitures, Impact Fees, and the Building Fund. Each of these funds serves a defined function, ensuring that resources are appropriately channeled to support their designated initiatives and endeavors.

The Special Revenue Funds are projected to total \$16,824,419 in FY2024. This is a decrease of 7.3% or \$1,320,622 when compared to the FY2023 amended budget. The reduction predominantly affects the Building and Road and Traffic Funds.

The Building Fund totals \$7,721,754 in FY2024, which reflects a decrease of 8.0% or \$675,384 when compared to the FY2023 amended budget. The primary factor contributing to this decline is the reduction in capital projects, mainly stemming from the successful completion of the online permitting project.

In FY2024, the Road and Traffic Fund totals \$3,361,989. This is a decrease of 21.3% or \$907,526 when compared to the FY2023 amended budget. The reduction primarily stems from the line item allocated for the paving program, which underwent a decrease due to the expected rollover of unused funds from the paving project in the FY2023 budget.

Debt Service Funds

Debt service funds play a crucial role in managing loans that are unrelated to the General or Enterprise Funds. These funds are divided into two main categories: Non-Ad Valorem Debt Service and Ad Valorem Debt Service. Together, these categories encompass all aspects of debt service, ensuring responsible handling and repayment of loans without impacting the General or Enterprise Funds.

In FY2024, the Non-Ad Valorem debt service totals \$2,089,695, which is a slight decrease of 0.3% or \$6,670 compared to the FY2023 amended budget. This reduction is attributed to a decrease in interest costs associated with the CRA Debt service in the upcoming fiscal year.

The Ad Valorem debt service encompasses the \$60 million ad valorem bond approved in November 2016. This debt service is sustained by a separate millage rate of 0.2813 mills in FY2024. For FY2024, the estimated debt service taxes for homeowners with a \$200,000 home amount to \$42.20, calculated based on the Save Our Homes (SOH) Value and a \$50,000 exemption. This represents a decrease of 17.1% or \$8.70 for homeowners compared to the FY2023 amended budget.

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In FY2024, the Ad Valorem Bond debt service totals \$3,967,500, reflecting a marginal increase of \$4,750 or 0.1% compared to the FY2023 amended budget. This increase is primarily in the area of debt service principal for FY2024.

Capital Project Funds

The Capital Project Funds are comprised of projects related to *Non-Ad Valorem* Bond projects and Ad Valorem Bond Projects. The total of capital projects in FY2024 is \$4,137,754. This is a decrease of 27.9% or \$1,603,764 when compared to the FY2023 amended budget. The decrease is primarily in the area of Ad Valorem Bond projects.

The *Non-Ad Valorem* Bond Capital Projects total \$403,200 in FY2024. This is an increase of 0.1% or \$500 when compared to the FY2023 amended budget. The increase is in the CRA Fund and is due to a rise in bank service fees.

The Ad Valorem Bond Capital Projects totals \$3,734,554 in FY2024. This is a decrease of \$1,604,264 or 30.0% when compared to the FY2023 amended budget. The decrease is due to the progress and or completion of bond projects in all three silos.

Below is a list of the bond projects by silo and the construction/completion status:

Public Safety Silo:

- | | |
|---|-------------|
| • Replacement of two Ladder Trucks | Complete |
| • Replacement of two Fire Engines | Complete |
| • Replacement of the Police Training Center/Gun Range | Complete |
| • Replacement of Fire Station #1 | Complete |
| • Renovation/Addition of Fire Station #5 | Complete |
| • Renovation/Addition of Fire Station #2 | In Progress |

Parks & Recreation Silo:

- | | |
|---|-------------|
| • Central & Sunset Park Lighting Replacement | Complete |
| • Central Park Multipurpose Building Windows & Doors | Complete |
| • Central Park Multipurpose Building Roof Replacement | Complete |
| • Multiuse Recreational Trails (MURT's) | Complete |
| • Pine Island Park Reconstruction | Complete |
| • Pine Island Park Concession Stand | In Progress |
| • North Acres Park | In Progress |
| • Central Park Multipurpose Building Improvements | In Progress |
| • Pop Travers Restrooms | In Progress |



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Public Works/Stormwater Silo:

- | | |
|--|-------------|
| • Road Repaving | Complete |
| • Replacement of Public Works Buildings | Complete |
| • Neighborhood Street Lighting | Complete |
| • Stormwater System Rehabilitation/Replacement | Complete |
| • Jet Vac Truck | In Progress |
| • Various Drainage Improvements | In Progress |

Enterprise Funds

Enterprise Funds are comprised of the City’s Water/Wastewater, Stormwater, and Plantation Preserve Golf Course funds. These funds operate as self-sustaining financial entities primarily reliant on revenues generated from service charges. Unlike the General Fund, they are not funded by tax revenues.

Utility Water/Wastewater Funds

The Utility Water/Wastewater Funds are specifically designated to handle the essential provision of water and wastewater services to both residents and businesses within the City of Plantation. All activities involved in ensuring the smooth delivery of these services are encompassed within this fund. To cover the costs associated with providing these vital services, user fees are collected from the end user.

In a unique approach, the City of Plantation stands out from other municipalities by not imposing any utilities service tax fees, which can often be as high as 10% of the utility bill. In addition, the City of Plantation takes pride in offering water rates that rank among the most competitive and affordable in Broward County. This commitment to reasonable pricing not only reflects the city's dedication to its residents but also ensures accessibility to essential water services for all.

In fiscal year 2024, the Utilities budget totals \$80,746,751, which represents an increase of 36.1% or \$21,424,533 when compared to the fiscal year 2023 amended budget. The increase is attributed to a variety of factors as follows:

Within the Utilities Operating budget, there is an 18.8% or \$3,337,979 increase for fiscal year 2024 compared to the FY2023 amended budget. This increase is primarily attributed to the impact of unprecedented inflation rates, which have driven up the costs of goods and services as evidenced in most line items in the Utilities operating budget.

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Personnel costs for the Utilities Department total \$15,791,172 in FY2024. This is a 7.0% increase or \$1,033,866 when compared to the FY2023 amended budget. This increase is due to the department's request to add 5 new full-time positions along with 5% merit increases for existing personnel.

The Utilities Capital budget totals \$35,586,202 in FY2024. This is an increase of 88.8% or \$16,737,348 when compared to the FY2023 amended budget. This notable increase is primarily attributed to a significant expansion in capital projects, reflecting the city's commitment to upgrading and improving its utility infrastructure.

The Utilities debt service related to the Series 2020 Revenue Note totals \$960,384 in FY2024. This is a decrease of 0.3% or \$2,480 when compared to the FY2023 amended budget. The decrease is in interest expense, which is dictated by the amortization schedule of the Revenue Note.

Stormwater Utility Fund

The Stormwater Fund serves as the dedicated account for managing, constructing, maintaining, protecting, controlling, regulating, utilizing, and enhancing the stormwater systems and programs within the City of Plantation. The funding for this essential initiative is primarily derived from stormwater fees imposed on residents and businesses within the city. These fees ensure a sustainable and reliable resource pool to support the critical functions and improvements of the stormwater infrastructure, safeguarding the community from potential flooding and environmental challenges.

On 6/21/2023, the City Council granted approval for a 3.5% Consumer Price Index (CPI) based increase for the Stormwater Utility fee. This rate adjustment takes effect starting with the FY2024 budget, setting the Stormwater Utility fee at \$51.75 annually per "Equivalent Residential Unit" (ERU) or \$4.31 per ERU monthly. This represents an increase of \$1.75 per ERU annually or \$0.15 per ERU monthly when compared to the FY2023 amended budget. The additional revenue generated from this rate increase will be utilized to acquire new equipment, and undertake necessary maintenance measures to ensure a sustainable and compliant stormwater management system.

In the fiscal year 2024, the Stormwater Fund revenue totals \$2,111,527, which is an increase of 38.9% or \$590,870 when compared to the fiscal year 2023 amended budget. This notable increase in funding is attributed to the increased expenses associated with maintaining the stormwater system and the department's request to add a new Stormwater Manager position. The city aims to continuously enhance its stormwater management efforts to safeguard the community from potential environmental issues.



CITY OF PLANTATION

Plantation Preserve Golf Course Fund

The City of Plantation Preserve Golf Course offers a remarkable 18-hole championship golf course complemented by a stunning clubhouse and state-of-the-art practice facilities. This facility aims to provide golf enthusiasts with a top-notch and affordable experience while also serving as an excellent event venue. Guests can enjoy a plethora of services, including a full-service restaurant, a well-stocked pro shop, professional golf lessons, opportunities to participate in golf leagues, engaging golf outings, and competitive tournament play.

Guidant Management oversees the management of the golf course, handling all related expenses and revenue collection. In FY2024, the Preserve's budget amounts to \$5,997,173 which is a 2.6% increase or \$152,882 compared to the fiscal year 2023 amended budget. This increase is primarily in operating costs.

The operating budget for FY2024 totals \$4,885,174, which is an increase of 9.1% or \$405,882 when compared to the FY2023 amended budget. This increase can be seen across most line items but especially in the costs for outside service fees, bank fees, advertising fees, tools under threshold fees and cost allocation fees.

Effective in FY2024 a new cost allocation will be charged to the golf course. This cost allocation fee is charged for services provided to the golf course by General Fund internal service departments (such as Admin, Finance, City Clerk, HR, IT, and PW).

In the past, the golf course was subject to a cost allocation fee; however, a previous Administration suspended this fee in FY2014 due to insufficient annual golf course revenues. At that time, the golf course struggled to cover both a significant debt service and the cost allocation fee. With the golf course now thriving, experiencing increased memberships and successful events, the current Administration has decided to reinstate the cost allocation fee at 50% for FY2024. Effective in FY2025, when the golf course's debt service is fully paid, the allocation fee will be resumed at 100% and will continue at this level in subsequent years.

The Preserve's capital budget totals \$356,500 in FY2024. This reflects a decrease of 41.5% or \$253,000 when compared to the FY2023 amended budget. This decrease is primarily attributed to a reduction in requests related to the golf cart fleet. Typically, the golf course replaces its golf cart fleet every three years, and since the fleet was already replaced in FY2023, it resulted in the decrease in capital for FY2024.



CITY OF PLANTATION

Future Landscape

As administration and staff prepared the FY2024 Proposed Budget several current and foreseeable issues need to be highlighted due to their potential fiscal impacts to the City.

These items include:

Covid-19

The FY24 Budget is the first budget prepared since the end of the Covid-19 Pandemic. The Federal Public Health Emergency Declaration expired on May 11, 2023. While the Covid pandemic is officially behind us we have learned that we must be prepared for similar future events. The city has incorporated "pandemics" into our Comprehensive Emergency Management Plan. The city has also taken steps to ensure continuity of services by making more services available online such as online permit review. As the city moves forward evaluating successor enterprise resource planning (ERP) systems a priority will be to ensure continuity of service through any number of events (e.g., pandemic, storm event, etc.).

American Rescue Plan Act 2021 (ARPA-21)

As part of ARPA-21 under the Coronavirus State and Local Fiscal Recovery, funds were allotted to the City of Plantation in two tranches totaling \$13,042,828. The initial tranche of \$6,521,414 was received in June 2021 with the second tranche of the same amount received in June 2022. The Administration and the City Council collaborated to ensure these funds were used to provide maximum benefit to the stakeholders of Plantation.

Tranche I & Tranche II funds are fully allocated as follows:

• FY21 Capital Cuts	\$1,636,404
• Stormwater Master Plan	\$1,055,549
• Utility Billing Assistance	\$1,252,310
• Sewer Lining	\$2,387,151
• Protection Measures	\$ 100,000
• ARPA Consultant	\$ 90,000
• Fire Rescue Units	\$1,202,476
• ERP	\$ 750,000
• Body Cams	\$1,000,000
• ADA/MMTP	\$3,299,995

CITY OF PLANTATION

The FY2021 capital cuts exacerbated the impacts of aging infrastructure and impacted both internal and external service delivery. Therefore, Administration recommended, and City Council concurred, with funding the capital cuts with ARPA funding. Examples of capital items restored with this funding include park improvements, public safety vehicles, and computers.

Administration also recommended, and the City Council concurred, funding Plantation's first citywide stormwater master plan with ARPA funds in the amount of \$1,055,549. This inaugural effort will address goals and tasks in the following areas: Asset management; Data Review and Collection; Hydraulic Model Development; Watershed Evaluation and Drainage Basin Analysis; Flood Plain Management Program Evaluation; and a Vulnerability Assessment. This effort is a critical component to ensure the long-term sustainability and resiliency of Plantation vis-à-vis the challenges of climate change. The vulnerability assessment will position the city to benefit from state funding programs.

Due to the impacts of the Covid-19 pandemic utility shutoffs were suspended. Recognizing the hardships experienced by many households and businesses due to the pandemic, Administration proposed and City Council concurred, to fund the past-due account balances that accrued between March 9, 2020, the issuance of the Governor's Declaration of Public Health Emergency via EO No. 20-52, and July 26, 2021, when the CDC's original eviction moratorium was sunset. Administration interpreted the Interim Final Guidance issued from the Treasury as allowing the presumption that these arrears were the result of Covid-19 impacts. The guidance provides that "a recipient may presume that a household or population that experienced unemployment or increased food insecurity or housing insecurity or is low- or moderate-income experienced negative economic impacts resulting from the pandemic" (Department of the Treasury, 31 CFR Part 35, Coronavirus State and Local Recovery Funds, p.33).

The unemployment rate for Broward County in March 2020 was 5.9% and spiked to 17.4% in May of 2020 and remained above 10% until August of 2020 (9.5%). There is no doubt that these double-digit unemployment numbers for six months impacted our rate payers. Data for the broader Miami-Fort Lauderdale-West Palm Beach Metropolitan Statistical (MSA) indicated a similar impact. While the MSA data indicates a slightly lower peak unemployment rate of 13.8% the rate is elevated for a longer period of time and does not dip below 5%. This data justified the assumption that the arrears experienced during this period may be attributed to negative financial impacts of the Covid-19 pandemic. This investment in our ratepayers assisted them in their individual recovery and, in aggregate, the recovery of our City.

The City of Plantation has an annually funded lining program to repair and replace aging sewer mains and laterals. This program eliminates inflow and infiltration and results in a product with a service life in excess of fifty years. Municipal paving projects necessitated the need for more lining than would be typical in a given fiscal year which average approximately \$2M. \$2,387,151 of the initial tranche of ARPA funds supplemented the lining projects. This substantial investment in our utility infrastructure not only addressed near-term issues but represents a long-term investment to avoid some of the infrastructure decay that has plagued other utilities.

CITY OF PLANTATION

During the surges of Covid-19, Administration set aside \$100,000 for Covid-19 mitigation measures. These measures included the purchase of N95 masks, surgical masks, testing, social distancing measures and anything that might need to be implemented to ensure our continuity of operations to serve the public.

Additionally, \$90,000 was allocated for an ARPA consultant to be utilized by staff to ensure consistency with the Interim and Final Treasury Guidance. It should be noted that as of February 2023 only \$8,975 of this allocation had been expended. Minimal additional expenditures are expected, and these funds will be reappropriated.

The Fire/Rescue apparatus funded through ARPA, \$1.2M, includes a rescue unit equipped with hardware to mitigate the spread of communicable diseases. The Fire Engine will service the growing Midtown area and will be located at Fire Station #4.

Our current financial management system, Microsoft Great Plains, is reaching end of life. The system lacks integration of key features is not user-friendly nor particularly well suited to the public sector environment and does not facilitate the ability to work remotely. An ERP Working Group was established in 2020 and recommended the assistance of a consultant to facilitate the selection process. The \$750,000 allocation will be used to fund consultant assistance for the selection of a new ERP and a portion of the ERP purchase. Estimates for a new ERP system range from \$1.5M to \$4M. As of July 2023, the selection process for the consultant is in the negotiation stage.

The final allocations for ARPA funds were made in February 2023 for the implementation of bodycams for the Plantation Police Department and to address ADA deficiencies as part of our ADA Transition Plan and Multimodal Master Transportation Plan (MMTP). Both efforts serve to mitigate risk.

Bodycams have become de rigueur among police agencies, increasing transparency and offering valuable training insight. Bodycams also provide an additional tool to mitigate risk in the process of evaluating claims. Staff anticipates the \$1M allocation will fully fund implementation, which is anticipated to commence in early FY24.

The city recently completed the MMTP, the city first master plan for transportation, and is currently developing its ADA Transition Plan. These efforts have underscored numerous necessary improvements to municipal assets and the \$3.3M allocation of funds will jumpstart the remediation.

Taken as a whole, the allocation of the ARPA funds demonstrate a long-term perspective with an emphasis on expenditures that will provide a return on the investment for city stake holders for years to come.

CITY OF PLANTATION

Collective Bargaining

The City of Plantation has two bargaining units. IAFF Local #3080 represents the city's EMS personnel and the FOP Lodge #42 represents the city's police officers. The city is not currently engaged in collective bargaining negotiations. Administration recently concluded negotiations with IAFF Local #3080 and their contract was ratified by City Council and expires in September 2025. The contract with Lodge #42 expires in September 2024.

Workforce Competitiveness

Approximately three-quarters of the budget is devoted to personnel services. Our people are the most critical element to provide municipal services. The day-to-day stress over the past few years has been augmented with Covid-19, political turmoil, and most recently inflation rates not seen in decades. The City continues to make efforts to develop and retain our workforce so we can meet the evolving challenges of public service in an increasingly competitive environment.

The post-covid environment remains a challenge in relation to employee recruitment and retention. The City continues previous efforts such as enhanced education reimbursement and the provision of onsite mental health counseling. New efforts include the implementation of twelve-week paid parental leave, an allocation of "volunteer time" and monthly employee engagement events. Recent benchmarking indicated that the classification and compensation study that was implemented in 2022 has been outpaced by market conditions. An adjustment suggested by our consultant, Evergreen Solutions, will be implemented in July 2023 for approximately 427 non-bargaining employees at a cost of \$1,356,00.

Transportation

Transportation issues continue to be one of the most frequent concerns expressed by our residents and is a tremendous quality of life issue. Safety and congestion are the primary concerns. The City continues to take an aggressive multipronged approach to address the concerns.

Efforts currently underway include:

➤ **Midtown Bridge:**

Marlin Engineering has been retained to conduct a PD&E Study and Design Service for the Plantation Midtown Bridge. The City is funding, through the Midtown District, the PD&E (\$697,349.79) and Design (\$494,549.70). The City's intent is to construct a 2-lane divided bridge span over the SFWMD New River Canal connecting SW 17th Street in Plantation Midtown to Westbound State Road 84.

