



CITY OF PLANTATION
FY2020 CITIZEN'S REPORT



LYNN STONER
MAYOR



COUNCILMEMBERS

RONALD JACOBS, PRESIDENT
NICK SORTAL, PRESIDENT PRO TEM
ERICK ANDERSON
DENISE HORLAND
MARK HYATT





CITY OF PLANTATION

OUR ELECTED OFFICIALS



MAYOR LYNN STONER

COUNCILMEMBERS

ERICK ANDERSON

NICK SORTAL

RONALD JACOBS

DENISE HORLAND

MARK HYATT



CITY OF PLANTATION

MISSION STATEMENT

The City of Plantation mission statement is to continually improve citizens' quality of life through the provision of value-driven, quality public services and facilities that reflect the expectations of Plantation residents and the business community and confirm the City's commitment to responsible environmental stewardship.

VISION STATEMENT

The City of Plantation will maximize opportunities for social and economic development while retaining an attractive, sustainable and secure environment for the enjoyment of residents and visitors. Through responsible and professional leadership and in partnership with its residents, the City will strive to improve the quality of life for all residents living and working in this community.

CORE VALUES

- Quality customer service
- Responsible stewardship
- Commitment to stakeholders
- Continuous improvement

CITY GOALS

- ✚ Deliver services that meet customer expectations.
- ✚ Foster a dynamic work environment that encourages creative and innovative thinking and responsible and ethical behaviors.
- ✚ Encourage sustainable and thoughtful development, social conscience and environmental stewardship aimed at quality of life.
- ✚ Cultivate collaborative community relationships.
- ✚ Protect and preserve the welfare, health and safety of the community.

CITY OF PLANTATION

CITY ADMINISTRATION



Jason Nunemaker
Chief Administrative
Officer



Susan Slattery
City Clerk



Anna C. Otiniano
Financial Services
Director



Robert Castro
Information Technology
Director



Denese Edsall
Human Resources
Director



Daniel Holmes
Planning & Zoning
Director



Howard Harrison
Police Chief



Donald Todd
Fire Chief



Danny Ezzeddine
Building Director



Brett Butler
City Engineer



Steve Rodgers
Public Works
Director



Monika Knapp
Library Director



Phillip Goodrich
Parks & Recreation
Director



Steven Urich
Interim Utilities
Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Plantation
Florida**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director

CITY OF PLANTATION



Plantation
the grass is greener[®]

FY 2020 CITIZEN'S REPORT

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August 16, 2019

Dear Councilmembers:

I am pleased to present the City of Plantation’s proposed operating budget for fiscal year 2020, beginning October 1, 2019 and ending September 30, 2020. The proposed operating budget is a balanced budget as required by Florida Statutes.

This budget is the financial foundation that guides the operational and financial planning of the City and is the single most important document presented to Council. Its primary purpose is to establish an action, operational, and financial plan for the delivery of City services in the upcoming fiscal year. The FY2020 proposed budget is guided by the City’s mission of “maintaining our citizens quality of life through the provision of value driven, quality public services/facilities that reflect the expectations of Plantation residents and the business community”.

For fiscal year 2020, the recommended annual budget for all funds except, Ad Valorem Bond Capital Projects and Debt Service is \$190,998,100. This is a decrease of 3.5% when compared to the previous fiscal year’s amended budget. The total budget for all funds including Ad Valorem Bond is \$234,465,539.

The General Fund budget totals \$112,721,207 and represents 48.1% of the total budget. The remaining 51.9% of the proposed Budget includes: Special District Funds (1.0%); Special Revenue Funds (2.8%); Debt Service Funds – Not Ad-Valorem (1.0%); Capital Projects Funds - Not-Ad Valorem (0.4%); Enterprise Funds Water/Wastewater (19.6%); Stormwater (0.5%), and Plantation Preserve (2.3%); Pension Trust Funds (5.8%); Ad Valorem Bond Capital Projects Fund (16.8%), and Ad Valorem Bond Debt Service Fund (1.7%).

Fund Description	FY2019 Amended Budget	FY2020 Proposed Budget	% Inc/Dec	\$\$ Inc/Dec
General Fund	110,049,389	112,721,207	2.4%	2,671,818
Special Districts Funds	3,901,801	2,240,834	-42.6%	(1,660,967)
Special Revenue Funds	7,266,314	6,647,935	-8.5%	(618,379)
Debt Service - Not Ad Valorem Debt	2,385,148	2,377,992	-0.3%	(7,156)
Capital Projects Funds-Not Ad Valorem Bonds	727,000	858,500	18.1%	131,500
Enterprise Funds				-
* Water/Wastewater	54,441,379	45,951,311	-15.6%	(8,490,068)
* Stormwater	1,297,799	1,285,216	-1.0%	(12,583)
* Plantation Preserve	4,943,714	5,312,632	7.5%	368,918
Pension Trust Funds	12,956,824	13,602,473	5.0%	645,649
Total Funds before Ad-Valorem Bond	197,969,368	190,998,100	-3.5%	(6,971,268)
* Ad Valorem Bond Capital Projects	24,066,958	39,499,939	64.1%	15,432,981
* Ad Valorem Bond - Debt	3,967,500	3,967,500	0.0%	-
Total Ad-Valorem Bonds	28,034,458	43,467,439	64.1%	15,432,981
Total All Funds including Ad-Valorem Bonds	226,003,826	234,465,539	3.7%	8,461,713



Revenue for the General Fund budget is based on a millage rate of 5.8000 mills. There is a 0.4364 mill assessment for the debt service associated with the 2017 ad valorem bonds approved by the electorate in 2016; a proposed 1.9160 mill assessment for properties in the Plantation Gateway District and a 0.9707 mill assessment proposed for properties in the Plantation Midtown District.

GENERAL FUND HIGHLIGHTS

Revenue

Ad valorem revenues are 48.6% of the General Fund budget and are the largest revenue source of funding for the City. They are a stable source of revenue displaying an upward trend due to increased property values and new construction added to the tax roll each year. In contrast, other revenue sources are on a downward trend which is creating added pressure for the ad valorem revenues to support operations.

Based upon valuations released by the Property Appraiser on July 1, property tax values in the City of Plantation rose 6.05%. This is the 9th consecutive year property values have increased.

The proposed millage rate for the City of Plantation in fiscal year 2020 is 5.8000 mills which is a zero increase from the adopted fiscal year 2019 millage rate. The combination of the increased property values and the millage rate of 5.8000 mills is estimated to generate a total of \$54,429,428 in ad valorem revenues. This estimate is based on historical trends of a ninety-six percent (96%) collection rate.

Other revenue categories in the General Fund in fiscal year 2020 are projected as follows:

- Utility Service tax revenue is projected to increase 0.6% or \$47,912. This increase is primarily due to higher collections and increased demand for electricity & gas.
- Other General tax revenues are projected to increase 0.6% or \$24,000 in FY2020. The increase is a combination of an increase in the Local Business Tax revenues and a decrease in Communication Services Tax revenues.
 - Local Business Tax revenues are projected to increase 16.6% or \$50,000 when compared to fiscal year 2019, primarily due to the increased demand for occupational licenses.
 - Communication Service Tax revenues are projected to decrease 0.8% or \$26,000 when compared to the previous fiscal year. This revenue source has been on a steady decline each year due in part to increased competition in the marketplace, and in part to the State increasing its portion of this revenue source.



- Permit Fees and Special Assessment revenues are projected to increase 1.3% or \$172,838. This increase is attributed to revenues derived from Police, Fire and Engineering permits, and also from Franchise fee revenues for Gas and Electricity. The additional revenues projected in this category are due to the increased demand for these services.
- Intergovernmental revenues are projected to increase 6.0% or \$607,492. A majority of this increase (\$360,000) is projected in State revenue sharing for Sales Tax and Local Half Cent Sales Tax. Also projecting an increase in this category is the School Resource Officer Grant program which increased \$261,000 as a result of state and local mandates. The additional revenues received will help offset some of the costs of implementing these mandates.
- Charges for services revenues are projected to increase 0.6% or \$86,359. This increase is attributed to Solid Waste, Police Special Detail, Planning & Zoning, and Cost Recovery fees. Revenues in this category are primarily pass through revenues that are used to directly offset with the corresponding fees charged for these services.
- Fines & Forfeiture revenues are projected to increase 2.8% or \$24,850. Per the Police Department this increase is primarily in the area of County Court fees & fines.

Expenditures

Personnel Costs

In fiscal year 2020 personnel costs in the General Fund increased 1.8% or \$1,472,095 over the fiscal year 2019 amended budget. This increase is attributed to 6 new full time and 9 new part time positions added in the General Fund; a Living Wage increase for regular full time and part time employees bringing their hourly wage to \$14 & \$13, respectively; a 3% merit increase for General Employees; a 3.4% merit increase for Fire Rescue Employees and various percentage merit increases for FOP Employees per the FOP contract.

Also contributing to the increase in this category are costs for healthcare. Although healthcare costs continue to rise, the City has found a number of ways to help soften the impact. In fiscal year 2011 the City opened the Employee Health and Wellness Care Center. The goal of the Care Center was to improve the health and wellness of employees, while at the same time re-direct the costs from health insurance claims and pharmaceutical costs. Since its grand opening in 2011, the Care Center has saved the City over \$6.1 million in cost avoidance savings.

The City of Plantation was at the forefront of the idea of adding an onsite employee health care center and due to its great success many surrounding cities are looking to follow our example.

Another example of the City's commitment to reducing medical costs is the employee contribution program. Employees help share the burden of healthcare costs by contributing to the plan each pay period through payroll deductions. These employee contributions are estimated to reduce the City's cost of healthcare by \$1,905,000 in FY2020.

Operating Costs

In fiscal year 2020 operating costs increased 4.7% or \$856,820 over the fiscal year 2019 amended budget. Directors were instructed by Administration to keep increases in operations to less than or equal to 2.5% (CPI). Directors were able to reach their target; however, other items out of their control such as risk management uninsured liabilities & insurance premiums, the addition of several new programs in the areas of Economic Development, Parks and Recreation and the Police Department brought operations up an additional 2.2% above the desired target rate. It is anticipated that the benefits derived from these new programs will far outweigh their minimal cost.