CITY OF PLANTATION

Analysis indicates construction of the bridge would impact traffic conditions in 2045 thusly:

- University Drive/Peters Road: 13% reduction in AM and PM Peak Travel Delay;
- University Drive/WB SR 84: 25% reduction in PM Peak Travel Delay;
- Pine Island Road/WB SR 84: 5% reduction in AM peak Period Delay;
- Midtown Bridge/WB SR 84: LOS B/C during AM/PM Peak Hour;
- Midtown Bridge/SW 17th Street: LOS A/A during AM/PM Peak Hour.

The proposed bridge provides congestion relief to traffic accessing the Midtown Plantation Business District and the Town of Davie Activity Center. The estimated cost of construction is \$8,157,541 and staff is coordinating with the MPO to achieve funding.

➤ **Multimodal Transportation Master Plan**

The City has partnered with the Broward Metropolitan Planning Organization (BMPO) to conduct a citywide Multimodal Master Transportation Plan (MMTP). The scope of work provided for extensive review and analysis of all facets of transportation in and around the City as well as significant opportunities for input from elected officials, the public and other stakeholders. From this analysis, project recommendations and cost estimates have been developed.

The recommendations include roadways, transit, pedestrian, and safety projects. The Master Plan is an eighteen (18) month effort that provides guidance as to transportation needs, priorities, projects and funding opportunities going forward. The total cost for completion of the Master Plan, including a project website, and traffic calming options (both programmatic study and a pilot project) is over \$617,000. The BMPO identified Federal funding to cover approximately 80% of the costs while the City's contribution is \$123,420. While the final report will be delivered this summer, the effort has already improved the integrity of the plan review process vis-à-vis traffic.

➤ **Broward County Mobility Advancement Program (MAP):**

The City is actively pursuing funding under the County's 30-year penny for transportation surtax plan. Administration has altered course regarding two community shuttle route services for the Midtown and eastern part of the city in favor of on-demand micro transit. Staff believes the dynamic nature of micro transit will be more stakeholder friendly and more adaptable as development and redevelopment occurs.

CITY OF PLANTATION

Technology & Customer Service

The pandemic underscored the need to provide platforms that allow stakeholders to interact with the City via modern technology.

The City has implemented a number of these processes and is currently in the process of implementing the following:

➤ **Online Plan Review**

The city went live with ePermit Hub to digitize permitting November 2022. Staff continues to improve the application to enhance the user experience.

➤ **Enterprise Resource Planning (ERP)**

The backbone of the city's financial reporting system will reach end of life in 2027. An internal ERP Working Group was established to facilitate selection of software that will best service the organization's needs. A priority of the working group is to integrate currently disparate platforms to foster improved workflow and coordination between departments. The new ERP is also anticipated to offer more flexible access and greater continuity of operation during storm events. As previously mentioned, \$750,000 of ARPA funding has been allocated to facilitate implementation.

➤ **Automated License Plate Readers (ALPR)**

The city has implemented an ALPR system through our the SR7/Gateway corridor funded by the Gateway Special District. ALPR's are an invaluable tool for law enforcement to combat crime. The Midtown District will be funding the implantation of an ALPR system in Midtown during FY24.

➤ **Advanced Metering Infrastructure (AMI)**

The \$12M project to upgrade all municipal water meters from Automatic Meter Reading (AMR) to AMI was initiated in FY2020. Impacts from Covid-19 have delayed the anticipated completion of this project which is expected to complete in FY24. This project will facilitate convenience for customers, increase revenues for the utility, and provide enhanced opportunities for resource conservation.

CITY OF PLANTATION

Development & Redevelopment

Plantation continues to thrive in a post-pandemic environment. The Census Bureau indicates that Florida had the highest net migration among the states with 320,000 new residents arriving in 2022. South Florida is a popular permanent destination driving development and redevelopment interests throughout the city. Numerous projects are in various states of approval or construction. Items that bear special mention in this regard are two economic development projects, the Broward Mall, and the Gateway Community Redevelopment Area (Gateway CRA):

➤ **Economic Development**

The City partnered with the Greater Fort Lauderdale Alliance and Broward County on two incentive programs to attract corporate headquarter relocations for Chewy and Jazwares respectively. The anticipated economic impacts are detailed below:

Chewy (7700 West Sunrise Boulevard)

- The expansion of the corporate headquarters in Midtown Plantation;
- Expansion includes 500 net new high skilled, high wage jobs during 2021-2024;
- Average wage of jobs is \$100,000 annually (150% of the annual average wage in Broward);
- Expansion includes \$25,000,000 in capital investment in year one;
- Net city incentive of \$250,000 from 2023 to 2028 (average \$41,667 annually);
- City's contributions are performance-based and the city contributions are not made if benchmarks are not achieved; and,
- Expansion will generate over \$98.6 million in direct labor income and approximately \$6M in state and local taxes between 2021 and 2028.

Jazwares (7850 SW 6th Court)

- The expansion of the corporate headquarters in Midtown Plantation;
- Expansion includes 150 net new high skilled, high wage jobs during 2023-2028 (240 total);
- Average wage of jobs is \$80,874 annually (130% of the annual average wage in Broward);
- Expansion includes \$8M-\$10M in capital investment in year one;
- Net city incentive of \$112,500 from 2023 to 2028 (average \$18,750 annually);

CITY OF PLANTATION

- City's contributions are performance-based and the city contributions are not made if benchmarks are not achieved; and,
- Expansion will generate over \$18 million in direct labor income and approximately \$1.6M in state and local taxes between 2023 and 2028.

The recruitment of high-quality employers to office space bodes well for the continued development of Midtown.

➤ **Gateway Community Redevelopment Area**

The ULI Leadership Institute released its report on the Plantation General Hospital Campus Redevelopment in June of 2022. The City's Redevelopment Administrator brought the ULI to the table to see how we could overcome the barriers to redevelop net in the SR7 Corridor. The study had a profound impact beyond the expectations of the city. Among the achievements of the report two, stand out:

1. Opened an authentic dialogue with HCA East Florida Division
2. Crystalized the negative impact of the Plantation Inn on the entire district

Prior budgets noted the potential negative impacts anticipated with the loss of HCA's Plantation General Hospital. Those concerns have been ameliorated with HCA's commitment to construct an \$11M freestanding ER that is better integrated into the built environment. A more exciting possibility exists with the redevelopment of the former hospital. While no final determinations have been made the City and HCA now have a more open line of communication and there is a commitment to work together of the success of the area. The success of the Corridor will be further buttressed by the redevelopment of the Plantation Inn.

The conversations with stakeholders as part of the ULI study indicated a universal negative impact from this facility. Addressing this blight head on, the Plantation CRA awarded a catalytic grant in the amount of \$2.35M for the acquisition and demolition of the structure in furtherance of redevelopment. The closing is anticipated to occur in August 2023. The SR7 Corridor is now on a pathway to success and will offer huge opportunities for redevelopment for years to come.

➤ **Broward Mall (formerly Westfield):**

The pandemic accelerated the evolving nature of retail and the status of the Broward Mall is emblematic of the associated challenges. The former owner, Unibail-Rodamco-Westfield, turned over the mall to the lender to be managed by a third-party receiver.

CITY OF PLANTATION

Seritage Growth Properties announced in July 2022 its intent to liquidate their assets. Plantation is taking a proactive role to determine the future of the site. The Mayor and staff have met with key stakeholders about potential redevelopment. The City will be proactively addressing redevelopment opportunities city's comprehensive plan visioning. It is anticipated that the remaining mall stakeholders and other interested parties will collaborate on what is a huge opportunity not only for Plantation but for the region.

Summary and Recommendations

The City of Plantation is widely recognized as a well-planned community, successfully balancing the provision of exceptional levels of service; an extensive array of amenities; proactive, environmental mindfulness; and a welcoming business climate. Historically, the City's financial standing is solid; generating sufficient revenues to meet increased costs for quality municipal service delivery.

As the Mayor for our city, my primary objective is to ensure a fiscally responsible budget while upholding our commitment to providing high-quality public services to our residents. Throughout the budgeting process, we have placed a significant emphasis on maintaining low millage rates to alleviate the burden on taxpayers. By carefully analyzing expenditures and exploring cost-saving measures, we have strived to strike a balance between prudent financial management and meeting the diverse needs of our community. Our relentless efforts have resulted in a budget that not only addresses the critical requirements of public services but also keeps the millage rates in check, fostering financial stability and enhancing the overall well-being of our municipality.

As Mayor, I wholeheartedly recommend to the City Council the approval of the FY2024 proposed budget and millage rates as follows:

- 5.8000 mills - City of Plantation Operating Budget
- 0.9707 mills - Plantation Midtown Dev. District Budget
- 1.9160 mills - Plantation Gateway Dev. District Budget, and
- 0.2813 mills - Millage required to fund the Series 2017 Ad Valorem Bond Debt Service



CITY OF PLANTATION

FY2024 Budget Calendar

The Council has several opportunities to provide input as the process continues to finalize the FY2024 Annual City Budget. Below is a list of Council meeting dates and actions that are scheduled as part of the process of adopting the FY2024 Millage Rates, Assessments and Annual Budgets.

- September 13th. - 1st Public Budget Hearing to adopt the Tentative Millage Rates, Tentative Budgets and Final Non-Ad Valorem Stormwater Assessment for Fiscal Year 2024
- September 20th. - 2nd & Final Public Budget Hearing to adopt the Final Millage Rates and Final Budgets for Fiscal Year 2024
- October 1st. – Official Commencement of the new fiscal year 2024

Acknowledgements

I would like to express my sincere gratitude to our esteemed Councilmembers, whose unwavering commitment, invaluable support, and insightful input have been instrumental in determining the service levels within Plantation. The budget has been thoughtfully shaped to incorporate many of their concerns while maintaining the priorities expressed individually and collectively from the strategic planning meetings and the dais.

I extend my heartfelt appreciation to all the department directors and their diligent staff for their collaborative efforts in streamlining costs for the FY2024 budget.

Special thanks go to Jason Nunemaker, Chief Administrative Officer, Anna Otiniano, Finance Director, and Nancy Romanello, Budget Manager, for their dedicated efforts in carefully reviewing all available options and incorporating diverse departmental inputs. Their tireless work has resulted in the development of a responsible, well-rounded, and balanced budget in compliance with state statutes. Their crucial roles in crafting a budget that is responsive to the community's needs and paves the way for a prosperous future for Plantation deserve immense recognition.

As we gear up for the fiscal year 2024 budget, it's crucial to bear in mind that the choices we make today for the City of Plantation will shape a prosperous tomorrow!

Sincerely,

Mayor Nick Sortal

CITY OF PLANTATION

CITY AT A GLANCE



GENERAL INFORMATION

Population	94,366
Size	22.8 sq. miles
Government	Strong Mayor 5 Council Members

TAX MILLAGE RATES

Operating Millage	5.8000
Voted Debt Millage	0.2813
Midtown Dev. District Millage	0.9707
Gateway Dev. District Millage	1.9160

CITY STAFF

City Official	6
Full-time positions	898
Part-time positions	226
Total Budgeted Positions	1,130

CREDIT RATING

Standard & Poor's	AA+
Moody's	Aa1

CITY OF PLANTATION

CITY AT A GLANCE



PUBLIC SAFETY POLICE

Sworn Police Officers	181
Community Service Aide	17



CITY OF PLANTATION

CITY AT A GLANCE



PUBLIC SAFETY
FIRE RESCUE

Fire Personnel	30
Volunteer Firefighters	165
Rescue Personnel	76



CITY OF PLANTATION

CITY AT A GLANCE



PUBLIC WORKS

Roadways maintained/miles	222.5
Paved recreation trails/miles	6.75
Structure maintained	78
Total square footage	487,100

PUBLIC WORKS

Drainage maintained	2,619
Street lamps	4,628
Irrigation systems	189



CITY OF PLANTATION

CITY AT A GLANCE



PARKS & RECREATION

Community Center	4
Number of meeting rooms	17
City owned parks	42 Total
Acreage City parks	653
Number of athletic fields	42
Number of pavilions:	20 regular
	2 corporate
County owned parks	1
Preserve Golf Course	1



PARKS & RECREATION

Facilities attendance per year:

Tennis Center	170,820
Pickleball	111,690
Aquatics Complex	62,000
Equestrian Center	16,431
Multipurpose gym usage	1,200
Weight room usage	23,000
Walking trail users	1.58 mil



PARKS & RECREATION

Programs attendance per year:

Youth athletics (PAL)	3,170
Adult athletics	1,442
Summer Camp	1,194
Winter Break	48
Spring Break	50
Number of program Participation	9,000

CITY AT A GLANCE



UTILITIES

Miles of water lines	331
Miles of gravity sewer mains	175
Miles of force main piping	57.67
Lift stations	145
Fire hydrants	3,453

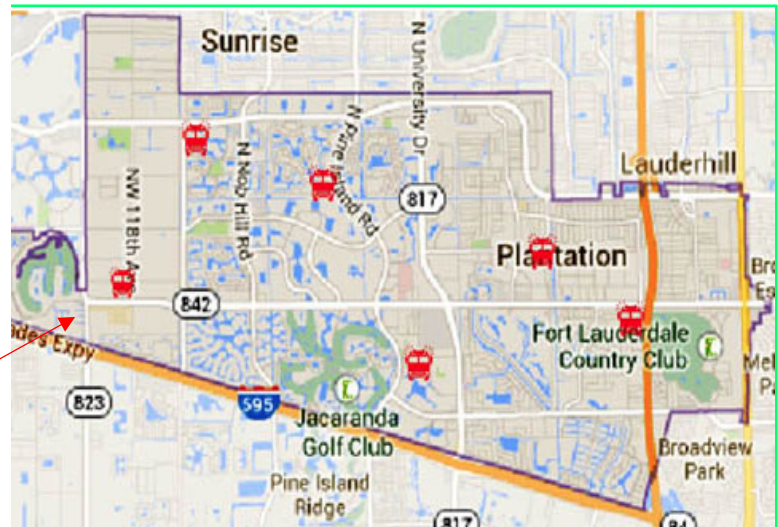
UTILITIES

# of metered connection	28,977
Water treatment capacity	24.0MGD
Wastewater treatment capacity	18.9MGD
Average water flow	10.6MGD
Average wastewater flow	12.91MGD



CITY OF PLANTATION

LOCATION



The City of Plantation is a premier city located in central Broward County and South Florida. It's directly west of Fort Lauderdale, Florida; 20 miles north of Miami/Dade County. Quick access to Interstate 595, 95 and 75 and the Florida Turnpike means you're never more than 15 minutes from Fort Lauderdale/Hollywood International Airport, Port Everglades, the Everglades and the famed Fort Lauderdale beaches.

ABOUT THE CITY OF PLANTATION

The City of Plantation was incorporated in April 1953 and is currently the eighth largest City in Broward County, and home to a number of large national firms, including DHL, National Beverage, Magic Leap, University of Miami, Sylvester Cancer Center, Bascom Palmer Eye Institute, and Motorola Solutions. It operates under a Strong Mayor form of government and five Council Members focusing on business district redevelopment, neighborhood improvement and streamlined government operations and procedures.

Plantation's natural environment is unsurpassed by other South Florida cities. It has been recognized as "Tree City USA" by the Arbor Day Foundation. Situated among thousands of trees are safe, friendly neighborhoods, world-class recreation facilities and a stable business community supported by three distinct business districts. During the past 69 years, the City had expanded into a growing, vibrant urban municipality, 22.8 square miles in size, with a residential population exceeding 90,000 residents.

CITY OF PLANTATION

A BRIEF HISTORY



Plantation's founder, Frederick C. Peters moved his family to South Florida in 1931 to escape harsh Midwest winters. He purchased 10,000 acres along State Road 7 (441), which had been built to connect Miami-Dade to Palm Beach County, and at that time was isolated and far west of any existing development.

With a population of less than 500 and a budget of \$1,288, the City of Plantation was incorporated on April 30, 1953. The first Council Meeting was held on May 11, 1953.

At the time, Plantation was a vast wilderness, as indicated by its motto, "E Vasitate Haec Urbs" meaning "Out of the Wilderness, this City". There was only one police officer, and a group of Residents volunteering to serve as firefighters. In December 1959, Plantation's first school opened: Berenice T. Peters Elementary School, named after the wife of the City's founder, Frederick C. Peters.

Through the years, Plantation has grown significantly, but the warmth of Frederick Peter's 1940s small village atmosphere remained. As thousands began to move into the City, land to the west was annexed. Plantation's City limits extend from State Road 7 (441) in the East to Flamingo Road in the West, and Sunrise Boulevard in the North to Interstate 595 in the South.

Today, Plantation has 94,366 (estimated as of 07/1/2022) residents. Its Internationally Accredited Police Department has 181 sworn officers and its Volunteer Fire Department has a Class 2 ISO rating, and is the largest in the State of Florida. Additionally, Mayor Frank Veltri established the City's own Fire/Rescue unit to serve the residents in 1996. There are ten public schools to educate elementary, middle and high school-age children and numerous day care, charter and private schools.

Plantation residents have historically enjoyed a low millage rate. Plantation's Mayor and five-member City Council are committed to stimulating quality redevelopment within its three well-defined business districts, and promoting the City's distinct "sense of place", both regionally and nationally.

CITY OF PLANTATION

A BRIEF HISTORY



Companies such as DHL, National Beverage, Magic Leap, Baptist Health, University of Miami, Sylvester Cancer Center, Bascom Palmer Eye Institute and Motorola Solution all choose to call Plantation home.

In keeping with Frederick Peter's original Master Plan, Plantation's elected officials have made its parks and recreation system a top priority. There are currently 42 city owned parks totaling 652 acres of open space. Holiday events and parades, Art in the Park, a weekly farmers market, children's camps, recreation classes, and many more community activities throughout the year provide memories that last a lifetime and traditions that are passed down from generation to generation. Plantation is also home to Plantation Athletic League (PAL), the largest all volunteer-run youth athletic league in the nation.

Plantation is one of the premier municipalities in Broward County and South Florida. Through the years, it has retained the feel that its founders had planned: an urban environment, intermixed with a "hometown" lifestyle, achieved through thoughtful, comprehensive planning and the vision and support of its City Council, staff and volunteer organizations.

CITY OF PLANTATION

PLANTATION 70TH. ANNIVERSARY

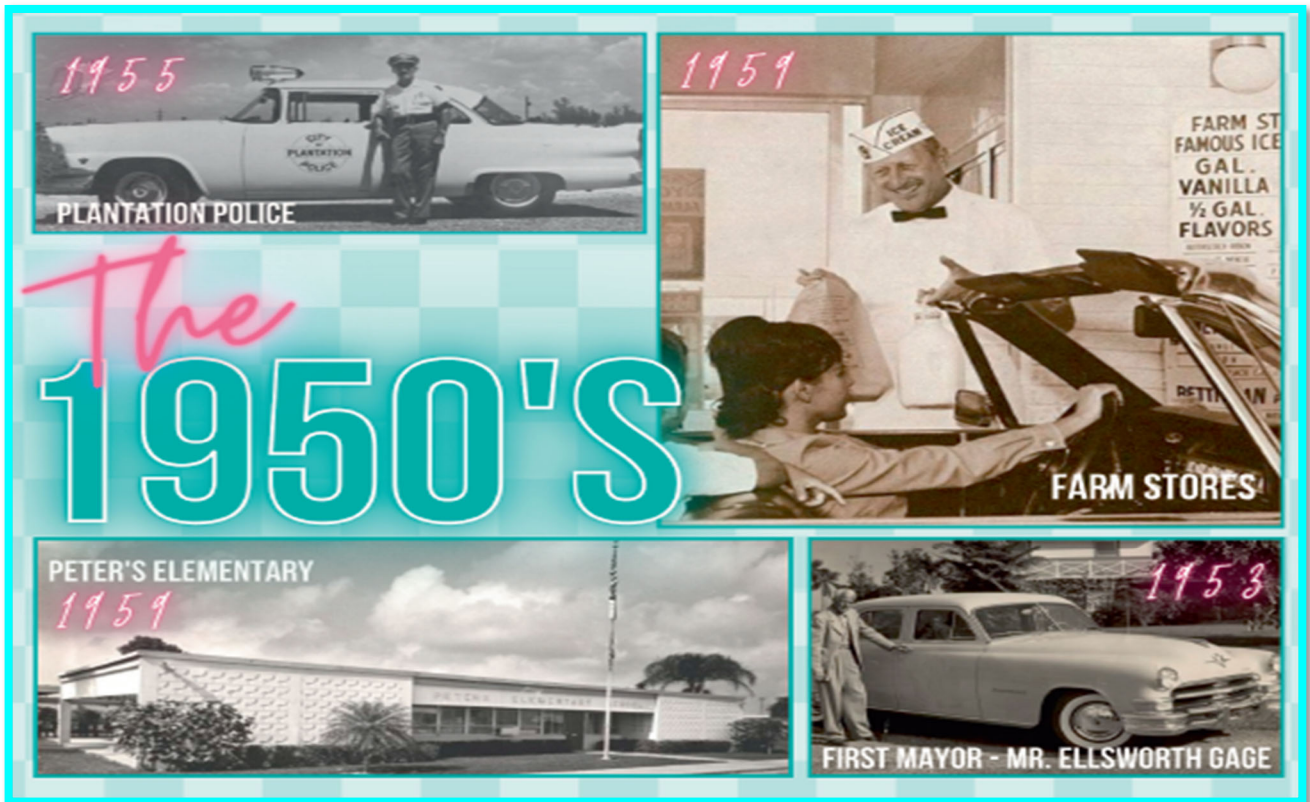
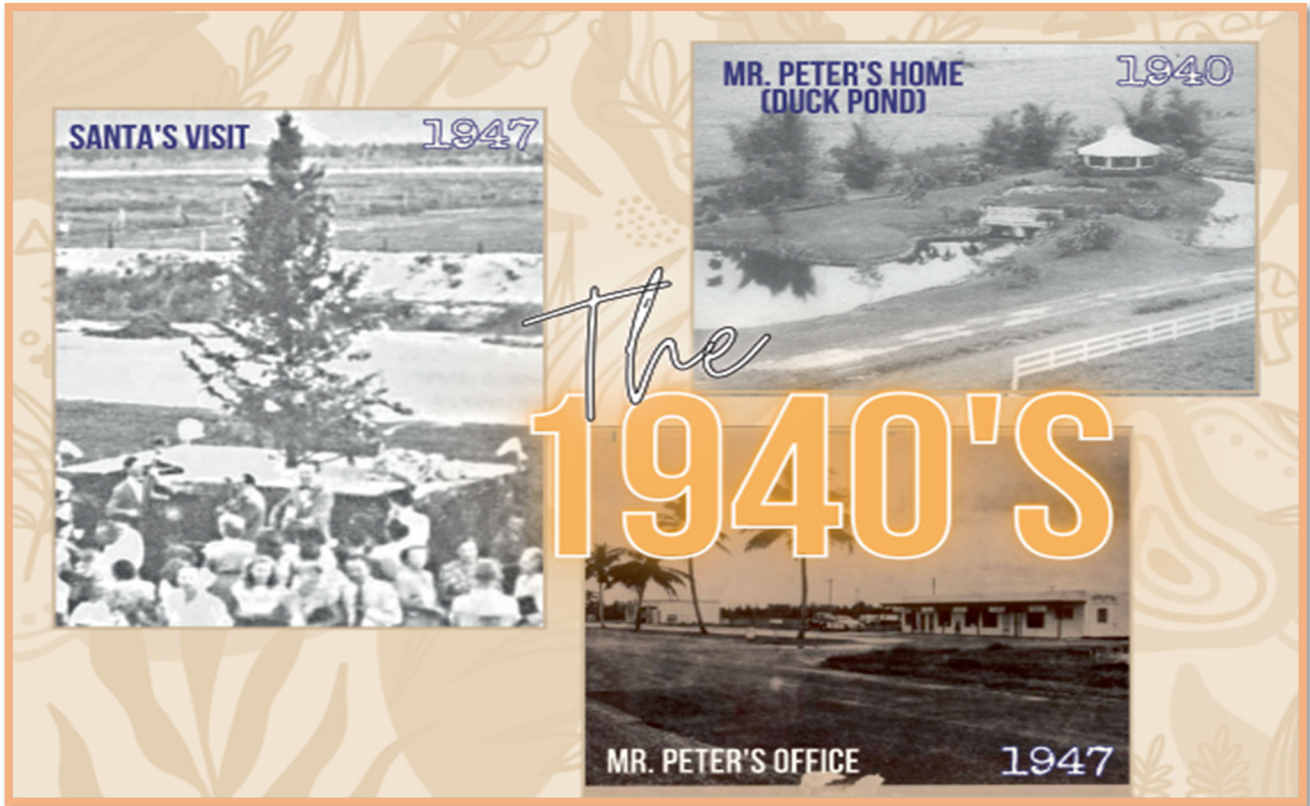
1953 - 2023

The City of Plantation proudly celebrated its 70th anniversary on April 30, 2023. Throughout the years the city has grown from being an isolated development to the eighth largest City in Broward County and home to a myriad of people with diverse cultures.

The following images give a brief look of the City of Plantation’s growth into its Platinum Year.



CITY OF PLANTATION



CITY OF PLANTATION

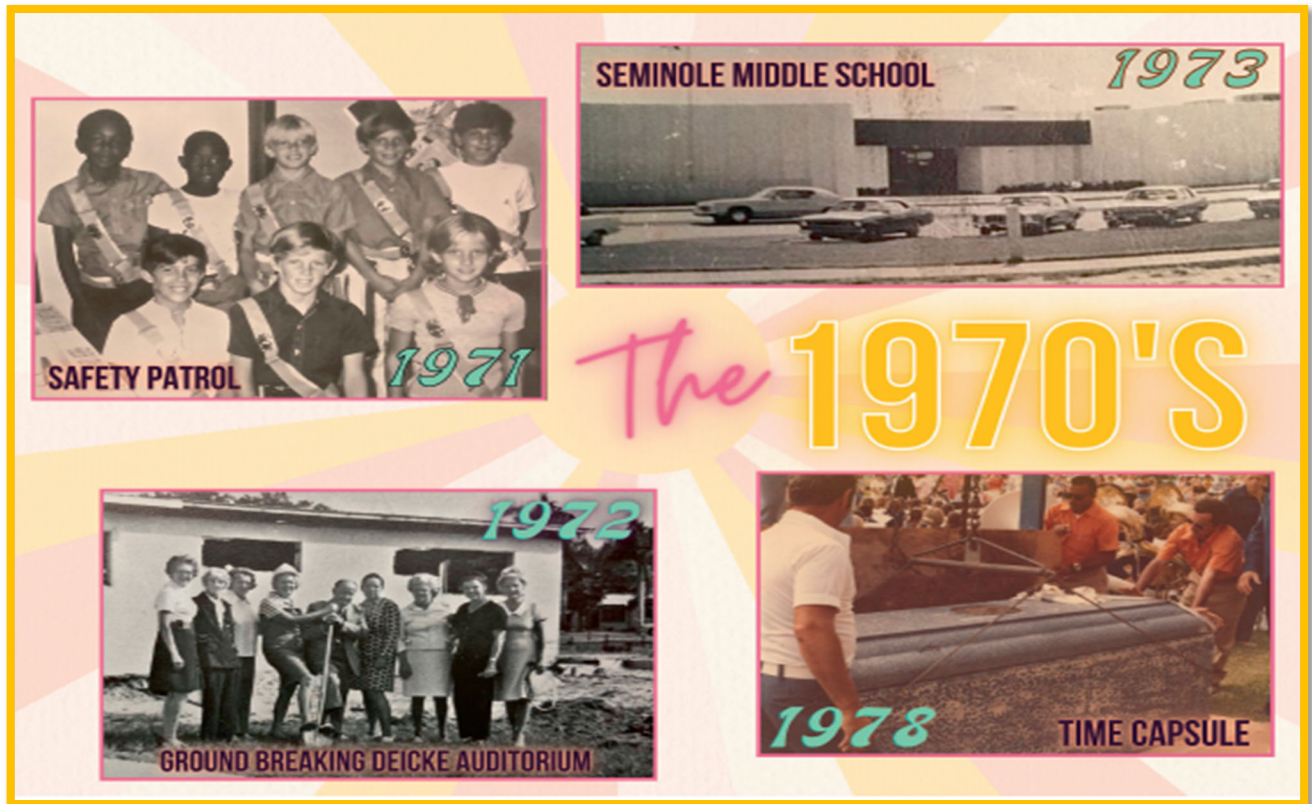


1964
P.A.L. PONY & LITTLE LEAGUE ALL STARS

1965
FAA
FLORIDA AIR ACADEMY

1966
PLANTATION HIGH SCHOOL

The
1960'S



1971
SAFETY PATROL

1973
SEMINOLE MIDDLE SCHOOL

1972
GROUND BREAKING DEICKE AUDITORIUM

1978
TIME CAPSULE

The
1970'S

CITY OF PLANTATION

The 1980's



The 1990's



CITY OF PLANTATION



CITY OF PLANTATION



CITY OF PLANTATION

AWARDS & RECOGNITIONS

FINANCIAL SERVICES DEPARTMENT



The Government Finance Officers Association of the United States and Canada (GFOA) established the Distinguished Budget Presentation Awards Program in 1984 to encourage and assist state and local government to prepare budget document of the highest quality that reflect both guidelines established by the National Advisory Council on State and Local Budgeting and GFOA's best practices on budgeting and to then recognize individual governments that succeed in achieving that goal.

The Financial Services Department received the **Distinguished Budget Presentation Award** for the fiscal year 2023. This is the tenth consecutive year that the City has received this award.



The Government Finance Officers Association of the United States and Canada (GFOA) established the Certificate of Achievement for Excellence in Financial Reporting Program in 1945 to encourage and assist state and local government to go beyond the minimum requirements of generally accepted accounting principles to prepare comprehensive annual financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal.

The Financial Services Department received the **Certificate of Achievement for Excellence in Financial Reporting Presentation Award** for the fiscal year ended September 30, 2021. This is the tenth consecutive year that the City has received this honor.



The Government Finance Officers Association of the United States and Canada (GFOA) established the Popular Annual Financial Reporting Program (PAFR) in 1991 to encourage and assist state and local government to extract information from their comprehensive annual financial report to produce high quality popular annual financial reports specifically designed to be readily accessible and easily understandable to the general public and other interest parties without a background in public finance.

The Financial Services Department received the **Distinguished Popular annual financial Reporting Award** for the fiscal year ended September 30, 2021. This is the fourth consecutive year that the City has received this honor.



The Government Finance Officers Association (GFOA) Triple Crown recognizes governments that have received GFOA's Certificate of Achievement for Excellence in Financial Reporting, Popular Annual Financial Reporting Award, and the Distinguished Budget Presentation Award.

The Financial Services Department received the **Triple Crown Award** for the fiscal year ended September 30, 2021. This is the fourth consecutive year that the City has received this honor.

CITY OF PLANTATION

AWARDS & RECOGNITIONS

POLICE DEPARTMENT



The Police Department maintains three simultaneous accreditation programs upholding compliance with nearly 1,000 combined standards and individual bullets, recognized by both state and national accrediting bodies. Both accrediting bodies set the state and national best practices for law enforcement agencies.

The Commission on Accreditation for Law Enforcement Agencies (CALEA) is recognized as the National and International Gold Standard for Public Safety agencies. The Police Department has received its eighth Law Enforcement CALEA award and reaccreditation in November 2020.

The Commission for Florida Law Enforcement Accreditation (CFA) is recognized as the Florida Law Enforcements highest level of excellence for Law Enforcement Agencies. The Police Department has received its fifteenth CFA award and reaccreditation with its third consecutive excelsior award of excellence in February 2023.

Communications has received its third award and reaccreditation in July of 2022.

Accreditation commits the Department to continue with the organizational improvement and compliance with all mandatory program standards and reports. CALEA conducts an annual on-line review of 25% of randomly selected mandatory standards in both Law Enforcement and Communications. CALEA is scheduled to conduct the full Law Enforcement and Communications reaccreditation in December of 2024, and the next CFA full reaccreditation in November of 2025.

CITY OF PLANTATION

AWARDS & RECOGNITIONS

PARKS & RECREATION DEPARTMENT



In 2020, the Parks & Recreation Department joined the ranks of Elite Park and Recreation Agencies across the Country by earning accreditation through the **Commission for Accreditation of Parks and Recreation Agencies (CAPRA)** and the **National Recreation and Parks Association (NRPA)**. CAPRA is the only national accreditation program for parks and recreation agencies, and is a measure of an agency's overall quality of operation, management and service to the community. This mark of distinction indicates that an agency has met rigorous standards of best practice related to the management and administration of parks, facilities, resources, programs safety and services. There are currently 193 accredited parks and recreation agencies in the United States and the City of Plantation is one of the 25 agencies in Florida that have attained this achievement.

The Parks Maintenance Division won 1st place for the fifth consecutive year at the Florida Recreation & Park Association's Southeast Turf Rodeo.

Central Park Pickleball Courts named the 13th best place to play in the United States by Yelp.

FIRE DEPARTMENT



The Fire Department has recently been classified by the **Insurance Service Office (ISO)** as a Class 2 Department. The Plantation Fire Department is one of the 35 Class 2 departments in the State of Florida. This classification is a testimony to the dedication of the members and the cooperative arrangement we enjoy with the City.

CITY OF PLANTATION

CITY'S ORGANIZATIONAL CHART



CITY OF PLANTATION

BUDGET CALENDAR

START:



January

- * Revenue estimating begins
- * Budget Calendar and Instructions are drafted



February

- * Capital forms are distributed to Departments
- * Budget kickoff is held at the Mayor's meeting
- * Budget direction, instructions and calendar are provided



March

- * Payroll projections are distributed to Directors/Chiefs
- * Departments submit position changes
- * Citywide expenditures/expenses are developed and distributed
- * Budget system is open to Departments for input
- * Departments submit budget requests
- * Departments submit final changes to personnel roster



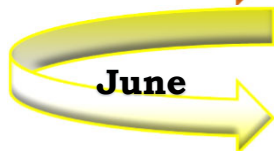
April

- * Finance Department reviews and analyzes requests, payroll and revenue projections
- * Finance Department prepares the first budget draft for Administration
- * Finance Department distributes the first budget draft to Directors/Chiefs



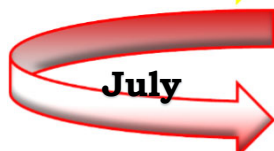
May

- * Departmental Budget Meetings are held
- * Budget Workshop is held. Directors/Chiefs discuss their preliminary budgets with Council



June

- * Property Appraiser Office delivers estimate of taxable values
- * Departments prepare their Budget Narratives.
- * Departments update their Organizational Charts.
- * Departments update their Strategic Planning and Measures
- * Finance Director prepares presentation for Council



July

- * Property Appraiser Office certifies taxable value of the City
- * State provides intergovernmental revenue estimates
- * Council meeting is held to set maximum millage rates (July 19th.)
- * Preliminary special assessment, millage and voted ad valorem debt rates are determined for placement on TRIM notice



August

- * Finance Department submits Certification of Taxable Value to Property Appraiser Office
- * Final revisions are made to the drafted budget
- * Proposed Budget (Detailed Line Item Budget) is delivered to City Council
- * Finance Department prepares Citizens' Report for the First Public Hearing



September

- * First Public Hearing (Sep 13th.) is held. Council adopts the proposed millage rates and budget
- * Finance Department publishes advertisement for public attendance to the second Public Hearing
- * Second Public Hearing (Sep 20th.) is held. Council adopts the final millage rates and budget
- * Finance Department submits Final Millage Resolutions to Property Appraiser Office
- * Adopted Budget is uploaded into the accounting system



October

- * October 1st. Adopted Budget goes into effect
- * Directors print adopted budgets
- * Adopted Budget is uploaded and place on the City's website
- * Finance Department submits "TRIM" Compliance Package to State Property Tax Administration Program



CITY OF PLANTATION

BUDGET OVERVIEW

BUDGET IN BRIEF

The fiscal year 2024 budget for the City of Plantation had one Council meeting to set the maximum millage levy on July 19, 2023. Two additional Council meetings will be held on September 13, 2023 (1st Public Hearing) and September 20, 2023 (2nd and Final Public Hearing).

As a municipality, the City's budget is comprised of a collection of smaller separate entities known as funds. Each fund is a distinct entity with its own revenues and expenditures/expenses. Additional information about the City's funds is outlined in the "Fund Structure" section of this budget document.