Operating Capital

The General Fund Operating Capital costs increased 5.5% or \$265,067 in fiscal year 2020 when compared to the fiscal year 2019 amended budget. This minor increase is primarily due to the efforts of Department Heads using current capital equipment far beyond its estimated useful life and only requesting items when absolutely necessary.

Highlights of the significant capital items in FY2020 are as follows:

- Police Department capital items include: taser guns; radar/laser guns, and 26 police cruisers and accessories. In 2016 the Police Department implemented an annual fleet replacement program. This program allows the department to plan appropriately for the replacement of vehicles and at the same time cut down on the costs of maintaining and repairing an aging fleet.
- Fire Department capital items include: 30 sets of bunker gear; 6 extractors with dry cleaning (for protective gear); thermal imaging cameras; 2 replacement vehicles, and various fire station improvements, including: a roof replacement; LED lighting replacements; Anti-slip floor replacements, and several parking lot improvements.
- Fire Rescue Department capital items include: 30 sets of bunker gear; Hydraulic response equipment; a power load stretcher system and some dive rescue equipment.
- Information & Technology Department capital items include: the annual refresh of software; hardware; switches, and application servers. Also included is a new Cisco infrastructure; a Web development project, and a system upgrade.



- Public Works - Resource Recovery Department capital items include a Beast Chipper. The new chipper will replace the current one which has more than 4,000 hours of use and requires frequent costly maintenance and repairs.
- Public Works - Landscape Department capital items include a Crapple truck and a Bucket Truck. The Crapple truck will allow a single employee to respond to debris at accidents and to efficiently handle other daily scheduled work. The Bucket Truck will replace an aged, worn out vehicle that long ago reached the end of its useful life.
- Public Works – Facilities Maintenance Department capital items include a new roof for the Development Services building. The current roof is the original roof that was installed in 1986 and must be replaced in order to preserve the building.
- Parks Department capital items include: 2 staff replacement vehicles; a mobile light tower; improvements at various parks citywide: including shade structures; playground equipment; safety resurfacing; asphalt parking lots/walkways, and a lighting prediction/detection system.
- Recreation Department capital items include: security cameras for Jim Ward, Volunteer Park, and Deicke Auditorium; a Solar and battery powered board sign with trailer, and some kitchen equipment for several community centers.

Debt Service

Debt in the General Fund is projected to decrease 0.1% or \$1,753 when compared to the fiscal year 2019 amended budget. This minimal decrease is due to a reduction of interest expense in one of the Dell computer leases.

In fiscal year 2013 the City of Plantation implemented a computer lease refresh program with the Dell Corporation. The goal was to decrease the costs of replacing and disposing old computers, and at the same time, ensure that the City retained the newest, up-to-date, efficient technology. At this time there are four active leases in the City; these leases are on a four year staggered rotation of replacement. The Information and Technology Department is responsible to monitor/maintain each lease, as well as oversee and manage the refresh program.



OTHER FUND HIGHLIGHTS

Special District Funds

Plantation Midtown Development District

Based on valuations released by the Property Appraiser on July 1, property tax values in the Plantation Midtown Development District increased 7.12%. This increase represents approximately \$67,583 in additional ad valorem revenues for this district.

The proposed millage rate for the Plantation Midtown Development District in the fiscal year 2020 budget is 0.9707 mills which represents a zero increase from the adopted fiscal year 2019 millage rate. The combination of the increased property values and the millage rate of 0.9707 is estimated to generate a total of \$1,426,824 in ad valorem revenues in fiscal year 2020. This estimate is based on historical trends of a ninety-six percent (96%) collection rate.

Plantation Gateway Development District

Based on valuations released by the Property Appraiser on July 1, property tax values in the Plantation Gateway Development District increased 8.19%. This increase represents approximately \$25,619 in additional ad valorem revenues for this district.

The proposed millage rate for Plantation Gateway Development District in the fiscal year 2020 budget is 1.9160 mills which represents a zero increase from the adopted fiscal year 2019 millage rate. The combination of the increased property values and the millage rate of 1.9160 mills is estimated to generate a total of \$521,479 in ad valorem revenues in fiscal year 2020. This estimate is based on historical trends of ninety-six percent (96%) collection rate.

Special Revenue Funds

This fund includes revenues designated for specific purposes. This includes Gas Tax, Impact Fees and Intergovernmental sources. There is a projected decrease of 8.5% or \$618,379 in FY2020. This decrease is due to the reduction of Grants and Aids in the State Housing Initiative Program and the Community Development Block Grant Funds.

Debt Service Funds

These funds account for the debt service of loans that are not related to the General Fund or Enterprise Funds. In FY2020 this category of debt is projected to decrease 0.3% or 7,156. This decrease is due to a slight reduction of debt service obligations of the CRA.



Included in the Debt Service Funds is the debt service for the \$60 million ad valorem bond that was approved in November 2016. This ad valorem debt is funded by a separate millage rate of 0.4364 mills, which translates to approximately \$74 per a \$200,000 property with \$50,000 in Homestead Exemptions.

Capital Project Funds

Non-ad valorem Capital Project Funds increased 18.1% or \$131,500 in FY2020. The increase is primarily in the Community Redevelopment Agency (CRA) Fund which increased its financial incentives to local businesses for Façade, Lighting, and Signage improvements. Other items contributing to the increase include capital improvement projects for pedestrian amenities, lighting at bus shelters and a new monument sign at W. Sunrise Blvd., in the Gateway District.

The Ad Valorem Bond Capital Projects Fund totals \$39,499,939 in FY2020. This is an increase of 64.1% or \$15,432,981 when compared to fiscal year 2019. The increase is due to the plan activity in the ad valorem bond projects for Public Safety (\$9M); Parks & Recreation (\$13M), and Public Works/Stormwater (\$17M).

Enterprise Funds

Enterprise Funds, which include the City's Utility Water/Wastewater, Stormwater and Plantation Preserve Golf Course, are typically self-supporting funds based upon the revenues received for services rendered. Thus, these funds do not receive any tax revenues.

Utility Water/Wastewater Funds

The Utility Water/Wastewater Funds are used to account for the provision of water and wastewater services to residents and businesses of the City of Plantation. All activities necessary to provide these services are included in this fund. Costs are recovered through user fees which are scheduled to increase by 2.2% (CPI) in October 2019 (per City Code -Sec. 26-217). Even with this increase, Plantation's water rates are among the lowest in Broward County. Unlike other municipalities the City of Plantation does not impose utilities service tax fees which can be assessed as much as 10%.

The fiscal year 2020 Utility funds budget totals \$45,951,311 which is a decrease of approximately 15.6% when compared to the fiscal year 2019 amended budget. This decrease is primarily due to the completion of capital improvement projects funded by the series 2013 Utility System Revenue Note. These projects are in their final phases and should be completed in late 2019 or early 2020.



Stormwater Fund

This fund is used to account for costs associated with the management, construction, maintenance, protection, control, regulation, use, and enhancement of stormwater systems and programs within the City of Plantation. Stormwater fees provide the resources for this fund. The Stormwater fee is an annual \$30.00 per equivalent residential unit (plus equivalent rates for non-residential unit) and remains unchanged for fiscal year 2020. This rate has remained unchanged since its inception in 2014. The fiscal year 2020 Stormwater Fund totals \$1,285,216 which is 1% decrease from the fiscal year 2019 amended budget.

Plantation Preserve Golf Course Fund

The City of Plantation owns this 18-hole championship golf course, which includes a beautiful clubhouse and state of the art practice facilities. This facility provides high quality, affordable golf experience and event venue. It provides a wide range of services including a full-service restaurant, a pro shop, golf lessons, golf leagues, golf outings and competitive tournament play.

The golf course is managed by Guidant Management who is responsible for paying all the expenses related to running the golf course and for collecting the associated revenues. The Preserve budget in FY2020 totals \$5,312,632 which is an increase of 7.5% when compared to the fiscal year 2019 amended budget. The increase is primarily due to the replacement of the facilities golf cart fleet. Due to the high cost of replacing golf cart batteries the golf course implemented a program whereby the golf cart fleet is refreshed every three years. The City receives a trade in of approximately \$1,600 per cart which helps to offset the overall cost of replacing the fleet.

Pension Trust Funds

The City has three separate single-employer defined benefit retirement plans covering substantially all full-time employees and volunteer firefighters. These are the General Employees' Retirement Plan, the Police Officers' Retirement Plan, and the Volunteer Firefighters' Retirement Plan. The City maintains three pension trust funds to account for its fiduciary responsibility with respect to the Plans. The Fire Plan is funded by contributions received from the State pursuant to Chapter 175, while funding from the State's Chapter 185 is used to offset the Police Plan. The Proposed Budget includes an increase of \$645,649 in the City's contribution to the General and Police Plans. These contributions are consistent with the recommendations offered by our actuarial studies and are below the increases required for the State-operated Florida Retirement System (FRS).

FUTURE LANDSCAPE

As administration and staff prepared the FY2020 Budget a number of current and pending financial issues need to be highlighted due to their potential positive and negative impacts. A few items currently on our radar include:

- **Trade Tensions:** On August 5th, 2019 U.S. Treasury Secretary Mnuchin declared China a “currency manipulator” marking an escalation in the trade tensions between the United States and China. These tensions have ebbed and flowed with progress and regress impacting the markets in a number of ways. It is unclear what impact this latest development will have but there could be impacts to investment returns, pricing, and other unanticipated impacts. There is good news regarding progress with trading partners Canada and Mexico. The 25% tariffs on imported steel from our neighbors to the north and south was lifted in May of 2019. This development could portend passage of the United States-Mexico-Canada Agreement (USMCA). The USMCA is currently awaiting action by Congress and this agreement could potentially offset some of the negative impacts attributable to the tensions with China.
- **Reserves:** The City continues to be impacted by Hurricane Irma that occurred in FY18. Approximately \$20M in expenditures were incurred related to the preparation, staffing, and recovery. Staff has proactively recovered \$10.7M through the Federal Emergency Management Agency (FEMA) and the State as of 8/1/19. Staff will continue to diligently pursue the balance of reimbursement through the FEMA and the State to replenish City reserves. This prolonged impact from a single event underscores the need for continued diligence regarding preparation, mitigation, and recovery.
- **Collective Bargaining:** On July 10, 2019 the Fire Rescue Paramedics and EMTs voted to join the Metro-Broward Fire fighters IAFF Local 3080. The administration anticipates participating in bargaining with the new unit during fiscal year 2020.
- **Development:** The City is projected to experience \$1.1B in new valuation through a combination of retail, office, medical, and residential development through 2021. While this valuation increase bodes well for municipal revenues and will help mitigate the interim impact of the potential closure of Plantation General Hospital, it also poses a number of challenges. Several departments that will be stressed during the planning and constructions phases of this development will likely see demand level off in three to five years. The City must strategically plan for the rightsizing of departments as buildout occurs. Administration will coordinate with impacted departments to ensure succession planning that includes capitalizing on planned attrition through retirement to avoid reactive measures that would disrupt morale and negatively impact service delivery.

- **Technology:** The City faces a number of technology challenges in the coming years. The City's enterprise resource planning (ERP) software is reaching its end of life and will require replacement. The process for replacing this system will be intensive for both staff time and capital. Additionally, substantial customer service improvements can be achieved through enhancement or replacement of our utility billing and permitting platforms. Given the need to replace the ERP system and the desire to address customer service as a priority, the multiple platforms currently in use need to be evaluated for potential integration and/or optimization.

In recent years the City has taking steps to strengthen fiscal controls, replenish reserves, restore operating capital and invest in aging infrastructure. In taking these steps, the property values continue to increase and the City becomes more appealing for residential and commercial activities.

In the preparation of the FY2020 budget, it is important to maintain this direction and the positive momentum that has already been established. The proposed budget provides for the continuation of services that residents and businesses rely on with some enhancements to services.

SUMMARY OF RECOMMENDATIONS

It is recommended that the proposed millage rate of 5.8000 mills be approved to fund the FY2020 Budget. It is also recommended that the Council approve a 0.9707 mill rate on properties in the Plantation Midtown Development District (Midtown); and 1.9160 mills on properties within the Plantation Gateway Development District. A millage rate of 0.4364 mills is required to fund the debt service on the 2017 \$60 million ad valorem bonds.

This recommendation funds service levels, programs, and activities at standards desirable to address the community needs, while developing a sustainable organization. The budget also reflects strong management and good financial practices; strong budgetary controls; and responsible stewardship of the City's resources.

FY2020 BUDGET CALENDAR

The Council has several opportunities to provide input as the process continues to finalize the FY2020 Annual City Budget. Below is the list of Council meeting dates and actions that will be scheduled as part of the process of adopting the FY2020 Annual City Budget:

- September 11 - The City will hold its First Public Budget Hearing to adopt the Tentative Millage Rates, and Tentative Budgets for Fiscal Year 2020



- September 18 - The City will hold its Second and Final Public Budget Hearing to adopt the Final Millage Rates, Final Assessment Rates and Final Budgets for Fiscal Year 2020
- October 1 - Marks the beginning of the City's Fiscal Year 2020

ACKNOWLEDGEMENTS

I would like take this time to thank our Councilmembers for their commitment, support and for providing the votes necessary to ensure the quality of life that our residents expect from their City. Your continued support will help the City of Plantation be a better place for everyone to live, work, and play.

I would also like to thank the Department Heads/Chiefs and their staff, especially budget staff, for their efforts in assisting this Mayor to deliver a budget that is fiscally conservative and responsible and that continues to meet the needs of our residents and businesses alike.

Finally, I would like to thank our employees/volunteers citywide for their ongoing commitment and dedication in providing the value driven, quality public services and facilities that reflect the expectations of Plantation residents and the business community.

I appreciate all of us working together to accomplish our goals, the decisions we make today will pave the future for a successful City of Plantation tomorrow!

Sincerely,

Mayor Lynn Stoner



CITY OF PLANTATION



CITY AT A GLANCE

General Information

Population	94,288
Size	22.8 square miles
Government	Strong Mayor 5 Council Members

Property Tax Millage Rate

Operating Millage Rate	5.8000
Voted Debt Millage Rate	0.4364
Pltn. Midtown Dev District	0.9707
Pltn. Gateway Dev District	1.9160

Credit Rating

Standard & Poor's	AA+
Moody's	Aa1

City Staff

Full-time positions	810
Part-time positions	203
Total Budgeted Positions	1,013



Public Works

Roadways maintained in miles	222.5
Paved recreation trails in mile:	6.75
Structure maintained	78
Total square footage	487,100
Drainage structures maintain	2,619
Street lamps	4,628
Irrigation systems	189



Public Safety

Sworn Police Officers	175
Firefighters	180
Rescue personnel	76



Utilities

Miles of water lines	327
Fire hydrants	3,645
Miles gravity sewer mains	173
Miles force main piping	57.67
Manholes	3,453
Lift stations	122
Water treatment capacity	24 MGD
Wastewater treatment capacity	18.9 MGD
Average water flow	12.7 MGD
Average wastewater flow	11.5 MGD
Number of accounts	28,674

Parks and Recreation

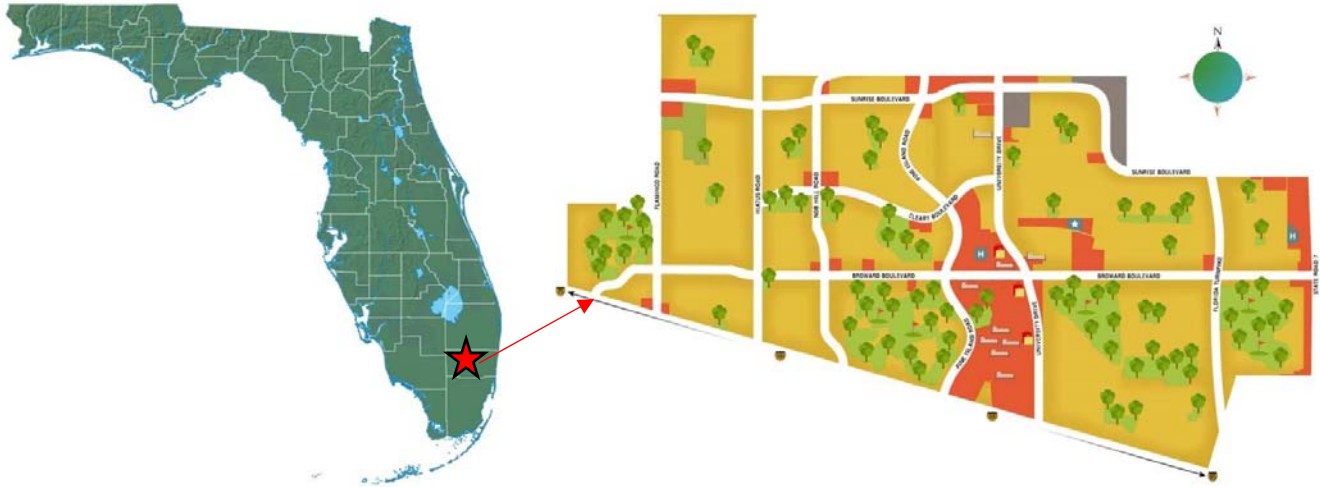
Community Centers	5
City owned parks	42
Total acreage City owned parks	645.5
County owned parks	1
Total acreage County owned parks	88.5
Plantation Preserve Golf Course	1
Facilities attendance:	
Tennis Center	94,931/year
Aquatics Complex	325,390/year
Equestrian Center	5,009 participants 10,121 spectators



Youth athletics program (PAL)	3,303
Adult athletics program	1,850
Summer camp attendance	830
Winter break attendance	65
Spring break attendance	60
Number of program participants	72,491
Multipurpose gym usage	1,079/month
Weigh room usage	7,768/year
Number of athletic fields	42
Number of meeting rooms	22
Number of pavilions	20 regular 2 corporate
Citywide walking trail users	1.5 million

CITY OF PLANTATION

LOCATION



The City of Plantation is in the geographic center of Broward County and South Florida. It's directly west of Fort Lauderdale, Florida; 20 miles north of Miami/Dade County. Quick access to Interstate 595, 95 and 75 and the Florida Turnpike means you're never more than 15 minutes from Fort Lauderdale/Hollywood International Airport, Port Everglades, the Everglades and the famed Fort Lauderdale beaches.

About the City of Plantation

The City of Plantation is a premier City located in central Broward County and bordered by State Road 7, Sunrise Boulevard, Flamingo Road and I-595. It is currently the eighth largest City in Broward County, and is home to a number of large national firms, including DHL, National Beverage, Magic Leap, University of Miami, Sylvester Cancer Center, Bascom Palmer Eye Institute, and Motorola Solutions. It operates under a Strong Mayor form of government with the Mayor and five Council Members focusing on business district redevelopment, neighborhood improvement and streamlined government operations and procedures.

Plantation's natural environment is unsurpassed by other South Florida cities. It has been recognized for over 35 consecutive years as "Tree City USA." Situated among thousands of trees are safe, friendly neighborhoods, world-class recreation facilities and a stable business community supported by three distinct business districts.

The City of Plantation was incorporated in April of 1953. During the past 66 years, we have expanded into a growing, vibrant urban municipality, 22.8 square miles in size, with a residential population exceeding 94,000.

CITY OF PLANTATION

A BRIEF HISTORY



Plantation's founder, Frederick C. Peters moved his family to South Florida in 1931 to escape harsh Midwest winters. He purchased 10,000 acres along State Road 7 (441), which had been built to connect Miami-Dade to Palm Beach County, and at that time was isolated and far west of any existing development.