For fiscal year 2024, the budgeted funds include:

- ❖ General Fund
- ❖ Plantation Midtown Development District Operating and Construction Funds (2)
- ❖ Plantation Gateway Development District Operating and Construction Funds (2)
- ❖ Library Board Fund
- ❖ Community Redevelopment Agency Fund (CRA)
- ❖ Road and Traffic Control Fund (RTC)
- ❖ State Housing Initiative Program Fund (SHIP)
- ❖ Community Development Block Grant Fund (CDBG)
- ❖ State and Federal Forfeitures Funds (2)
- ❖ Impact Fees Fund
- ❖ Building Fund
- ❖ Debt Service Funds (4)
- ❖ Capital Project Funds (2)
- ❖ Golf Course Fund
- ❖ Stormwater Utility Fund (SWU)
- ❖ Utilities Funds:
 - Operating & Maintenance (O&M)
 - Utilities Sinking
 - Repair and Replacement (R&R)
 - Water Capacity
 - Wastewater Capacity

CITY OF PLANTATION

BUDGET OVERVIEW

The fiscal year 2024 Proposed Budget for the above funds total \$252,232,634. This represents an increase of \$25,396,215 or 11.2% when compared to the fiscal year 2023 amended budget.

This increase is due primarily to the Utilities Fund budget, which shows an increase of \$21.4 million when compared to the FY2023 amended budget. This increase is primarily due to the significant expansion in capital projects in the Operation and Maintenance Fund (\$3.6 million), Repair and Replacement Fund (\$11.1 million), and the Water and Wastewater Capacity Fund (2.0 million).

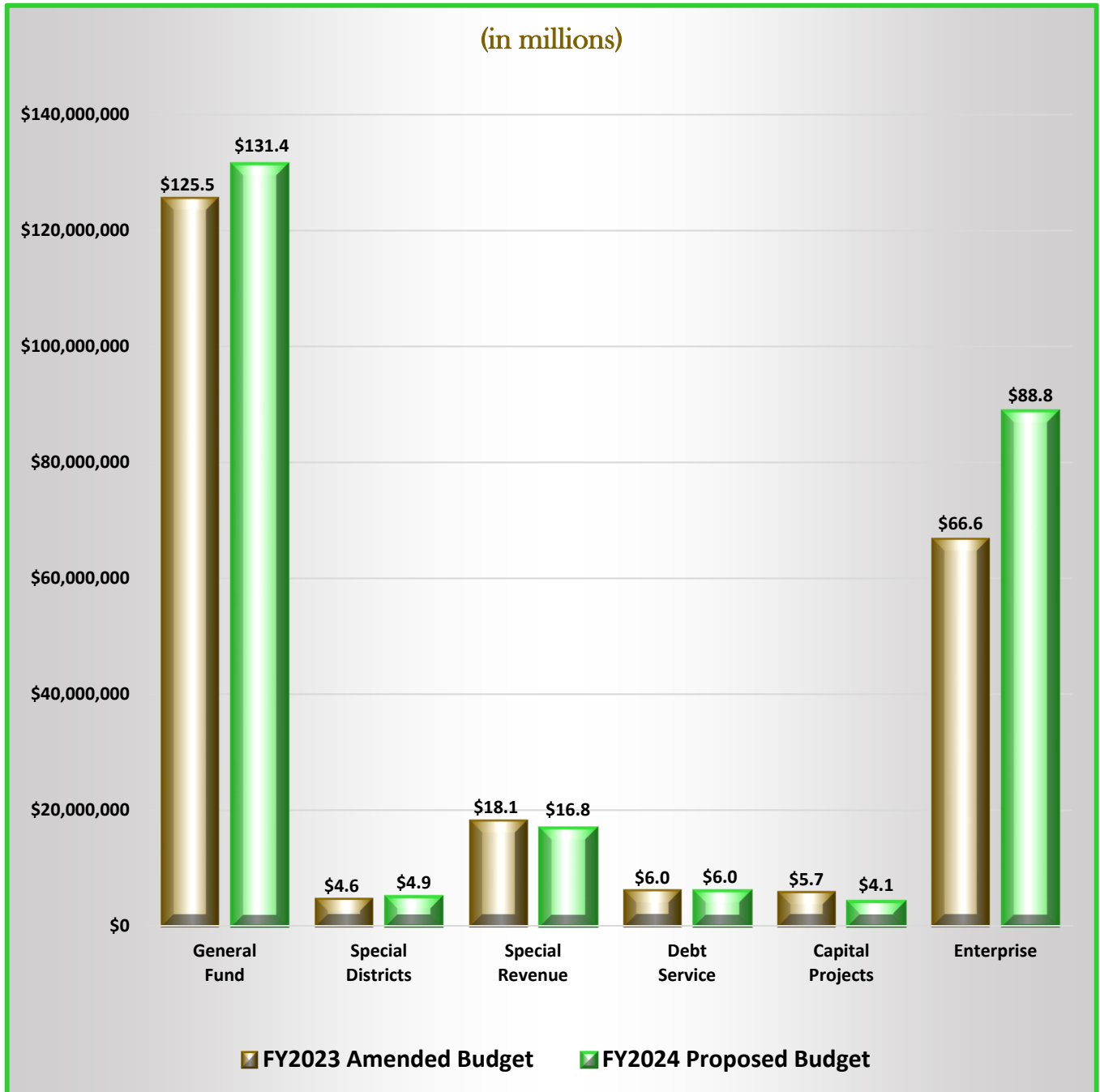
Besides the increase in the Capital category, the Operation and Maintenance Fund shows an increase in the Personnel Services in the amount of \$1.0 million or 7.0% and in Operating Expenses in the amount of \$3.3 million or 18.8%.

The General Fund budget shows an increase of \$5.8 million or 4.7% when compared to the FY2023 amended budget. The increase is in several areas such as Personnel Services \$3.4 million or 3.7%, Operating Expenditures \$1.8 million or 7.9%, Grants and Aids \$158,027 or 9.3% and Capital \$471,007 or 6.3%.

CITY OF PLANTATION

BUDGET OVERVIEW

FY2023 AMENDED VS. FY2024 PROPOSED BUDGET

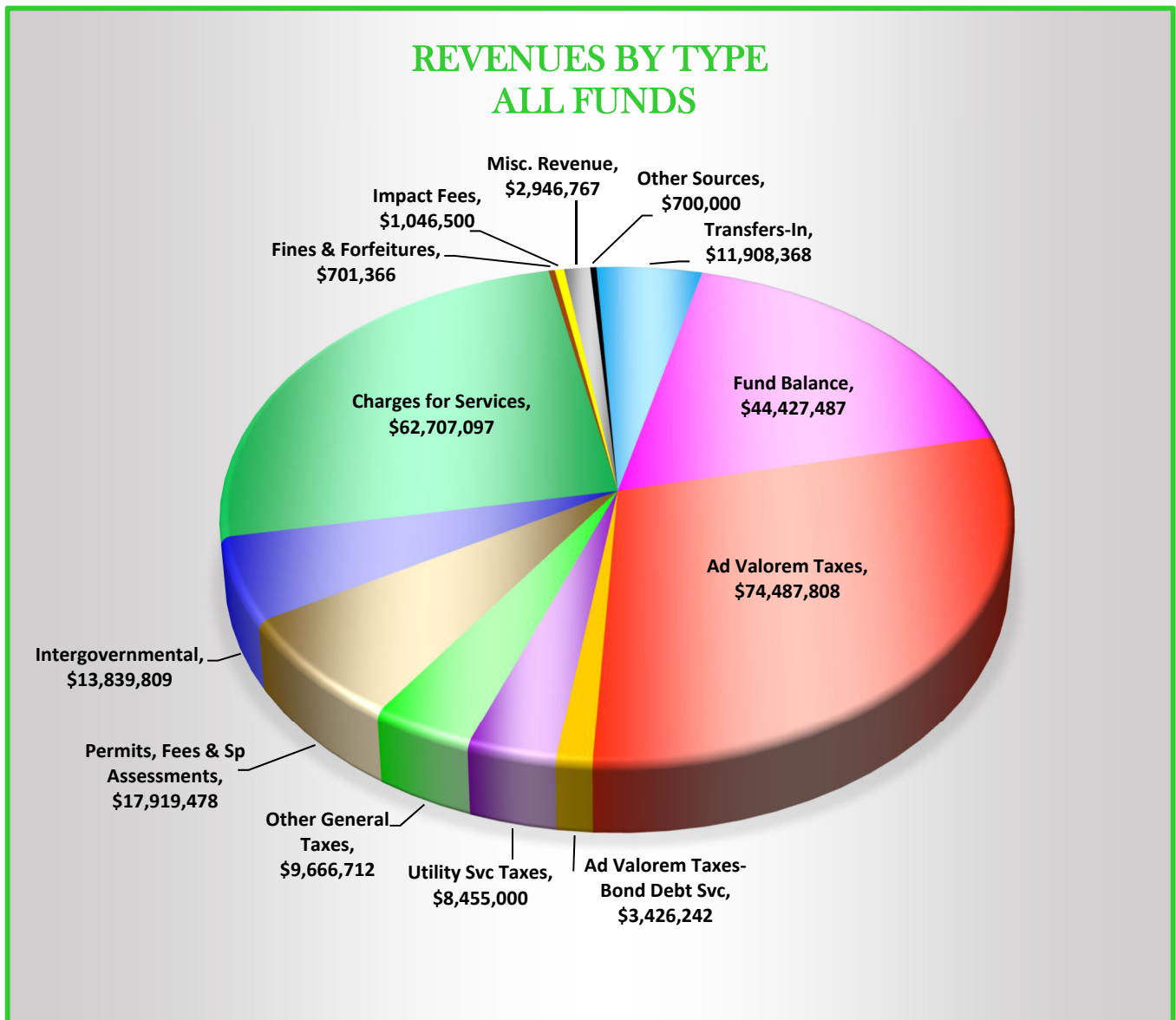


CITY OF PLANTATION

BUDGET OVERVIEW

REVENUES - ALL FUNDS

The revenues available for allocation in the FY2024 Proposed Budget total \$252,232,634 from which \$195,896,779 comes from operations; \$11,908,368 from transfers-in (non-operating); and \$44,427,487 from fund balances.



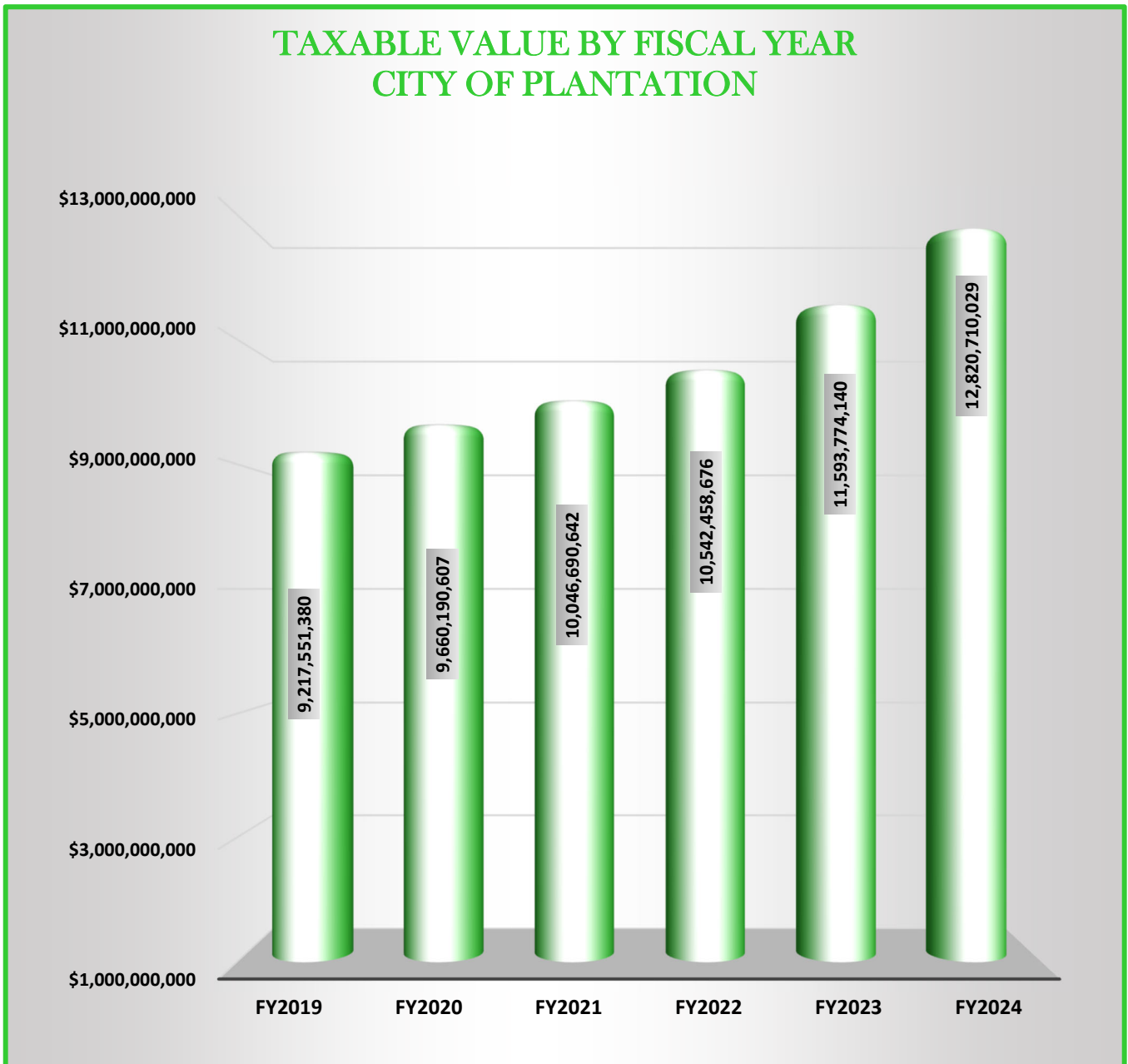
The total revenue anticipated from **Ad Valorem Taxes** (COP, Midtown & Gateway) is estimated at \$74,487,808. This is an increase of \$6,689,523 or 9.9% over the previous fiscal year.

CITY OF PLANTATION

BUDGET OVERVIEW

CITY OF PLANTATION

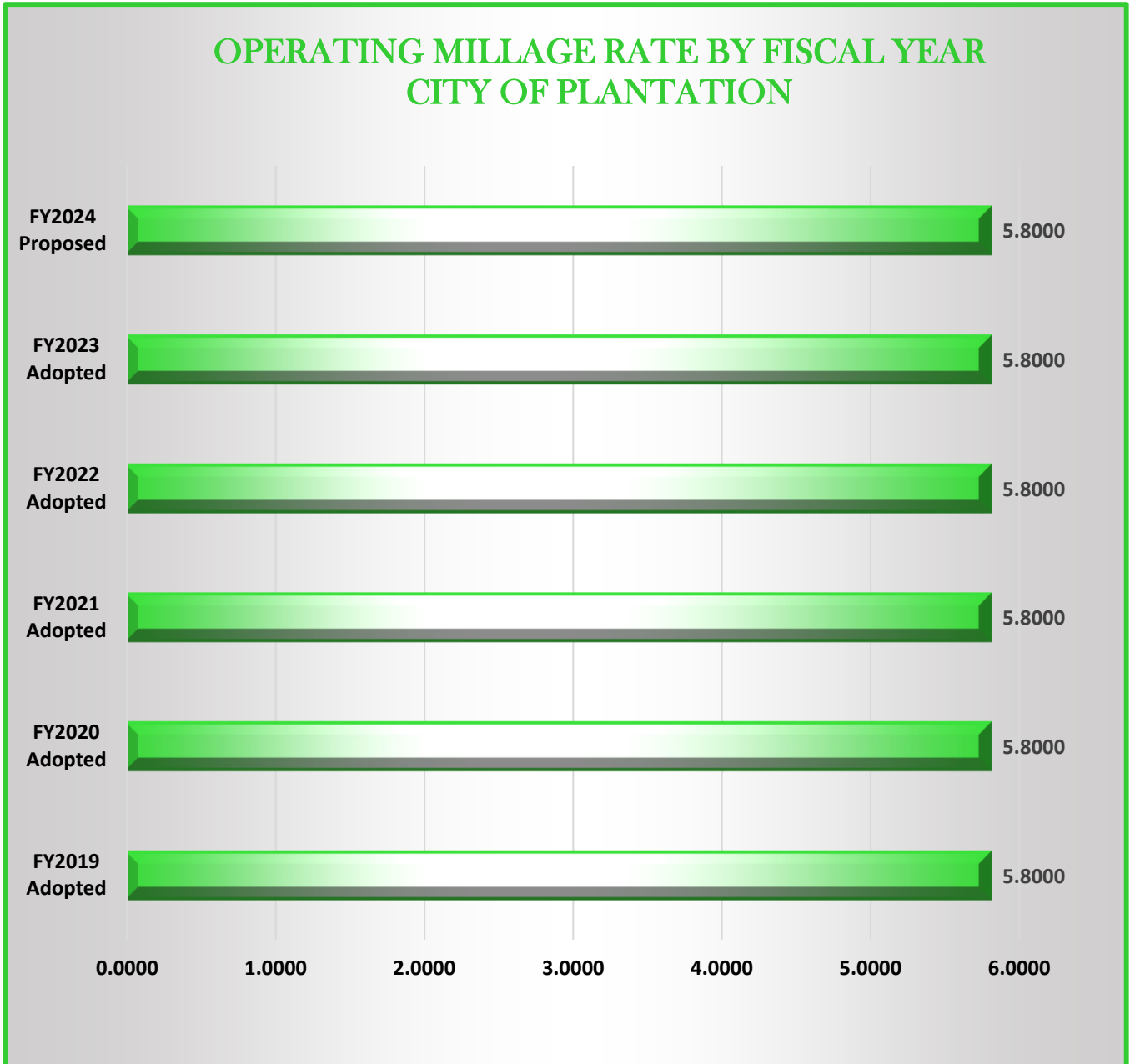
Based on valuations released by the Property Appraiser on July 1, taxable values in the City of Plantation increased 10.58% or \$1,226,935,889 when compared to last year's adjusted taxable value. The increase in property values represents approximately \$6.3 million in additional ad valorem revenues for the City.



CITY OF PLANTATION

BUDGET OVERVIEW

The fiscal year 2024 Proposed Millage Rate is 5.8000 mills, which is a zero increase in millage since the fiscal year 2019 adopted rate.