With a population of less than 500 and a budget of \$1,288, the City of Plantation was incorporated on April 30, 1953. The first Council Meeting was held on May 11, 1953.

At the time, Plantation was a vast wilderness, as indicated by its motto, "E Vasitate Haec Urbs" meaning "Out of the Wilderness, this City". There was only one police officer, and a group of Residents volunteering to serve as firefighters. In December 1959, Plantation's first school opened: Berenice T. Peters Elementary School, named after the wife of the City's founder, Frederick C. Peters.

Through the years, Plantation has grown significantly, but the warmth of Frederick Peter's 1940s small village atmosphere remained. As thousands began to move into the City, land to the west was annexed.

CITY OF PLANTATION

Plantation's City limits extend from State Road 7 (441) in the East to Flaming Road in the West, and Sunrise Boulevard in the North to Interstate 595 in the South.

Today, Plantation has 94,288 (2019) residents. Its Internationally Accredited Police Department has a Class 2 ISO rating, and is the largest in the of Florida. Additionally, Mayor Frank Veltri established the City's own Fire/Rescue unit to serve the residents in 1996. There are ten public schools to educate elementary, middle and high school-age children and numerous day care, charter and private schools.

Plantation residents have historically enjoyed a low millage rate. Plantation's Mayor and five-member City Council are committed to stimulating quality redevelopment within its three well-defined business districts, and promoting the City's distinct "sense of place", both regionally and nationally. Companies such as DHL, National Beverage, Magic Leap, University of Miami, Sylvester Cancer Center, Bascom Palmer Eye Institute and Motorola Solution all choose to call Plantation home.

In keeping with Frederick Peter's original Master Plan, Plantation's elected officials have made its parks and recreation system a top priority. There are currently 42 city owned parks totaling 645.5 acres of open space. Holliday events and parades, Art in the Park, a weekly farmers market, children's camps, recreation classes, and many more community activities throughout the year provide memories that last a lifetime and traditions that are passed down from generation to generation. Plantation is also home to Plantation Athletic League (PAL), the largest all volunteer-run youth athletic league in the nation.



Plantation is one of the premier municipalities in Broward County and South Florida. Through the years, it has retained the feel that its founders had planned: an urban environment, intermixed with a "hometown" lifestyle, achieved through thoughtful, comprehensive planning and the vision and support of its City Council, staff and volunteer organizations.



CITY OF PLANTATION

AWARDS & RECOGNITIONS

FINANCIAL SERVICES DEPARTMENT



The Government Finance Officers Association of the United States and Canada (GFOA) established the Distinguished Budget Presentation Awards Program in 1984 to encourage and assist state and local government to prepare budget document of the highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and to then recognize individual governments that succeed in achieving that goal.

The City of Plantation received the **Distinguished Budget Presentation Award** for fiscal year 2019. This is the sixth consecutive year that the City has received this award for its budget, which serves as the City's primary fiscal policy document. This highly coveted award is valid for one year only. In order to qualify for the next award recipients must continue to produce budget documents of the highest quality that reflect both the guidelines of the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting.



The Government Finance Officers Association of the United States and Canada (GFOA) established the Certificate of Achievement for Excellence in Financial Reporting Program (CAFR) in 1945 to encourage and assist state and local government to go beyond the minimum requirements of generally accepted accounting principles to prepare comprehensive annual financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal.

The City of Plantation Financial Services Department received the highly prestigious **Certificate of Achievement for Excellence in Financial Reporting Award** for fiscal year ended September 30, 2018. This is the seventh consecutive year that the City received this honor. In order to qualify for the award, recipients must publish an easily readable and efficiently organized comprehensive annual financial report. This highly coveted award is valid for one year only, encouraging recipients to continue working hard to maintain the required standards of excellence in financial reporting.

These awards show a commitment to excellence and transparency. Users of these winning documents, such as credit rating agencies, government officials, and taxpayers have access to high quality reports with information important to decision making.

POLICE DEPARTMENT



The Plantation Police Department received its seventh re-accreditation award from the **Commission for Florida Accreditation (CFA) in February 2017**. The voluntary process of accreditation provides the department with an independent quality assurance review and demonstrates that we meet professionally recognized standards for excellence in law enforcement. CFA will conduct an on-site audit of the Plantation Police Department in November 2019.



The Plantation Police Department also received its seventh re-accreditation award from the **Commission on Accreditation for Law Enforcement Agencies (CALEA) in November 2016**, the International gold standard for public safety agencies. Both accreditations remain in effect for three years. Accreditation commits the Department to continue with the organizational improvement and compliance with required standards. CALEA is schedule to conduct an on-site audit of the Plantation Police Department in August 2020.

Along with both the CFA and the CALEA awards, the City of Plantation Police Department exceeded all mandatory standards and both awards were given with a meritorious distinction.

The Communications Division of the Police Department has also received its third accreditation from CALEA in July 2018. The Communications Division is not schedule to be audited again until July 2020.

FIRE DEPARTMENT

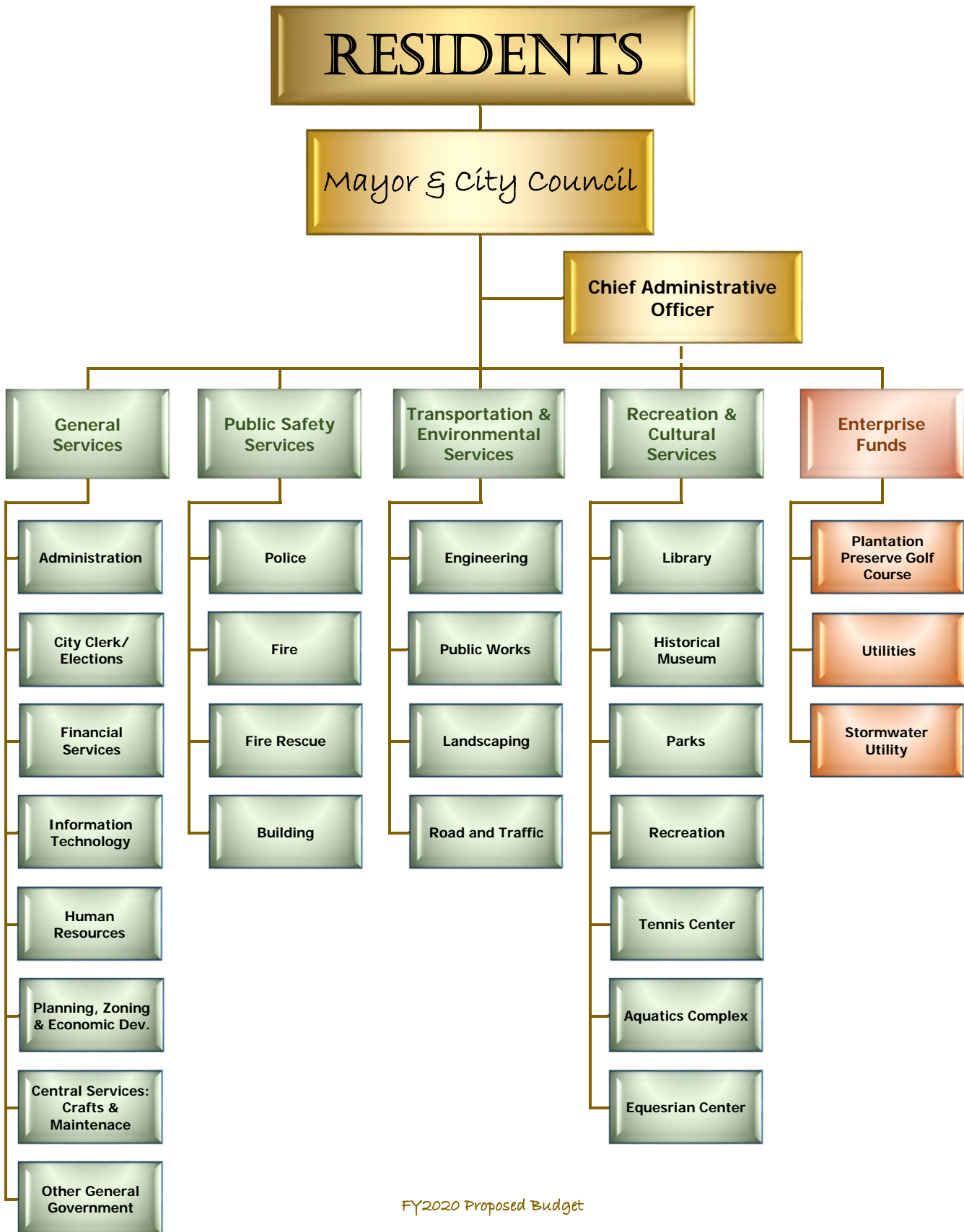


The Plantation Fire Department has recently been classified by the **Insurance Service Office (ISO)** as Class 2 Department. We are one of only 35 Class 2 departments in the State of Florida. This is a testament to the dedication of the members and the cooperative arrangement we enjoy with the City.