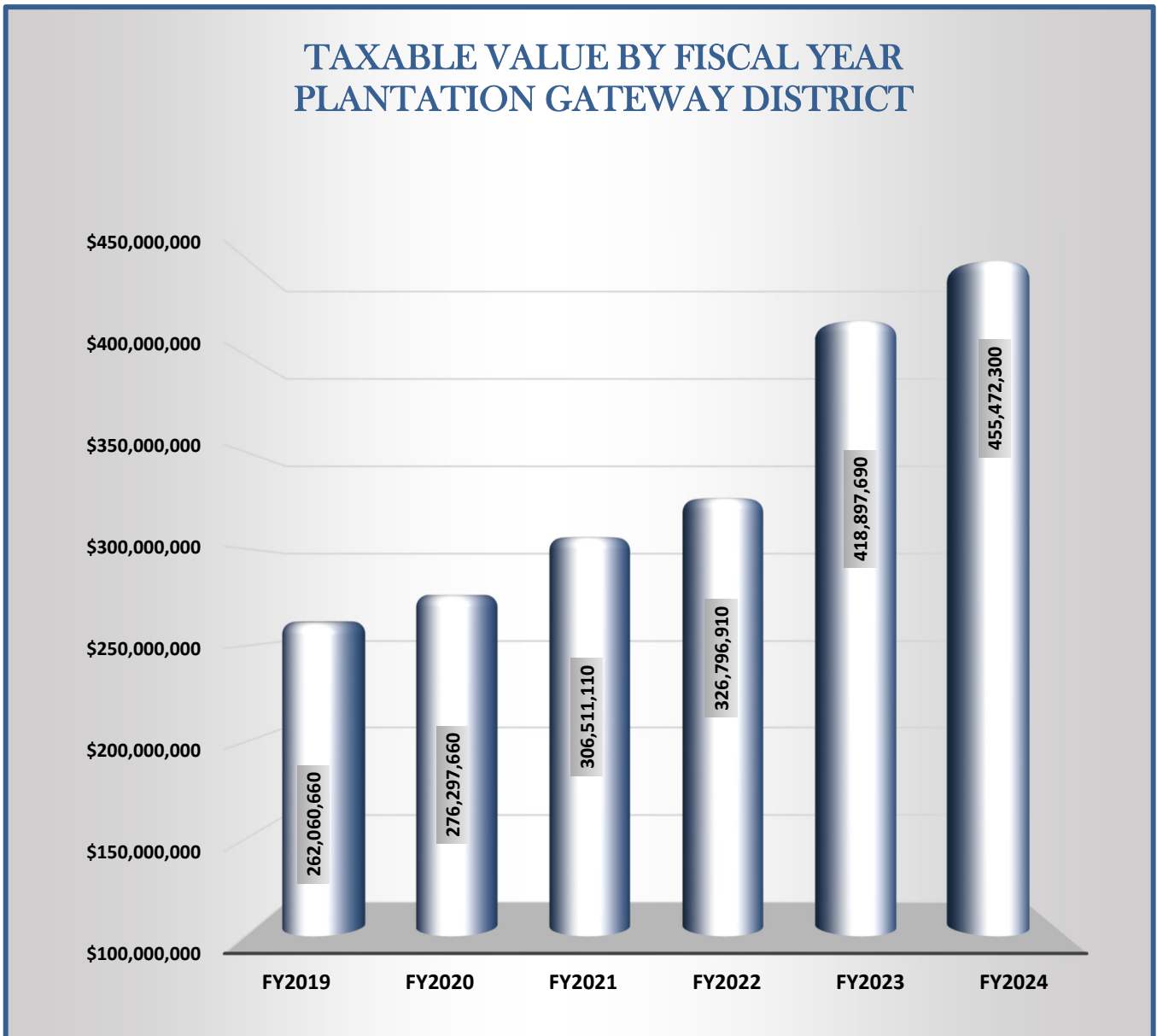
CITY OF PLANTATION

BUDGET OVERVIEW

SPECIAL DISTRICTS

PLANTATION GATEWAY DISTRICT

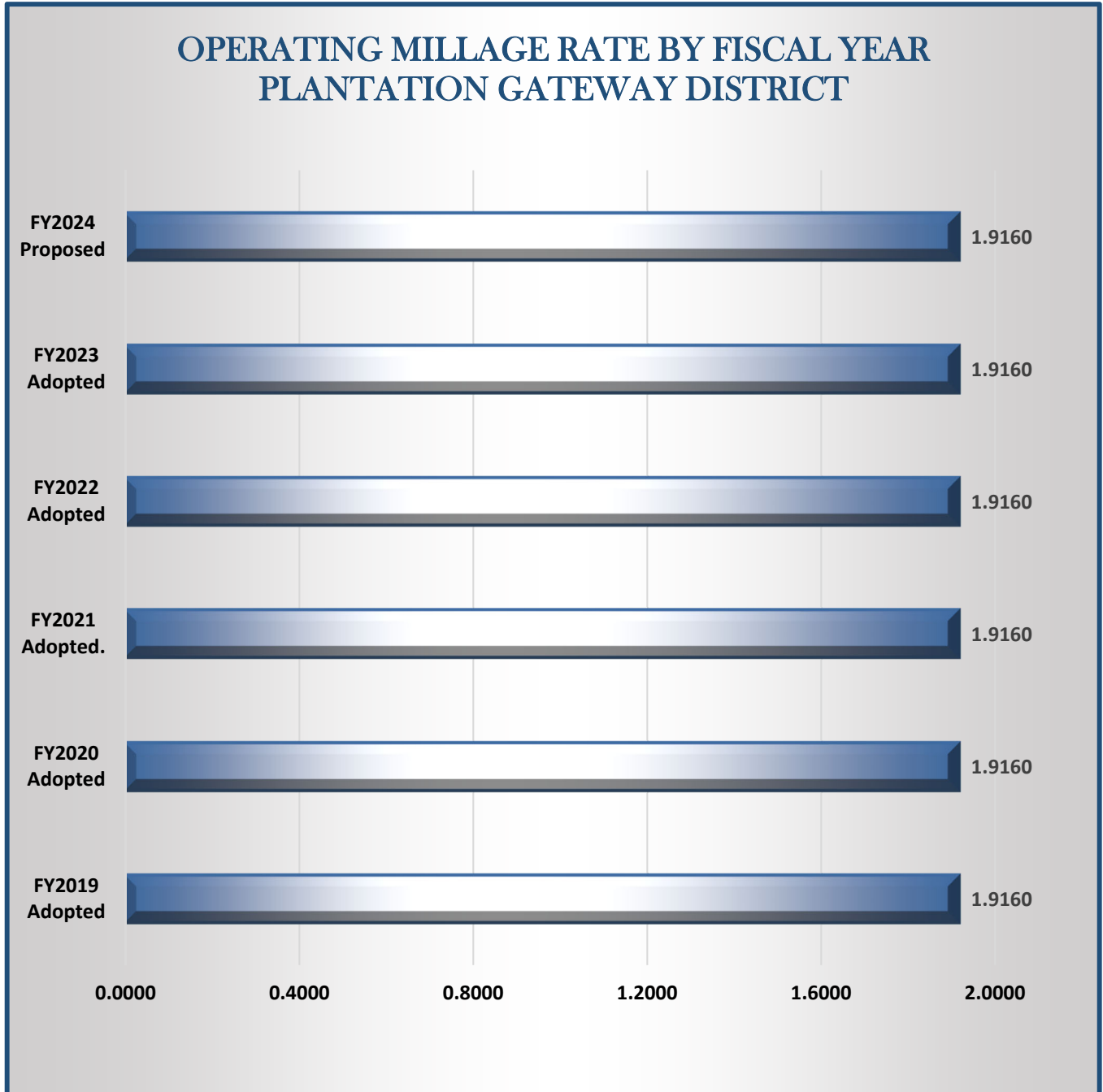
The Plantation Gateway District taxable value increased 8.73% or \$36,574,610 when compared to last year's adjusted taxable value. The increase in property values represents approximately \$51,168 in additional ad valorem revenues.



CITY OF PLANTATION

BUDGET OVERVIEW

The fiscal year 2024 Proposed Millage Rate for the Plantation Gateway District is 1.9160 mills, which is a zero increase in millage since the FY2018 adopted rate.

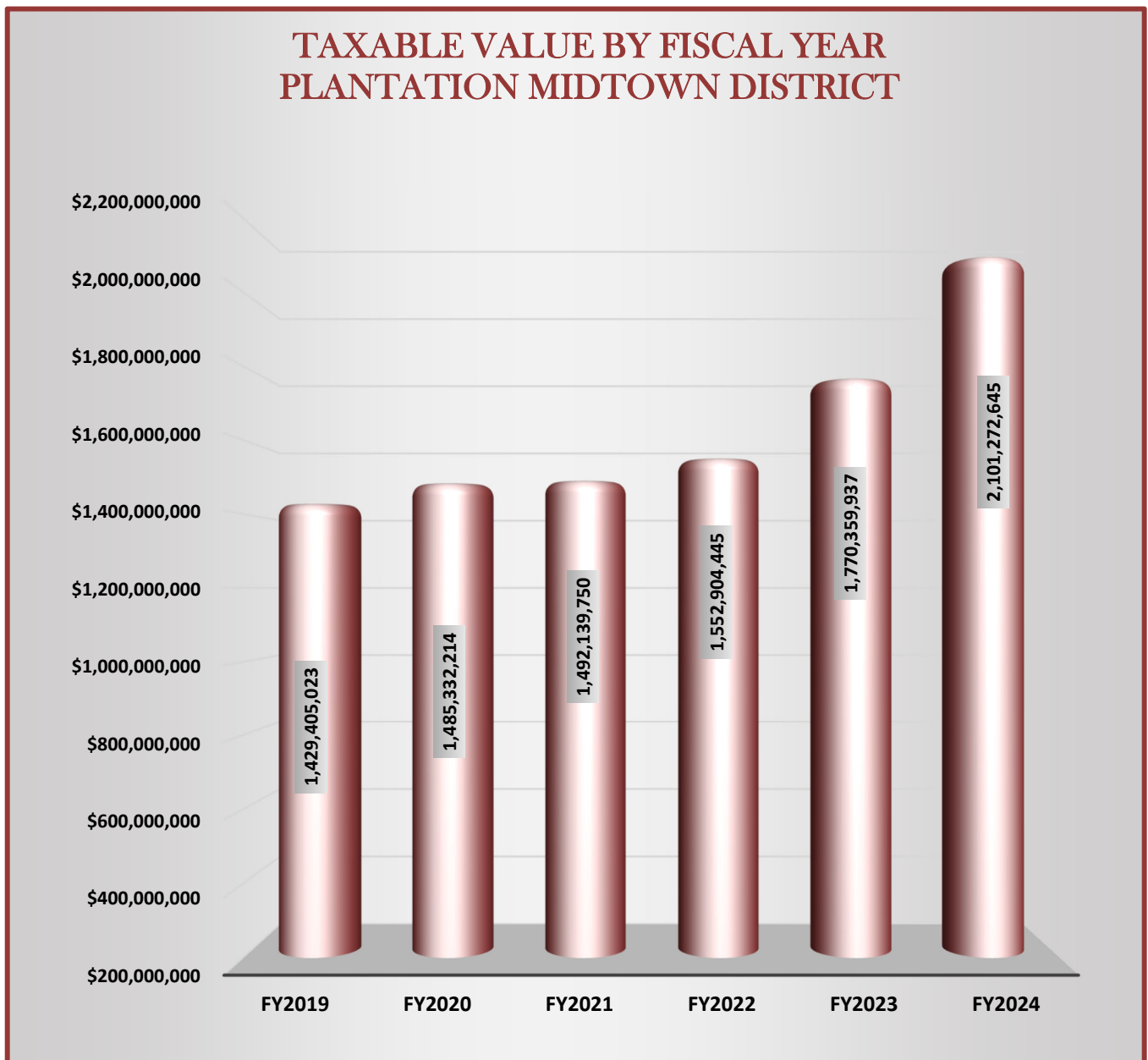


CITY OF PLANTATION

BUDGET OVERVIEW

PLANTATION MIDTOWN DISTRICT

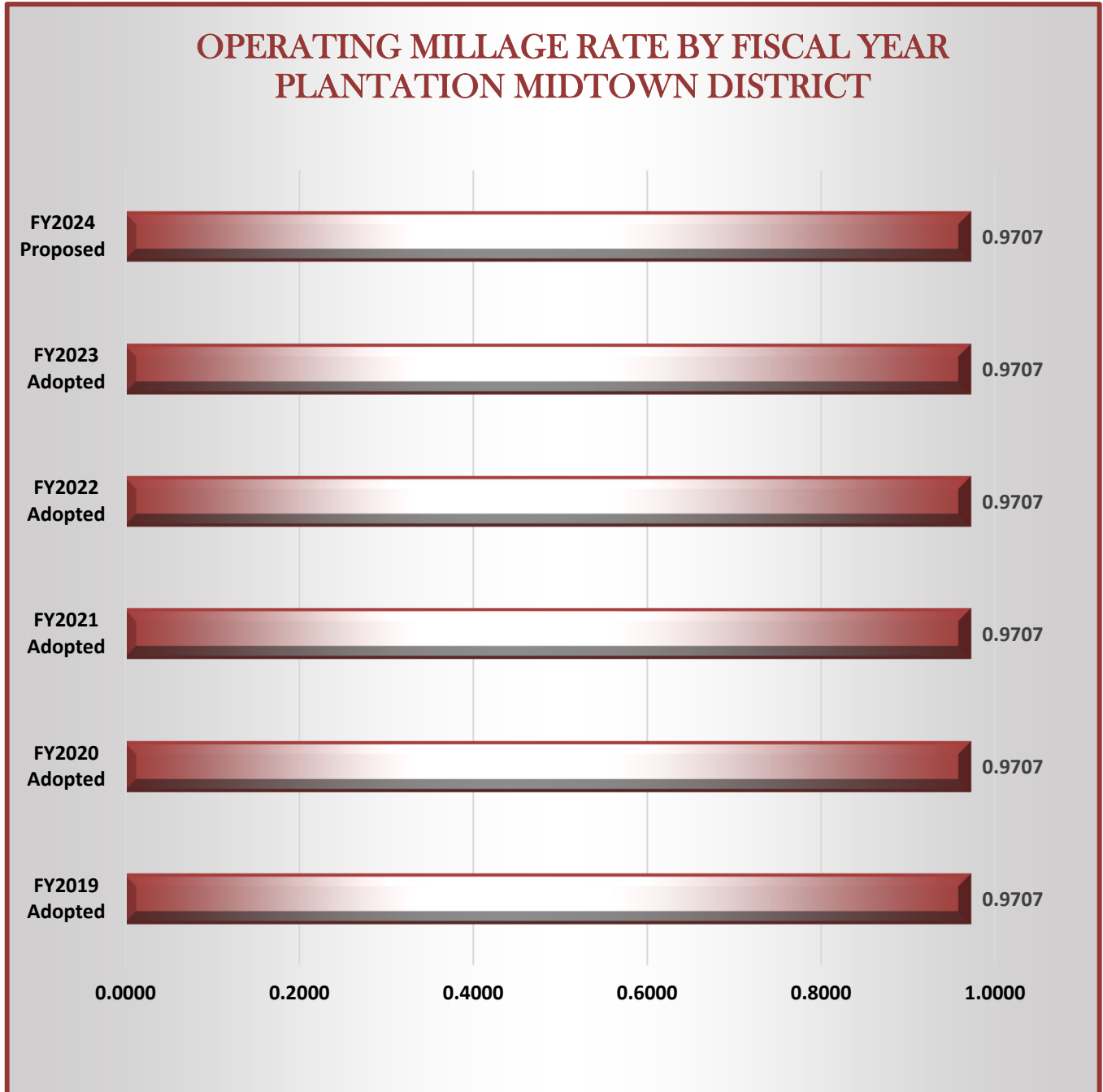
The Plantation Midtown District taxable value increased 18.69% or \$330,912,708 when compared to last year's adjusted taxable value. The increase in property values represents approximately \$280,412 in additional ad valorem revenues.



CITY OF PLANTATION

BUDGET OVERVIEW

The fiscal year 2024 Proposed Millage Rate for the Plantation Midtown District is 0.9707 mills, which is a zero increase in millage since the FY2018 adopted rate.

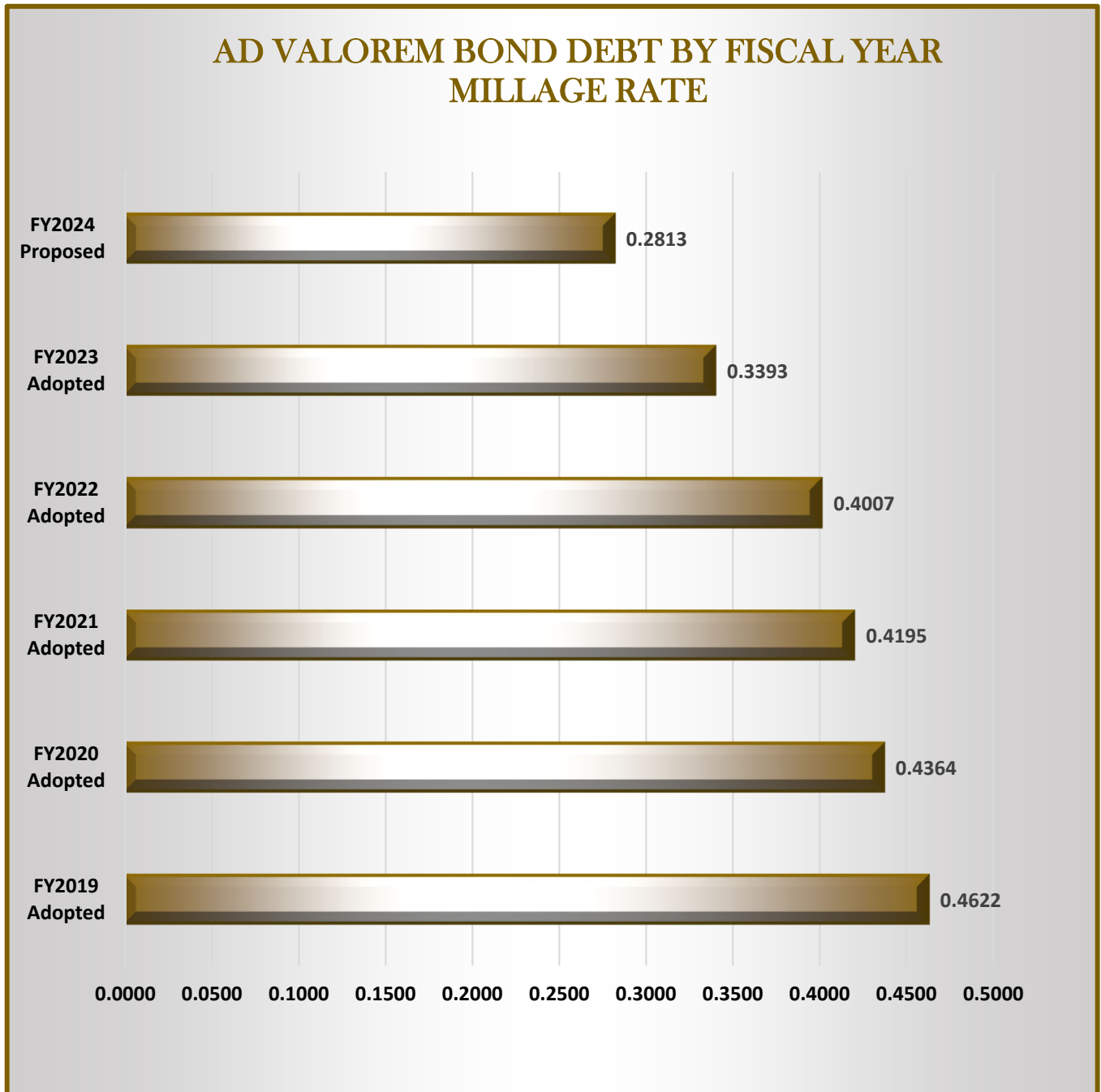


CITY OF PLANTATION

BUDGET OVERVIEW

AD VALOREM BOND DEBT SERVICE

The fiscal year 2024 Proposed Millage Rate for the repayment of the Ad Valorem Bond is 0.2813 mills, which is a 0.0580 or 17.09% decrease when compared to the FY2023 adopted rate.



CITY OF PLANTATION

BUDGET OVERVIEW

- ❖ The Utility Service and Other General Taxes are estimated at \$18,121,712. This is an increase of \$954,748 or 5.6% when compared with the FY2023 amended budget.
- ❖ Permits, Fees, & Special Assessments revenue totals \$17,919,478, which is a decrease of \$734,674 or 3.9% from the previous fiscal year. The decrease is primarily in the Building Fund due to the decreased demand for building permits.
- ❖ Intergovernmental revenues total \$13,839,809, which is an increase of \$1,411,906 or 11.4% over FY2023. In the General Fund, the increase is mostly in the state shared revenues for Sales Tax and Half Cent Sales Tax, in the Municipal Police Officers' and Firefighters' Insurance Premium, and in the School Resource Officers payment from the Broward County Schools.
- ❖ Charges for Services revenue totals \$62,707,097, which is an increase of \$3,768,940 or 6.4% when compared to the FY2023 amended budget. In the General Fund, the charges for services category increased \$1,045,422 or 6.2% primarily due to the increased revenue expected at all the Parks and Recreation programs. In the last few years, the parks, recreation, tennis, aquatics and equestrian centers added a number of new services/events, which have become very popular with the residents. Also increasing in this category is the cost allocation charge to the Building Fund and the reinstated cost allocation fee charged to the Plantation Preserve Golf Course. The cost allocation fee is a chargeback to the building and golf course funds for all the services provided to them by the internal service departments in the General Fund. The Plantation Preserve Golf Course increased their revenue projections by \$539,500 or 12.1%. Management is projecting to increase the fee per round of golf, the sale of merchandise, and continue to host themed social events. In the Utilities Funds, the charges for services category are projected to increase \$2,175,518 or 5.8% due to the increased in rates and demand for water services.
- ❖ Impact Fees revenue totals \$1,046,500, which is a decrease of \$188,000 or 15.2% from the FY2023 amended budget. The decrease is in the Impact Fees Fund (\$133,000) and in the Water Capacity Fund (\$55,000) as a result of a decrease in construction activity in and around the city.
- ❖ Miscellaneous Revenue totals \$2,946,767, which is an increase of \$120,228 or 4.3%. The increase is mostly in the General Fund in the area of Tower Rentals and Donations. The increase in Tower Rental income is related to scheduled rate increases and the addition of one new lease with cellular carrier Dish. The increase in donation revenue is related revenues received for Parks and Recreation programs.
- ❖ Fund Balances/Reserves/Net Assets increased approximately \$13.9 million or 45.8% primarily in the Utilities Fund (\$18.9 million) due to the increase in capital improvement projects and operating expenses due to inflation.

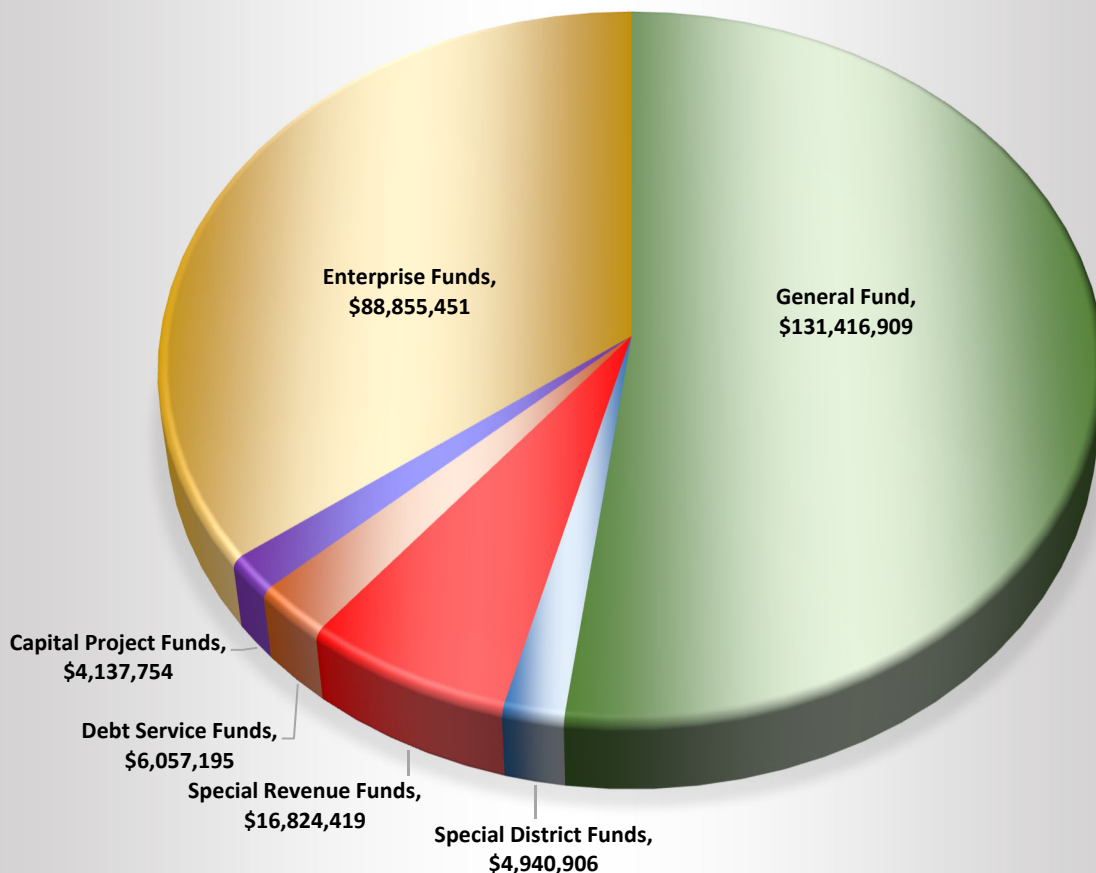
CITY OF PLANTATION

BUDGET OVERVIEW

EXPENDITURES/EXPENSES - ALL FUNDS

The expenditures/expenses for the FY2024 Proposed Budget total \$252,232,634, from which \$131,416,909 or 52.1% is allocated to the General Fund; \$4,940,906 or 2.0% allotted to the Special District Funds (Plantation Midtown & Gateway); \$16,824,419 or 6.7% assigned to Special Revenue Funds (Library Board, CRA Operating, RTC, SHIP, CDGB, State & Federal Forfeitures, Impact Fees, and Building); \$6,057,195 or 2.4% allocated to the Debt Service Funds (2013 Note, 2017 Ad Valorem Bond, Acres IV Note, and 2005 CRA Escrow); \$4,137,754 or 1.6% allocated to the Capital Project Funds (2017 Ad Valorem Bond and CRA Designated Capital Improvements); \$88,855,451 or 35.2% allotted to the Enterprise Funds (Golf Course, Utilities, and Stormwater Utility).

EXPENDITURES/EXPENSES BY FUND

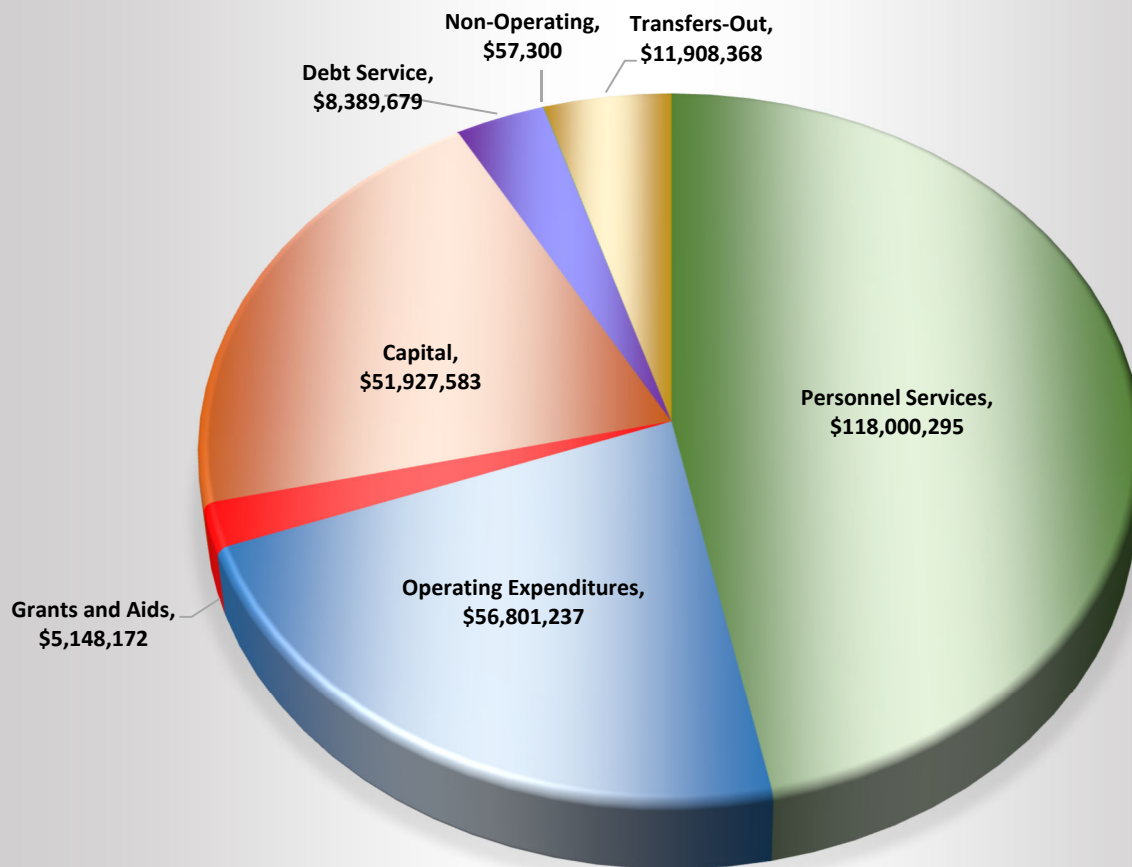


CITY OF PLANTATION

BUDGET OVERVIEW

The expenditures/expenses for the FY2024 Proposed Budget by category are as follows: \$118,000,295 or 46.8% is allocated to Personnel Service costs; \$56,801,237 or 22.5% is allotted to Operating Expenditures (services, materials & supplies); \$5,148,172 or 2.0% is assigned to Grants and Aids; \$51,927,583 or 20.6% is allocated to Capital (operating & CIP); \$8,389,679 or 3.3% is assigned to Debt Service payments; \$57,300 or 0.02% is Non-Operating expenditures (provision for uncollectible accounts); and \$11,908,368 or 4.7% is for Transfers-out between funds.

EXPENDITURES/EXPENSES BY CATEGORY



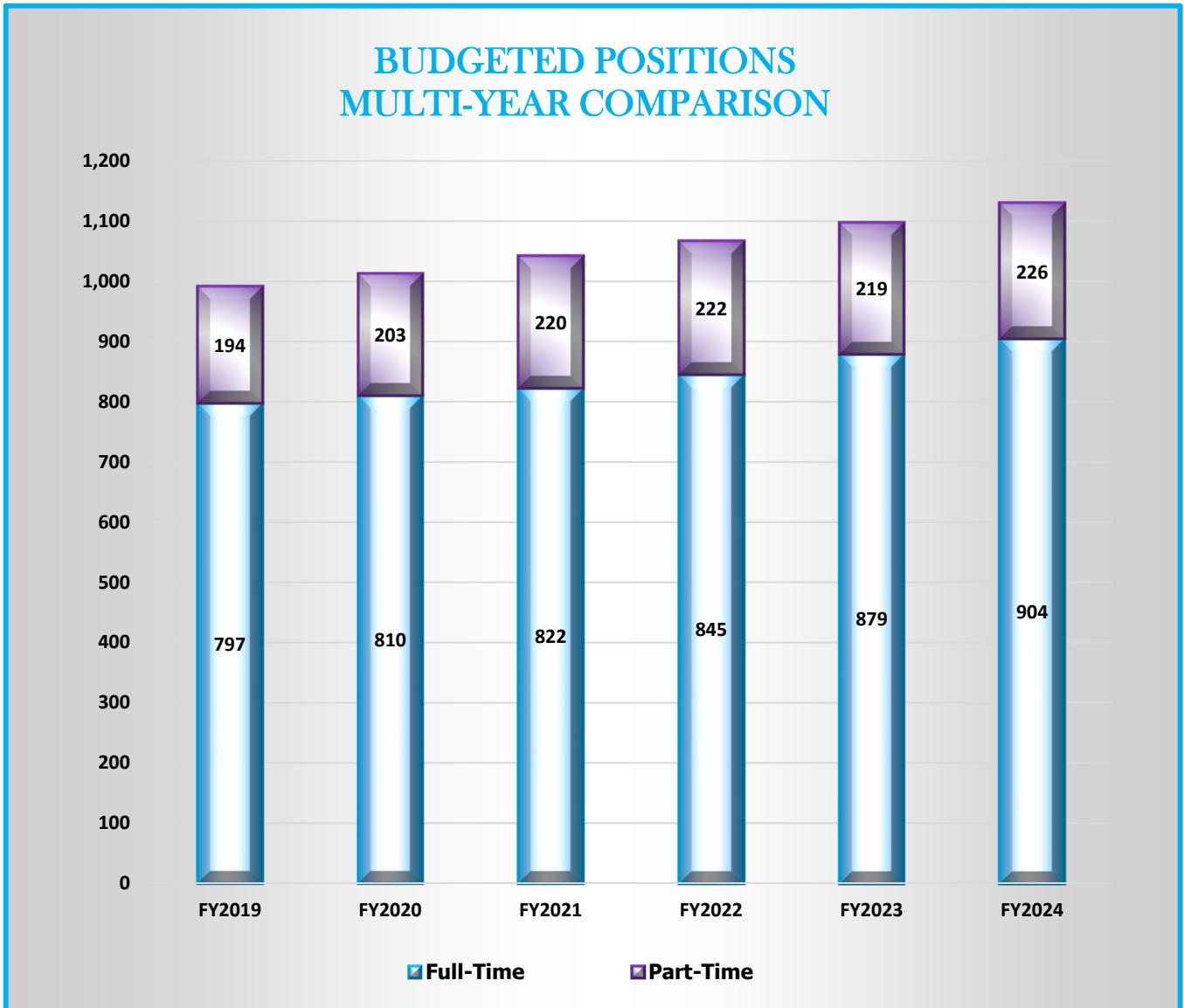
CITY OF PLANTATION

BUDGET OVERVIEW

Personnel Services

The total number of budgeted positions for fiscal year 2024 is 904 full-time and 226 for part-time positions. The City has twenty-five (25) full-time and seven (7) part-time additional positions budgeted in FY2024 than it did in fiscal year 2023.

The Personnel Services increase in fiscal year 2024 is largely driven by the additional positions, reclassifications, compensation increases for general employees and increases for FOP and Fire Rescue employees as per contracts.



CITY OF PLANTATION

BUDGET OVERVIEW

Operating Capital/Capital Improvement Projects

Capital expenditures in the citywide FY2024 Proposed Budget totals \$51,927,583. Of this total \$4,134,054 or 8.0% is attributed to the Capital Projects Funds; \$35,992,702 or 69.3%; \$1,427,000 or 2.7% is for the Special Revenue Funds; \$2,468,329 or 4.8% is for the Special District Funds; and \$7,905,498 or 15.2% is for the General Fund.