CITY OF PLANTATION

ORGANIZATIONAL CHART



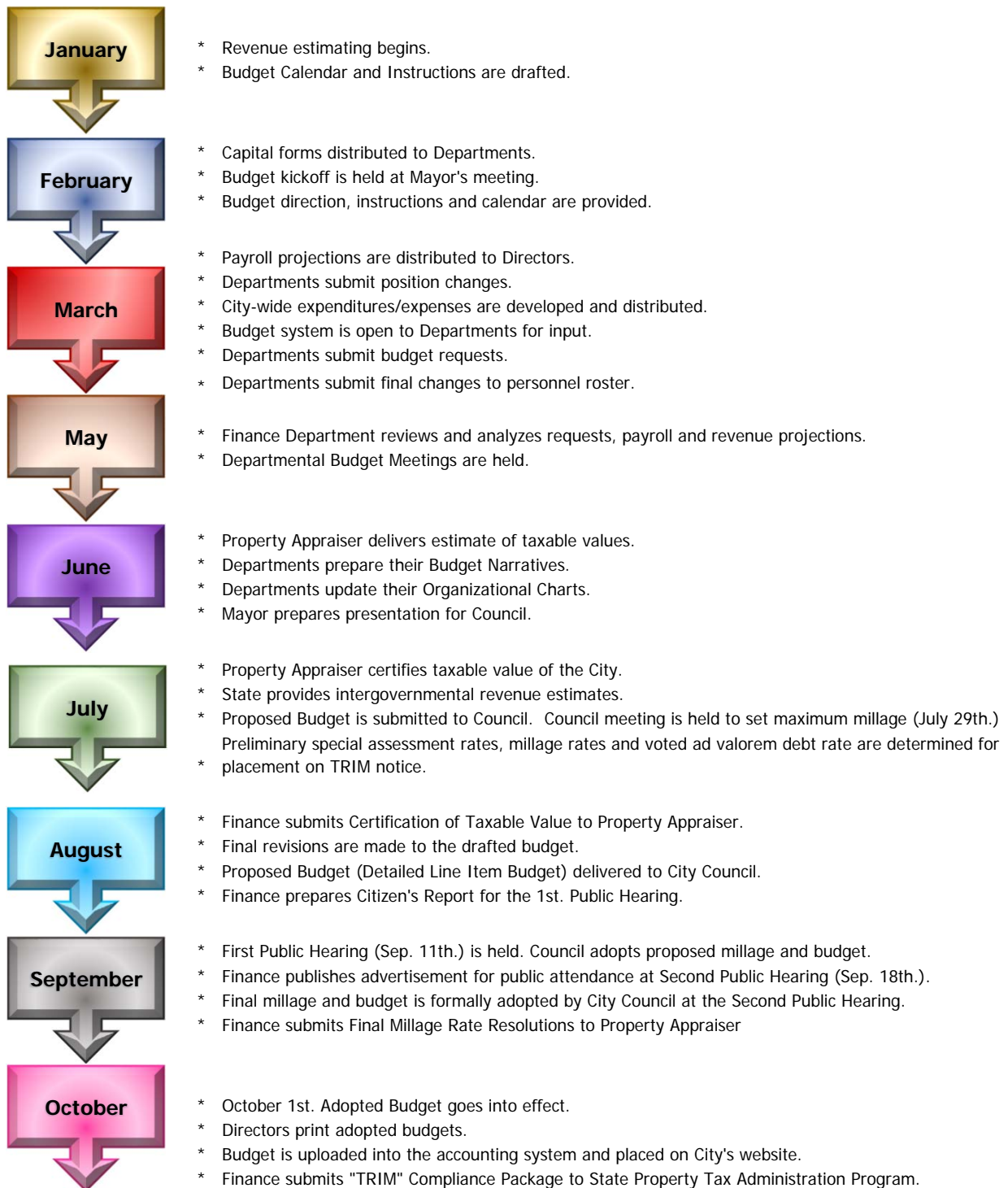


CITY OF PLANTATION

BUDGET CALENDAR

FY 2019 - 2020

START



CITY OF PLANTATION

BUDGET OVERVIEW

BUDGET IN BRIEF

The fiscal year 2020 budget for the City of Plantation had one Council meeting to set the maximum millage levy on July 29, 2019. Two additional Council meetings will be held on September 11, 2019 (1st Public Hearing) and September 18, 2019 (2nd and Final Public Hearing).

As a municipality, the City's budget is comprised of a collection of smaller separate entities known as funds. Each fund is a distinct entity with its own revenues and expenditures. Additional information about the City's funds is outlined in the "Fund Structure" section of this budget document.

For fiscal year 2020, the budgeted funds include:

- ❖ General Fund
- ❖ Library Board Fund
- ❖ Community Redevelopment Agency Fund (CRA)
- ❖ Road and Traffic Control Fund (RTC)
- ❖ State Housing Initiative Program Fund (SHIP)
- ❖ Community Development Block Grant Fund (CDBG)
- ❖ State and Federal Forfeitures Funds (2)
- ❖ Impact Fees Fund
- ❖ Debt Service Funds (5)
- ❖ Capital Project Funds (2)
- ❖ Golf Course Fund
- ❖ Stormwater Utilities Fund (SWU)
- ❖ Utilities Funds:
 - Water and Wastewater Services
 - Utilities Sinking
 - Repair and Replacement
 - Water Capacity
 - Wastewater Capacity
- ❖ Pension Trust Funds (2)
- ❖ Plantation Midtown Development District Operating and Construction Funds (2)
- ❖ Plantation Gateway Development District Operating and Construction Funds (2)

CITY OF PLANTATION

BUDGET OVERVIEW

The fiscal year 2020 Proposed Budget for the above funds total \$234,465,539. This represents an increase of \$8,461,713, or 3.7% when compared to the fiscal year 2019 amended budget. This increase is due primarily to the projects budgeted under the 2017 Ad Valorem Bond Construction Fund. Planned activity in FY2020 includes approximately \$9 million for Public Safety projects; \$13 million for Parks & Recreation projects; and \$17 million for Public Works/Stormwater projects.

REVENUES – ALL FUNDS

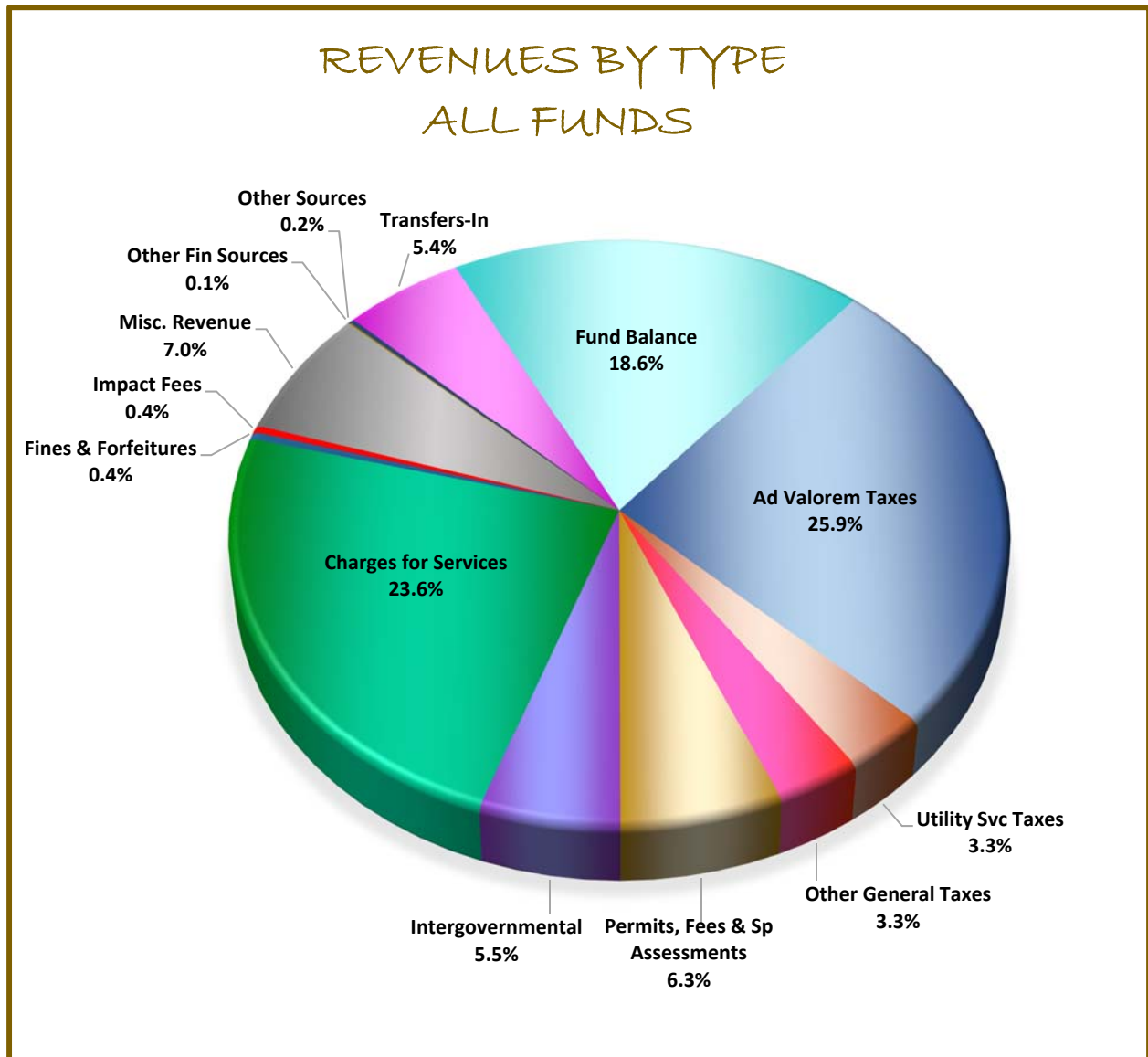
The revenues available for allocation in the FY2020 Proposed Budget total \$234,465,539 from which \$178,208,409 comes from operations; \$12,700,937 from transfers-in (non-operating); and \$43,556,193 from fund balances.

- ❖ The total revenue anticipated from locally levied taxes (Ad Valorem Taxes, Utility Service Taxes and Other General Taxes) is estimated at \$76,257,872. This is an increase of \$2,792,064 or 3.8% over last fiscal year. Approximately \$2.5 million of the increase is related to property values which increased 6.05% (City of Plantation), 8.19% Plantation Gateway Development District) and 7.12% (Plantation Midtown Development District).
- ❖ Permits, Fees, & Special Assessments revenue totals \$14,822,389, which is an increase of \$162,816 or 1.1% from last fiscal year. The increase is primarily in the General Fund and is attributed to Police and Fire permits fees and franchise fees for Solid Waste and Demolition.
- ❖ Intergovernmental revenues total \$12,824,173 which is an increase of \$203,700 or 1.6% over FY2019. This increase is mostly in state shared revenues for Sales and Local Half Cent Sales Taxes and the Broward County Grant for the additional six (6) Part-time School Resource Officers in the General Fund.
- ❖ Charges for Services revenue totals \$55,326,302 which is an increase of \$867,303 or 1.6% when compared to last year's amended budget. This increase is primarily due to the water and wastewater user fees which are scheduled to increase in October 1, 2019 by the related 2.2% CPI per City Code Sec. 26-217. Even with these increases, Plantation's water and wastewater rates are among the lowest in Broward County.
- ❖ Impact Fees revenue totals \$863,000 which is an increase of \$5,000 or 0.6% from the FY2019 Amended Budget. The minor increase is primarily in the Water and Wastewater Capacity Funds due to new construction projects citywide.
- ❖ Miscellaneous Revenue totals \$16,508,623 which is an increase of \$928,104 or 6.0% mainly in the Pension Trust Funds due to the increase in the investment income activities.

CITY OF PLANTATION

BUDGET OVERVIEW

- ❖ Fund Balances/Reserves/Net Assets increased approximately \$3.4 million due to capital projects in the 2017 Ad Valorem Bond.



CITY OF PLANTATION

BUDGET OVERVIEW

EXPENDITURES – ALL FUNDS

The expenditures/expenses for the FY2020 Proposed Budget total \$234,465,539, from which \$98,147,298 or 41.9% is allocated to Personnel costs; \$58,508,751 or 25.0% is allotted to Operating Expenditures (services, materials & supplies); \$2,082,703 or 0.9% is assigned to Grants and Aids; \$52,323,533 or 22.3% is allocated to Capital (operating & CIP); \$10,525,317 or 4.5% is assigned to Debt Service payments and reserves; \$177,000 or 0.1% is Non-Operating expenditures (termination refunds); and \$12,700,937 or 5.4% is for Transfers-out between funds.

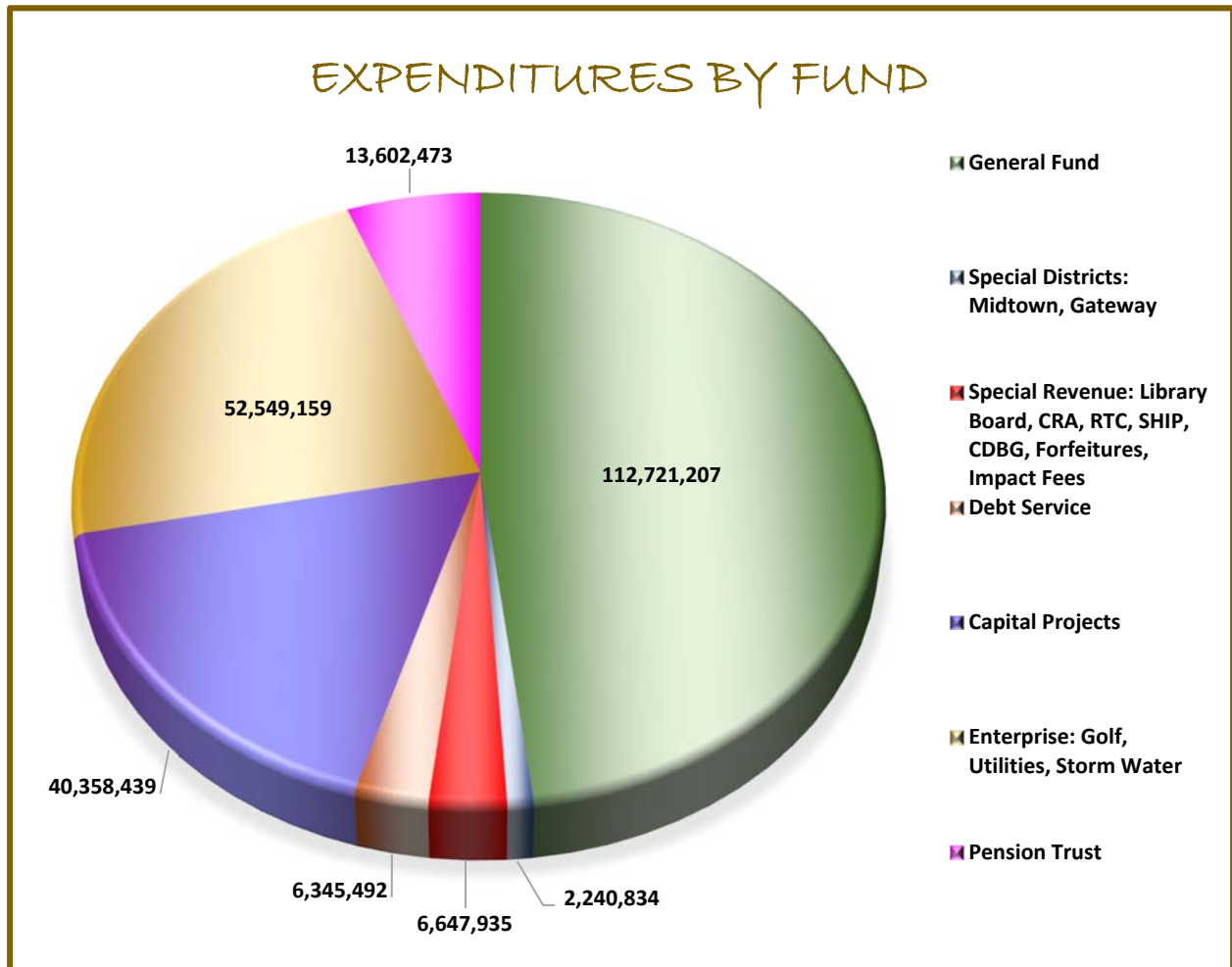
- ❖ Personnel costs in the total budget increased \$2,050,443 or 2.1%, when compared to the FY2019 amended budget. A majority of this increase is attributed to Public Safety personnel. The increase in Public Safety budget is primarily due to the funding for salary increases (per the collective bargaining agreement with the Fraternal Order of Police), overtime, position reclassifications, addition of 3 full-time positions (Police Officers) and 6 part-time positions (School Resource Officers), and retirement payouts for officers leaving during the year. Other areas contributing to the increase in personnel services category are the additions of 1 part-time position in the Fire Department (Office Assistant); 1 full-time position in the Planning and Zoning Department (Economic Development Administrator); 1 full-time position in the Building Department (Office Manager); 2 full-time positions in the Engineering Department (Engineering Assistant and Project Manager); 1 full-time position in the Public Works Department (GIS Analyst/Collector); 1 part-time position in the Recreation Department (Office Assistant); and 1 part-time position in the Equestrian Department (Maintenance Worker I). The addition of 1 full-time Community Development Grant Coordinator position in the Community Development Block Grant Fund (CDBG); 6 full-time positions (Utilities Locator, 2 Water Distribution Tech/III, Utilities Administrative Specialist, Regulatory Compliance Tech, and Assistant Utilities Inspector) in the Utility Fund. In addition, a Living Wage increase for full time and part time employees bringing their hourly wage to \$14 & \$13 respectively; 3% merit increase for General Employees; a 3.4% merit increase for Fire Rescue employees; required funding for the General and Police pension plans and costs related to healthcare benefits.
- ❖ Operating Expenditures category increased by \$1,008,020 or 1.8% from last year's budget. Overall costs to acquire products and services increased especially in the areas of technology, banking fees, maintenance fees, risk management uninsured liabilities & insurance premiums and the addition of several new programs in the areas of Economic Development, Parks & Recreation and the Police Department. It is anticipated the benefits that residents will derive from these new programs will far outweigh their minimal cost.
- ❖ Grants and Aids category decreased \$459,373 or 18.1% due to the decrease in the funding for minor home repairs and home purchases assistance in the SHIP and CDBG Programs.

CITY OF PLANTATION

BUDGET OVERVIEW

- ❖ Capital (operating) and CIP projects increased \$5,549,451 or 11.9%. The majority of this significant increase is due to the increased activity in the ad valorem bond projects. Planned expenditures in FY2020 include approximately \$39 million.
- ❖ Debt Service decreased \$24,088 or 0.2% due to a slight reduction in the debt service obligations of the CRA.

The debt service of the Ad Valorem Bond will be funded by the monies generated from the associated debt millage of 0.4364 which translate approximately to \$74 per \$200,000 property with \$50,000 in Homestead Exemptions.