❖ **General Fund - \$7,905,498**

- ✓ City Clerk - \$5,000
- ✓ Information Technology - \$351,000
- ✓ Central Services-Crafts - \$50,000
- ✓ Central Services-Facilities Maintenance - \$550,000
- ✓ Other General Government - \$446,380
- ✓ Police - \$1,772,700
- ✓ Fire - \$1,647,758
- ✓ Fire/Rescue - \$112,000
- ✓ Engineering - \$50,000
- ✓ Public Works - \$72,500
- ✓ Library - \$30,500
- ✓ Parks - \$1,628,000
- ✓ Recreation - \$429,750
- ✓ Tennis Center - \$125,000
- ✓ Aquatics Complex - \$589,910
- ✓ Equestrian Center - \$45,000

❖ **Special District Funds - \$2,468,329**

- ✓ Midtown Development District Construction \$2,468,329

❖ **Special Revenue Funds - \$1,427,000**

- ✓ Library Board Fund - \$19,500
- ✓ Road and Traffic Control Fund - \$120,000
- ✓ Building Fund - \$1,287,500

❖ **Capital Project Funds - \$4,134,054**

- ✓ 2017 Ad Valorem Bond Construction Fund - \$3,734,054
- ✓ Community Redevelopment Agency Construction Fund - \$400,000

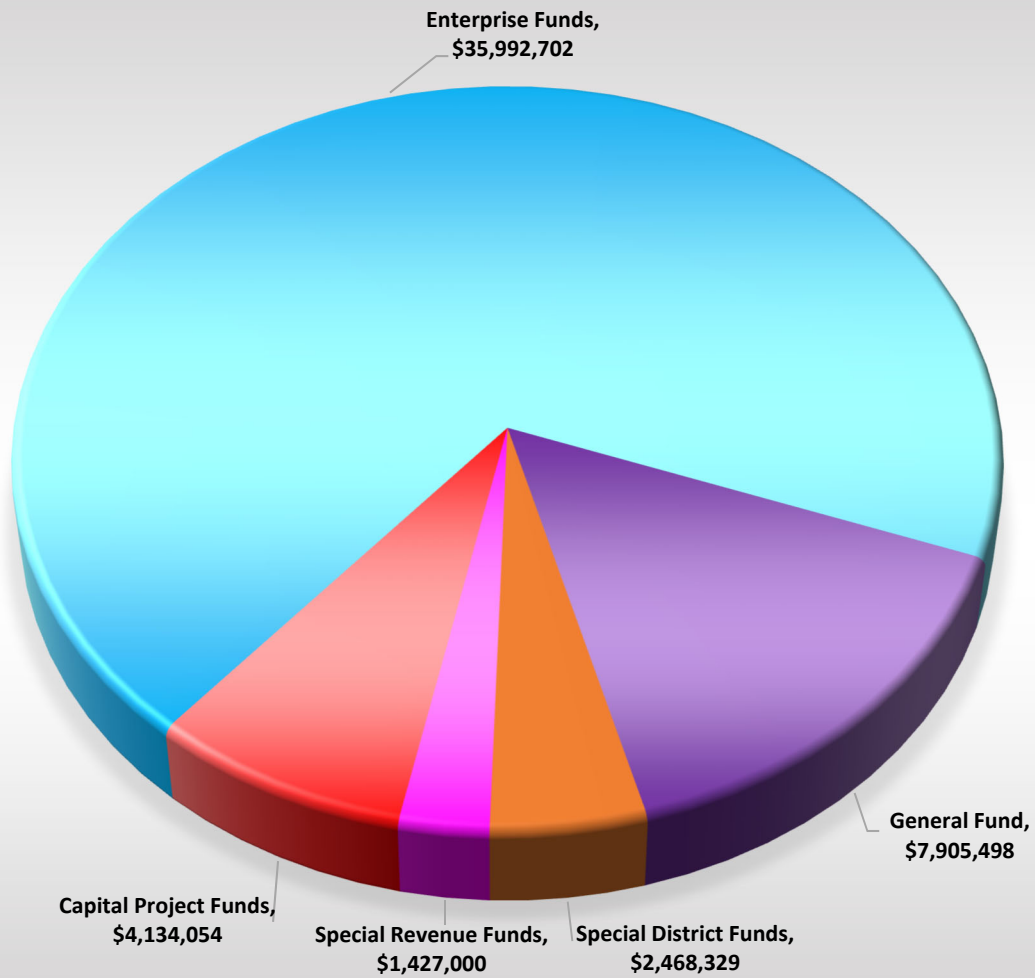
❖ **Enterprise Funds - \$35,992,702**

- ✓ Plantation Preserve Golf Course Fund - \$356,500
- ✓ Utilities Funds - \$35,586,202
- ✓ Stormwater Utility Fund - \$50,000

CITY OF PLANTATION

BUDGET OVERVIEW

CAPITAL EXPENDITURES - ALL FUNDS

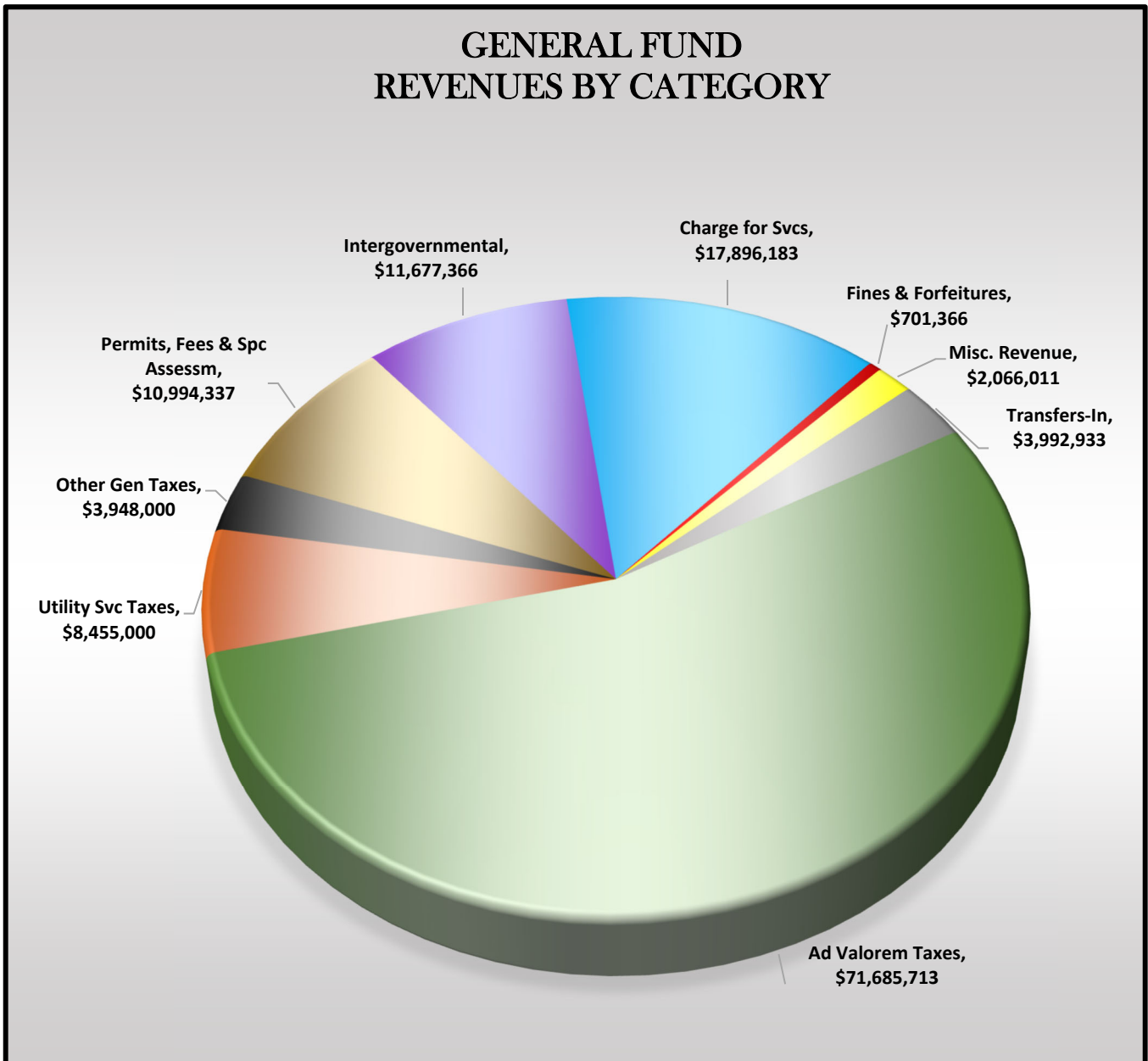


CITY OF PLANTATION

BUDGET OVERVIEW

GENERAL FUND

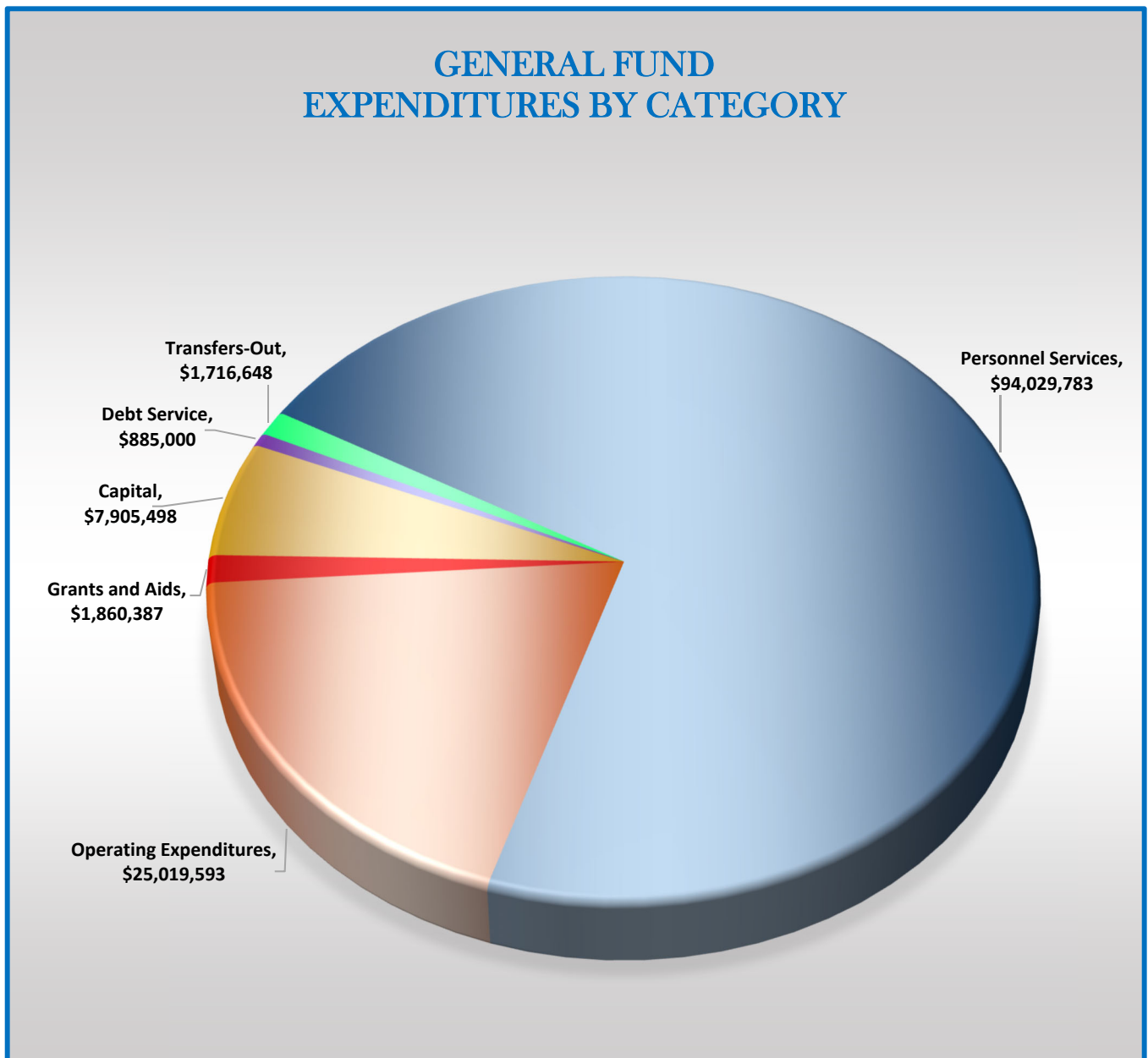
The fiscal year 2024 General Fund Proposed Budget totals \$131,416,909, which is an increase of \$5,857,670 or 4.7% when compared to the Fiscal Year 2023 amended budget. Revenues in the General Fund are as follows: Operating Revenues total \$127,423,976; Transfers-In \$3,992,933; no Fund Balance has been used to balance the FY2024 Proposed Budget.



CITY OF PLANTATION

BUDGET OVERVIEW

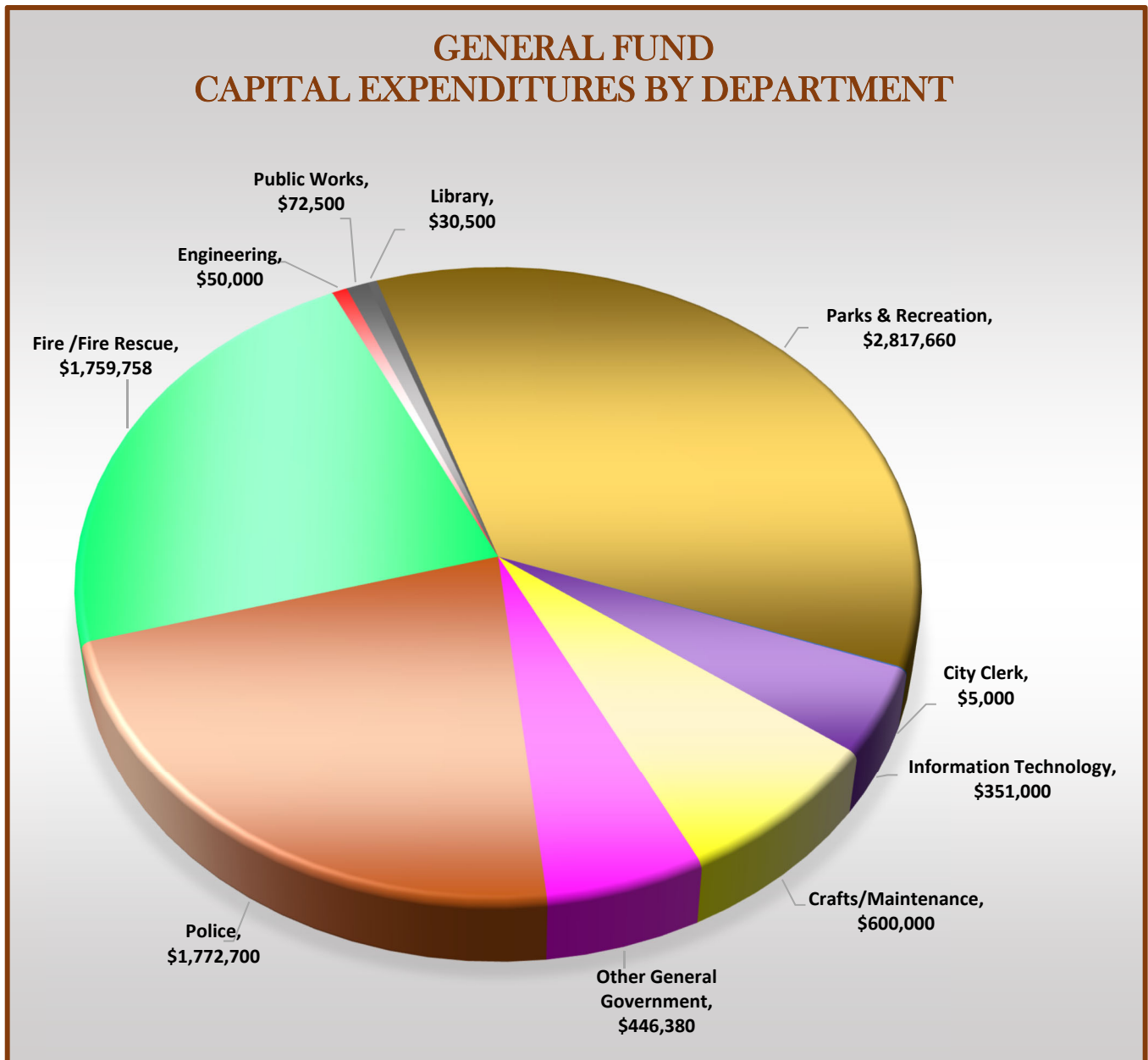
The expenditures for the FY2024 Proposed Budget for the General Fund total \$131,416,909 from which \$94,029,783 or 71.6% is allocated to Personnel Service costs; \$25,019,593 or 19.0% is allotted to Operating Expenditures (services, materials & supplies); \$1,860,387 or 1.4% is assigned to Grants and Aids; \$7,905,498 or 6.0% is allocated to Capital (operating & CIP); \$885,000 or 0.7% is assigned to Debt Service payments; and \$1,716,648 or 1.3% is for Transfers-out between funds.



CITY OF PLANTATION

BUDGET OVERVIEW

The General Fund capital budget is \$7,905,498 from which \$1,402,380 is allotted to the General Government Departments (City Clerk, Information Technology, Crafts, Maintenance, and Other General Government); \$3,532,458 is allocated to the Public Safety Departments (Police, Fire, and Rescue); \$122,500 is assigned to the Transportation & Physical Environment Department (Engineering and Public Works); and \$2,848,160 is allotted to the Cultural & Recreation Departments (Library, Parks, Recreation, Tennis, Aquatics and Equestrian).





CITY OF PLANTATION

BUDGET SUMMARY FY2023 - 2024

ESTIMATED REVENUES	GENERAL FUND	SPECIAL DISTRICTS	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE FUNDS	TOTAL ALL FUNDS
Taxes: Millage per \$1,000							
Ad Valorem Taxes-City: 5.8000 Mills	71,685,713	-	-	-	-	-	71,685,713
Ad Valorem Taxes-Bond: 0.2813 Mills	-	-	-	3,426,242	-	-	3,426,242
Ad Valorem Taxes-Plantation Midtown: 0.9707 Mills	-	1,959,317	-	-	-	-	1,959,317
Ad Valorem Taxes-Plantation Gateway: 1.9160 Mills	-	842,778	-	-	-	-	842,778
Utility Service Taxes	8,455,000	-	-	-	-	-	8,455,000
Other General Taxes	3,948,000	-	5,718,712	-	-	-	9,666,712
Permits, Fees & Special Assessments	10,994,337	-	4,635,000	12,427	-	2,277,714	17,919,478
Intergovernmental	11,677,366	-	2,162,443	-	-	-	13,839,809
Charges for Services	17,896,183	-	209,500	-	-	44,601,414	62,707,097
Fines & Forfeitures	701,366	-	-	-	-	-	701,366
Impact Fees	-	-	279,000	-	-	767,500	1,046,500
Miscellaneous Revenue	2,066,011	50,925	294,571	5,460	51,700	478,100	2,946,767
Other Sources	-	-	-	-	-	700,000	700,000
TOTAL SOURCES	127,423,976	2,853,020	13,299,226	3,444,129	51,700	48,824,728	195,896,779
Transfers In	3,992,933	1,287,008	-	2,052,648	805,395	3,770,384	11,908,368
Fund Balances/Reserves/Net Assets	-	800,878	3,525,193	560,418	3,280,659	36,260,339	44,427,487
TOTAL REVENUES, TRANSFERS & BALANCES	131,416,909	4,940,906	16,824,419	6,057,195	4,137,754	88,855,451	252,232,634
EXPENDITURES							
Personnel Services	94,029,783	-	6,720,161	-	-	17,250,351	118,000,295
Operating Expenditures	25,019,593	820,250	4,385,113	3,750	3,700	26,568,831	56,801,237
Grants and Aids	1,860,387	137,035	3,150,750	-	-	-	5,148,172
Capital	7,905,498	2,468,329	1,427,000	-	4,134,054	35,992,702	51,927,583
Debt Service	885,000	9,044	-	5,779,752	-	1,715,883	8,389,679
Non-Operating	-	-	-	-	-	57,300	57,300
TOTAL EXPENDITURES	129,700,261	3,434,658	15,683,024	5,783,502	4,137,754	81,585,067	240,324,266
Transfers Out	1,716,648	1,506,248	1,141,395	273,693	-	7,270,384	11,908,368
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES AND BALANCES	131,416,909	4,940,906	16,824,419	6,057,195	4,137,754	88,855,451	252,232,634