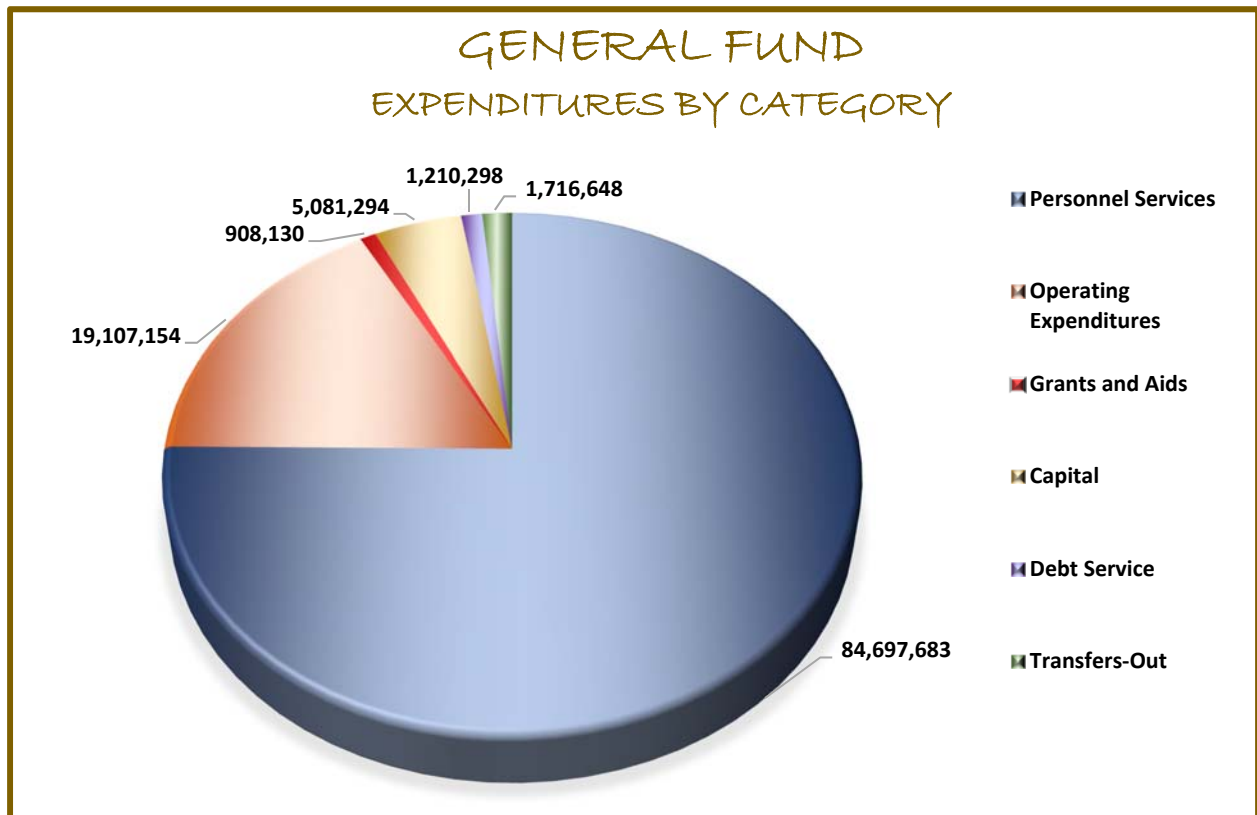
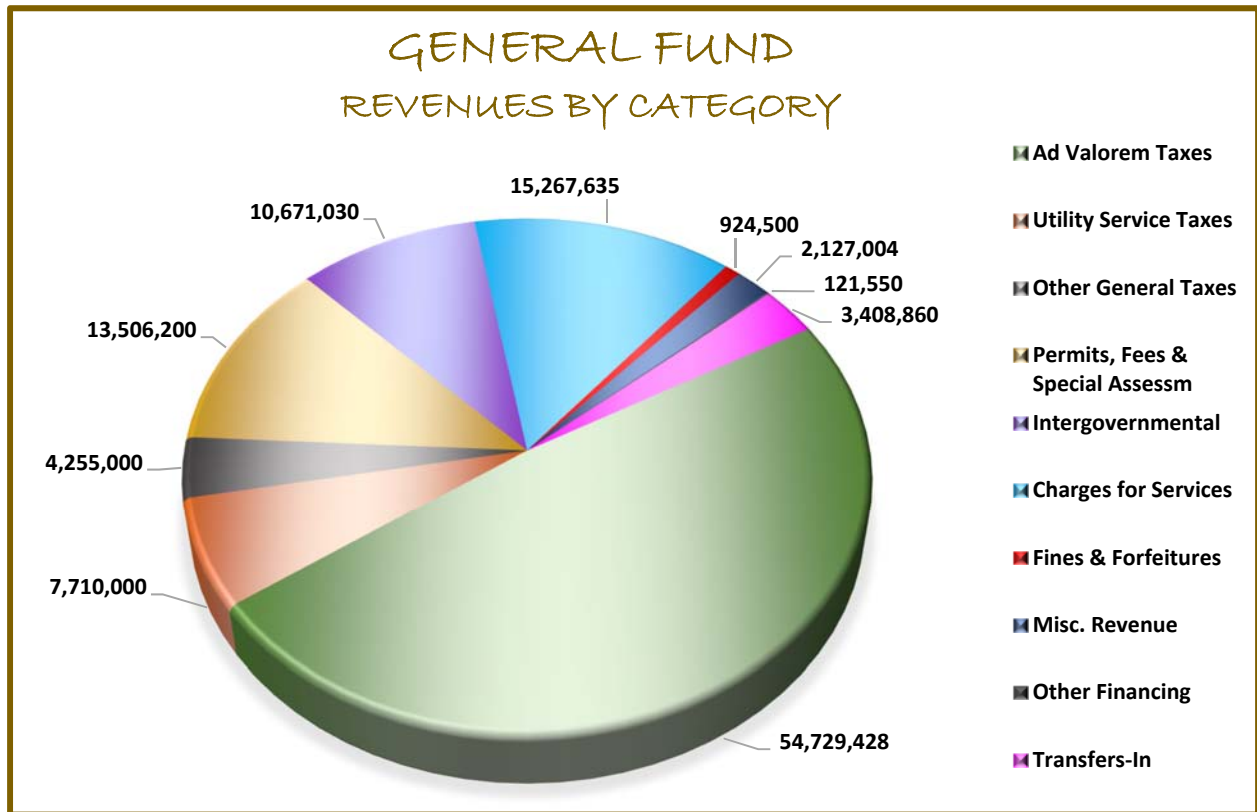


GENERAL FUND

The fiscal year 2020 General Fund Budget totals \$112,721,207 which is an increase of \$2,671,818 or 2.4% when compared to the fiscal year 2019 Amended Budget.

CITY OF PLANTATION

BUDGET OVERVIEW

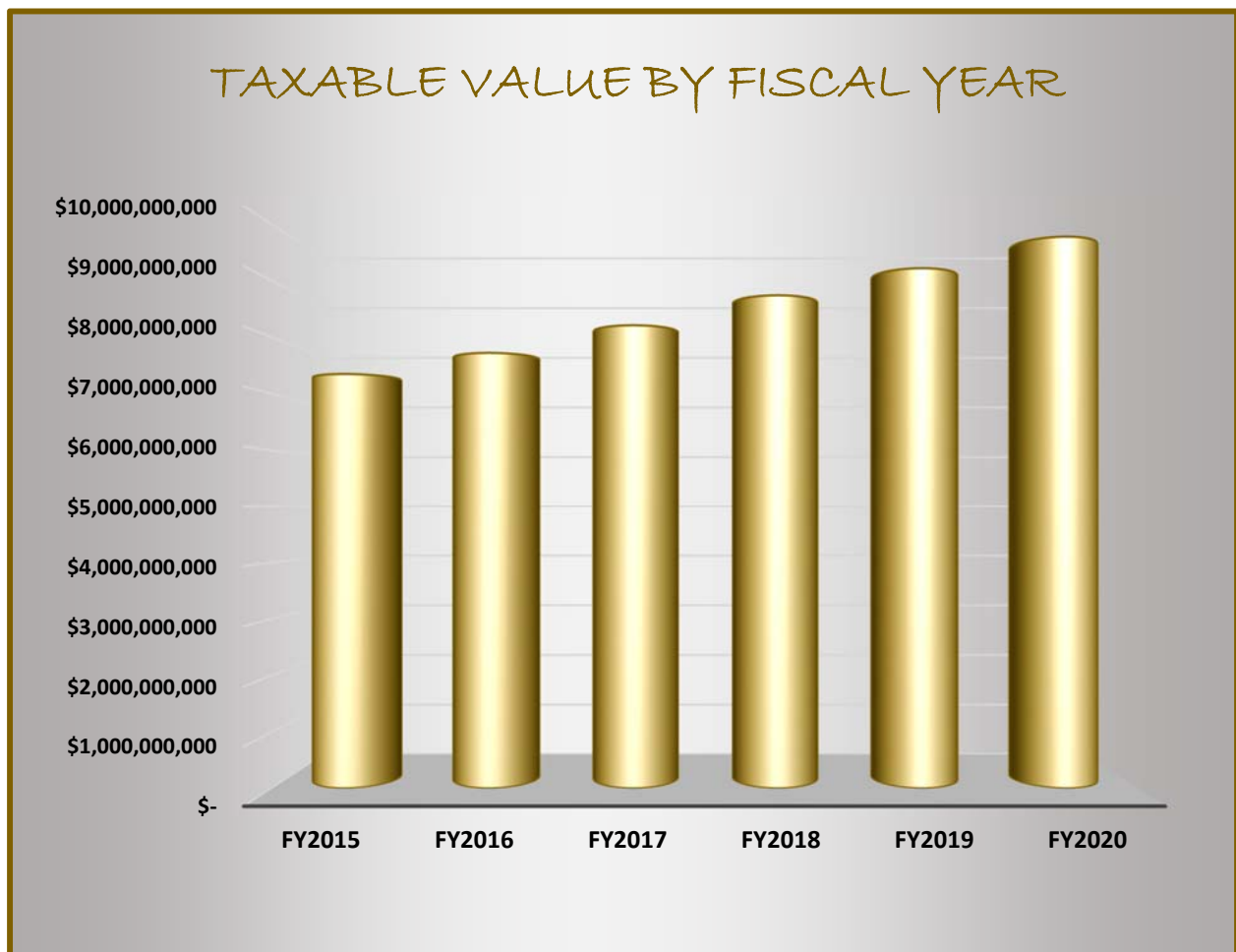


CITY OF PLANTATION

BUDGET OVERVIEW

SIGNIFICANT BUDGET ITEMS AND TRENDS

Based on valuations released by the Property Appraiser on July 1, taxable values in the City of Plantation increased 6.05% or \$557,848,800 when compared to last year's adjusted taxable value. This is the ninth consecutive year that property values increased since the crisis of 2008. The increase in property values represents approximately \$2.5 million in additional ad valorem revenues for the City.



The Plantation Gateway District taxable value increased 8.19% or \$21,450,360 when compared to last year's adjusted taxable value.