CITY OF PLANTATION

MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY FUND AND DEPARTMENT

FY 2020-21; 2021-22; 2022-23; 2023-24

Fund/Department	FY2020-2021		FY2021-2022		FY2022-2023		FY2023-2024		Incr/Decr	
	Adopted		Adopted		Adopted		Proposed		Prior Year	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
General Fund										
General Services Departments										
Office of the Mayor/Administration	12	0	12	0	12	0	16	0	4	-
City Clerk	6	2	6	1	6	1	5	1	-1	-
Financial Services	15	0	15	0	15	0	15	0	-	-
Procurement	4	1	6	1	6	1	6	1	-	-
Information Technology	18	0	20	0	21	0	26	0	5	-
Human Resources	8	1	8	1	9	0	10	0	1	-
Planning, Zoning and Economic Dev	9	0	11	0	11	1	16	0	5	-1
Central Services-Crafts	13	0	14	0	13	0	14	0	1	-
Central Services-Facilities Maintenance	7	2	7	2	7	2	7	2	-	-
Protective Services Departments										
Police	273	17	276	16	280	16	284	16	4	-
Fire	23	1	25	2	28	1	29	1	1	-
Fire/Rescue	69	8	68	8	68	8	68	8	-	-
Transportation & Environmental Services Departments										
Engineering	10	0	11	0	11	0	9	0	-2	-
Public Works	71	5	72	5	73	5	72	5	-1	-
Landscaping	20	0	20	0	21	0	17	0	-4	-
Recreation & Cultural Services Departments										
Library	9	3	9	3	9	3	9	3	-	-
Historical Museum	1	2	1	2	1	2	1	2	-	-
Parks	49	13	58	13	61	13	61	13	-	-
Recreation	33	104	22	106	25	104	26	105	1	1
Tennis Center	4	17	4	17	5	17	5	20	-	3
Aquatics Complex	4	38	4	39	4	38	6	42	2	4
Equestrian Center	2	1	2	1	2	1	2	1	-	-
Total-General Fund	660	215	671	217	688	213	704	220	16	7
Other Funds										
Community Redevelopment Agency	1	0	1	0	1	0	2	0	1	-
Road and Traffic Control	9	0	9	0	9	0	11	0	2	-
Community Development Block Grant	0	0	0	0	1	0	1	0	-	-
Building	32	0	34	0	39	0	39	0	-	-
Water and Wastewater Services	116	5	126	5	137	6	142	6	5	-
Stormwater Utility	4	0	4	0	4	0	5	0	1	-
Total-Other Funds	162	5	174	5	191	6	200	6	9	-
Total-Personnel-All Funds										
2020-2021		2021-2022		2022-2023		2023-2024		Incr/Decr		
FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	
822	220	845	222	879	219	904	226	25	7	

CITY OF PLANTATION

CAPITAL ITEM DETAIL BY FUND AND TYPE

Fund/Department	Buildings	Improvements	Machinery & Equipment	Total
<u>GENERAL FUND</u>				
City Clerk			5,000	5,000
Information Technology	-	-	351,000	351,000
Central Services - Crafts	-	-	50,000	50,000
Central Services - Facilities Maintenance	-	400,000	150,000	550,000
Other General Government	-	446,380	-	446,380
Police	-	-	1,772,700	1,772,700
Fire	-	1,274,258	373,500	1,647,758
Fire/Rescue	-	-	112,000	112,000
Engineering	-	-	50,000	50,000
Public Works	-	-	72,500	72,500
Library	-	-	30,500	30,500
Parks	-	305,000	1,323,000	1,628,000
Recreation	-	284,750	145,000	429,750
Tennis Center	-	57,000	68,000	125,000
Aquatics Complex	-	465,410	124,500	589,910
Equestrian Center	-	-	45,000	45,000
TOTAL GENERAL FUND	-	3,232,798	4,672,700	7,905,498
<u>SPECIAL DISTRICTS FUNDS</u>				
Midtown Dev District Construction	-	2,468,329	-	2,468,329
TOTAL SPECIAL DISTRICTS FUNDS	-	2,468,329	-	2,468,329
<u>SPECIAL REVENUE FUNDS</u>				
Library Board	-	-	19,500	19,500
Road and Traffic Control	-	-	120,000	120,000
Building	500,000	500,000	287,500	1,287,500
TOTAL SPECIAL REVENUE FUNDS	500,000	500,000	427,000	1,427,000
<u>CAPITAL PROJECT FUNDS</u>				
2017 Ad Valorem Bond Construction	-	3,134,054	600,000	3,734,054
Comm Redev Agency Construction	-	400,000	-	400,000
TOTAL CAPITAL PROJECT FUNDS	-	3,534,054	600,000	4,134,054
<u>ENTERPRISE FUNDS</u>				
Plantation Preserve Golf Course:				
Food/Beverage	-	-	72,500	72,500
Pro Shop	-	-	70,500	70,500
Maintenance	-	-	213,500	213,500
Utilities Funds:				
Water	-	4,164,060	594,350	4,758,410
Wastewater	-	2,588,210	1,566,350	4,154,560
Repair & Replacement	-	23,649,806	-	23,649,806
Water Capacity	-	1,100,000	-	1,100,000
Wastewater Capacity	-	1,923,426	-	1,923,426
Stormwater Utility	-	-	50,000	50,000
TOTAL ENTERPRISE FUNDS	-	33,425,502	2,567,200	35,992,702
TOTAL CAPITAL - ALL FUNDS	500,000	43,160,683	8,266,900	51,927,583



CITY OF PLANTATION

GENERAL FUND FY 2023 - 2024

BUDGET STATEMENT

REVENUE	Proposed Budget	Prior Year Amended Budget	\$\$ Incr/Decr Prior Year	% Incr/Decr Prior Year	% of Total
<i>Ad Valorem Operating: 5.8000 Mills</i>	\$ 71,685,713	\$ 65,327,970	\$ 6,357,743	9.7%	54.5%
<i>Utility Service Taxes</i>	8,455,000	8,060,000	395,000	4.9%	6.4%
<i>Other General Taxes</i>	3,948,000	3,955,000	(7,000)	-0.2%	3.0%
<i>Permits, Fees & Special Assessments</i>	10,994,337	10,814,096	180,241	1.7%	8.4%
<i>Intergovernmental</i>	11,677,366	10,176,350	1,501,016	14.8%	8.9%
<i>Charges for Services</i>	17,896,183	16,850,761	1,045,422	6.2%	13.6%
<i>Fines & Forfeitures</i>	701,366	776,866	(75,500)	-9.7%	0.5%
<i>Miscellaneous Revenue</i>	2,066,011	1,923,848	142,163	7.4%	1.6%
<i>Non Operating Transfers-In</i>	3,992,933	3,989,892	3,041	0.1%	3.0%
<i>Appropriated Fund Balance</i>	-	3,684,456	(3,684,456)	-100.0%	0.0%
Total Revenue	\$ 131,416,909	\$ 125,559,239	\$ 5,857,670	4.7%	
EXPENDITURES					
<i>Personnel Services</i>	\$ 94,029,783	\$ 90,634,576	\$ 3,395,207	3.7%	71.6%
<i>Operating Expenditures</i>	25,019,593	23,186,164	\$ 1,833,429	7.9%	19.0%
<i>Grants and Aids</i>	1,860,387	1,702,360	\$ 158,027	9.3%	1.4%
<i>Capital</i>	7,905,498	7,434,491	\$ 471,007	6.3%	6.0%
<i>Debt Service</i>	885,000	885,000	\$ -	0.0%	0.7%
<i>Non Operating Transfers-Out</i>	1,716,648	1,716,648	\$ -	0.0%	1.3%
Total Expenditures	\$ 131,416,909	\$ 125,559,239	\$ 5,857,670	4.7%	
Total Revenue, Expenditures and Other Sources	\$ -	\$ -			



CITY OF PLANTATION

GENERAL FUND FY 2023 - 2024

MULTI-YEAR REVENUE TREND BY DEPARTMENT

Department	FY2020 ACTUAL	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 AMENDED BUDGET	FY2024 PROPOSED BUDGET	% OF TOTAL BUDGET	"+/-" FROM PRIOR YR.
<i>General Operating</i>	95,101,596	94,949,782	98,520,667	107,084,373	111,749,203	85.0%	4.4%
<i>City Clerk</i>	864,313	844,196	821,462	750	750	0.0%	0.0%
<i>Financial Services</i>	159,252	184,500	156,760	176,000	176,000	0.1%	0.0%
<i>Planning, Zoning</i>	206,526	236,121	333,738	1,066,000	1,065,500	0.8%	0.0%
<i>Other Gen Government</i>	1,478,571	1,443,670	1,557,779	1,443,670	1,557,778	1.2%	7.9%
<i>Post Employment Benefits</i>	1,796,258	1,746,079	1,896,178	1,840,000	1,900,000	1.4%	3.3%
<i>Police</i>	2,962,455	3,219,411	3,492,845	3,061,266	3,436,866	2.6%	12.3%
<i>Fire</i>	2,692,250	2,625,601	2,104,134	2,131,480	2,186,480	1.7%	2.6%
<i>Fire Rescue</i>	1,623,737	1,912,408	2,228,584	1,608,000	1,810,000	1.4%	12.6%
<i>Building</i>	7,391,143	-	-	-	-	0.0%	0.0%
<i>Engineering</i>	354,254	531,790	317,955	306,000	321,000	0.2%	4.9%
<i>Public Works</i>	475,000	475,000	475,000	475,000	475,000	0.4%	0.0%
<i>Resource Recovery</i>	4,059,285	4,229,882	4,090,023	4,140,000	4,156,620	3.2%	0.4%
<i>Landscaping</i>	335,773	292,051	275,122	288,000	288,000	0.2%	0.0%
<i>Library</i>	2,850	4,676	3,361	3,000	1,800	0.0%	-40.0%
<i>Historical Museum</i>	330	2,088	15,280	2,000	2,000	0.0%	0.0%
<i>Recreation</i>	530,821	502,303	1,213,928	1,031,700	1,223,000	0.9%	18.5%
<i>Tennis Center</i>	280,298	565,542	542,714	462,000	556,912	0.4%	20.5%
<i>Aquatics Complex</i>	214,635	269,179	419,373	340,000	400,000	0.3%	17.6%
<i>Equestrian Center</i>	73,110	108,699	116,282	100,000	110,000	0.1%	10.0%
TOTAL REVENUE	120,602,456	114,142,979	118,581,183	125,559,239	131,416,909	100%	4.7%

CITY OF PLANTATION

GENERAL FUND FY 2023 - 2024

MULTI-YEAR EXPENDITURE TREND BY DEPARTMENT

Department	FY2020 ACTUAL	FY2021 ACTUAL	FY2022 ACTUAL	FY2023 AMENDED BUDGET	FY2024 PROPOSED BUDGET	% OF TOTAL BUDGET	"+/-" FROM PRIOR YR.
<i>General Government Departments</i>							
Office of Mayor/Admin & Risk Mgmt.	1,225,443	1,319,627	1,622,616	1,792,077	2,457,021	1.9%	37.1%
City Clerk	700,899	709,526	701,633	770,907	773,701	0.6%	0.4%
Municipal Elections	1,237	35,068	3,182	77,000	25,000	0.0%	-67.5%
Financial Services	1,525,693	1,540,268	1,597,342	1,873,517	1,992,415	1.5%	6.3%
Procurement	-	519,326	728,049	808,425	827,974	0.6%	2.4%
Information Technology	3,569,603	3,834,840	3,961,517	4,678,248	5,270,606	4.0%	12.7%
Human Resources	1,115,170	1,258,054	1,293,361	1,506,617	1,629,920	1.2%	8.2%
Planning, Zoning	1,637,888	1,331,996	1,469,659	2,117,844	2,872,042	2.2%	35.6%
Crafts	1,020,904	1,061,221	1,025,419	1,384,886	1,349,992	1.0%	-2.5%
Facilities Maintenance	1,679,830	1,655,944	1,814,534	2,179,071	2,628,399	2.0%	20.6%
Cost Recovery	59,025	43,427	54,833	84,000	80,000	0.1%	-4.8%
Other General Government	4,319,427	4,636,849	6,282,633	6,346,851	7,549,471	5.7%	18.9%
Post Employment Benefits	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1.1%	0.0%
<i>Public Safety Departments</i>							
Police	39,668,002	41,948,456	42,970,803	47,439,122	48,085,510	36.6%	1.4%
Fire	4,844,067	5,273,803	5,456,286	6,596,132	8,104,154	6.2%	22.9%
Fire Rescue	10,198,181	10,088,296	10,702,371	11,172,278	10,961,271	8.3%	-1.9%
Building	4,155,088	-	-	-	-	0.0%	0.0%
<i>Transportation & Physical Environment Departments</i>							
Engineering	995,155	1,050,932	1,086,218	1,196,791	972,478	0.7%	-18.7%
Public Works	5,470,398	5,816,249	6,276,716	7,139,966	7,119,267	5.4%	-0.3%
Resource Recovery	4,830,819	4,158,548	4,209,493	4,681,584	5,028,585	3.8%	7.4%
Landscaping	1,557,905	1,763,815	1,661,482	2,271,498	1,590,515	1.2%	-30.0%
<i>Culture & Recreation Departments</i>							
Library	976,796	977,759	1,005,451	1,122,088	1,141,699	0.9%	1.7%
Historical Museum	127,258	100,625	99,273	119,237	132,857	0.1%	11.4%
Parks	4,977,133	4,819,393	5,761,751	8,064,005	8,178,056	6.2%	1.4%
Recreation	3,438,944	3,592,011	3,901,793	4,867,978	5,479,438	4.2%	12.6%
Tennis Center	515,622	858,949	916,578	1,388,847	1,101,768	0.8%	-20.7%
Aquatics Complex	1,038,267	1,133,773	1,212,880	2,158,052	2,590,655	2.0%	20.0%
Equestrian Center	197,636	322,531	295,147	605,570	357,467	0.3%	-41.0%
<i>Transfers-Out</i>	1,844,742	9,512,867	1,676,108	1,716,648	1,716,648	1.3%	0.0%
TOTAL EXPENDITURES	103,091,135	110,764,154	109,187,130	125,559,239	131,416,909	100.0%	4.7%



CITY OF PLANTATION

GENERAL FUND FY 2023 - 2024

DEPARTMENT EXPENDITURES BY FUNCTION & ACTIVITY

	Personnel Services	Operating Expenditures	Grants In Aid	Capital	Debt Service	Transfers Out	Total	% of Total Budget	Prior Year Amended	% Incr/Decr Prior Year
<u>General Government Departments</u>										
Mayor/Administration & Risk Mgmt.	\$ 1,939,289	\$ 517,732	\$ -	\$ -	\$ -	\$ -	\$ 2,457,021	1.9%	\$ 1,792,077	37.1%
City Clerk	599,347	169,354	-	5,000	-	-	773,701	0.6%	770,907	0.4%
Municipal Elections	-	25,000	-	-	-	-	25,000	0.0%	77,000	-67.5%
Financial Services	1,692,576	299,839	-	-	-	-	1,992,415	1.5%	1,873,517	6.3%
Procurement	703,702	124,272	-	-	-	-	827,974	0.6%	808,425	2.4%
Information Technology	3,221,467	1,698,139	-	351,000	-	-	5,270,606	4.0%	4,678,248	12.7%
Human Resources	1,192,520	437,400	-	-	-	-	1,629,920	1.2%	1,506,617	8.2%
Planning, Zoning	2,104,394	767,648	-	-	-	-	2,872,042	2.2%	2,117,844	35.6%
Crafts	1,275,970	24,022	-	50,000	-	-	1,349,992	1.0%	1,384,886	-2.5%
Facilities Maintenance	553,624	1,524,775	-	550,000	-	-	2,628,399	2.0%	2,179,071	20.6%
Cost Recovery	-	80,000	-	-	-	-	80,000	0.1%	84,000	-4.8%
Other General Government	1,567,778	3,674,926	1,860,387	446,380	-	-	7,549,471	5.7%	6,346,851	18.9%
Post Employment Benefits	1,400,000	-	-	-	-	-	1,400,000	1.1%	1,400,000	0.0%
<u>Public Safety Departments</u>										
Police	43,002,322	2,425,488	-	1,772,700	885,000	-	48,085,510	36.6%	47,439,122	1.4%
Fire	3,888,189	2,568,207	-	1,647,758	-	-	8,104,154	6.2%	6,596,132	22.9%
Fire Rescue	10,221,009	628,262	-	112,000	-	-	10,961,271	8.3%	11,172,278	-1.9%
<u>Transportation & Physical Environment Departments</u>										
Engineering	825,214	97,264	-	50,000	-	-	972,478	0.7%	1,196,791	-18.7%
Public Works	5,575,926	1,470,841	-	72,500	-	-	7,119,267	5.4%	7,139,966	-0.3%
Resource Recovery	2,700	5,025,885	-	-	-	-	5,028,585	3.8%	4,681,584	7.4%
Landscaping	1,412,015	178,500	-	-	-	-	1,590,515	1.2%	2,271,498	-30.0%
<u>Culture & Recreation Departments</u>										
Library	1,056,117	55,082	-	30,500	-	-	1,141,699	0.9%	1,122,088	1.7%
Historical Museum	121,506	11,351	-	-	-	-	132,857	0.1%	119,237	11.4%
Parks	5,285,549	1,264,507	-	1,628,000	-	-	8,178,056	6.2%	8,064,005	1.4%
Recreation	3,934,465	1,115,223	-	429,750	-	-	5,479,438	4.2%	4,867,978	12.6%
Tennis Center	695,557	281,211	-	125,000	-	-	1,101,768	0.8%	1,388,847	-20.7%
Aquatics Complex	1,559,219	441,526	-	589,910	-	-	2,590,655	2.0%	2,158,052	20.0%
Equestrian Center	199,328	113,139	-	45,000	-	-	357,467	0.3%	605,570	-41.0%
<u>Non Operating Transfers-Out</u>						1,716,648	1,716,648	1.3%	1,716,648	0.0%
TOTAL	94,029,783	25,019,593	1,860,387	7,905,498	885,000	1,716,648	131,416,909	100.0%	125,559,239	4.7%
Percent of Total	71.6%	19.0%	1.4%	6.0%	0.7%	1.3%	100.0%			

CITY OF PLANTATION

GENERAL FUND
FY 2023 - 2024

DEPARTMENT EXPENDITURES BY FUNCTION & ACTIVITY