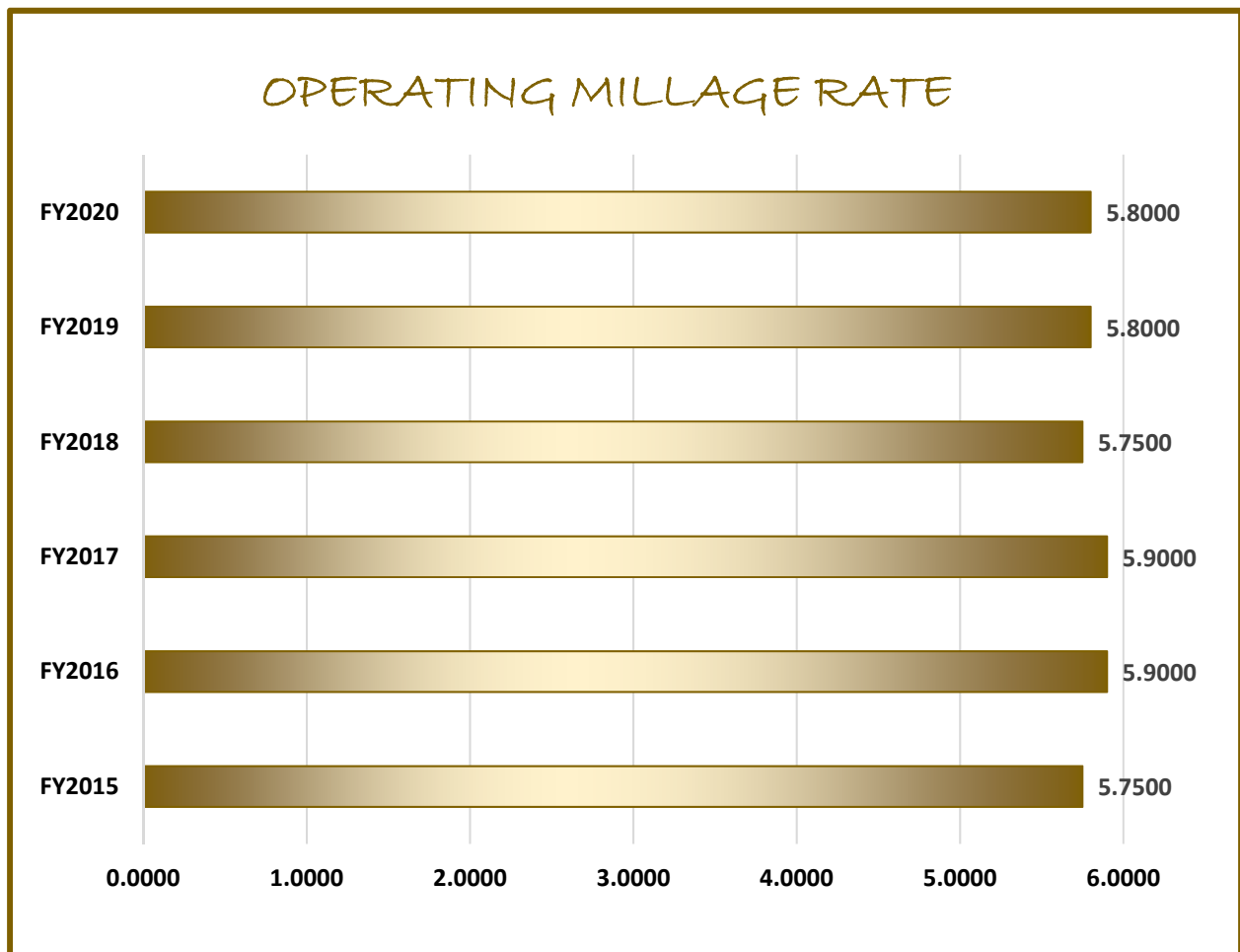
The Plantation Midtown District taxable value increased 7.12% or \$101,732,670 when compared to last year's adjusted taxable value.

CITY OF PLANTATION

BUDGET OVERVIEW

Operating millage

- ❖ In FY2020 the City taxable values increased 6.05% from \$9,217,551,380 to \$9,775,400,180. The fiscal year 2020 proposed millage rate is 5.8000 mills which is a zero increase when compared to FY2019.



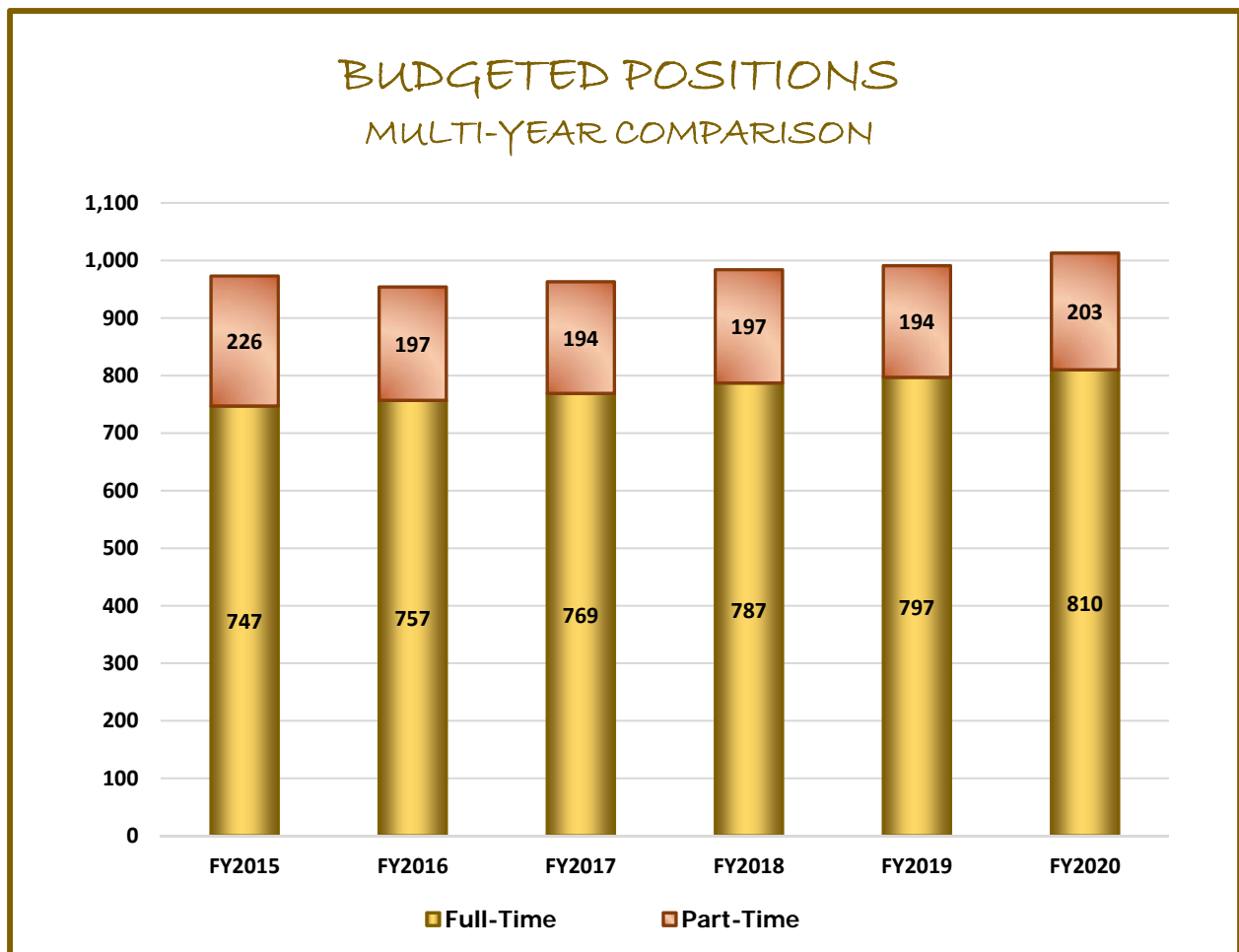
- ❖ The proposed millage rates for the City's two special districts are as follows:
 - ✓ Plantation Gateway District is 1.9160 which is the same millage rate as FY2019.
 - ✓ Plantation Midtown District is 0.9707 which is the same millage rate as FY2019.

CITY OF PLANTATION

BUDGET OVERVIEW

Personnel Services

- ❖ The total number of full-time budgeted positions for fiscal year 2020 is 810 and 203 for part-time positions.
- ❖ The City has thirteen (13) additional full-time and nine (9) less part-time positions budgeted in FY2020 than it did in fiscal year 2019.
- ❖ Personnel Services increased in fiscal year 2020. The increase is largely driven by the additional positions, reclassifications and succession planning mostly in Public Safety, compensation increases for General and FOP employees and increases in healthcare costs.



CITY OF PLANTATION

BUDGET OVERVIEW

Operating Capital/Capital Improvement Projects

Capital expenditures in the citywide proposed budget totals \$52,323,533. Of this total \$39,339,939 or 75.2% is attributed to the 2017 Ad Valorem Bond Capital Projects Fund; \$6,820,800 or 13.0% is for the Utility Funds (Water/Wastewater Services and Repair and Replacement); and \$5,081,294 or 9.7% is for the General Fund.

General Fund - \$5,081,294

- ✓ City Clerk \$26,250
- ✓ Information Technology \$390,500
- ✓ Planning and Zoning \$46,000
- ✓ Central Services-Crafts \$34,000
- ✓ Central Services-Facilities Maintenance \$150,000
- ✓ Police \$958,800
- ✓ Fire \$978,072
- ✓ Fire/Rescue \$249,540
- ✓ Building \$60,000
- ✓ Public Works \$89,000
- ✓ Resource Recovery \$555,532
- ✓ Landscaping \$319,000
- ✓ Library \$27,000
- ✓ Parks \$1,046,500
- ✓ Recreation \$54,600
- ✓ Tennis Center \$71,000
- ✓ Aquatics Complex \$16,000
- ✓ Equestrian Center \$9,500

❖ Special District Funds - \$300,000

- ✓ Plantation Midtown Construction Fund \$300,000

❖ Special Revenue Funds - \$116,500

- ✓ Library Board Fund \$31,500
- ✓ Road and Traffic Control Fund \$85,000

❖ Capital Project Funds - \$39,539,939

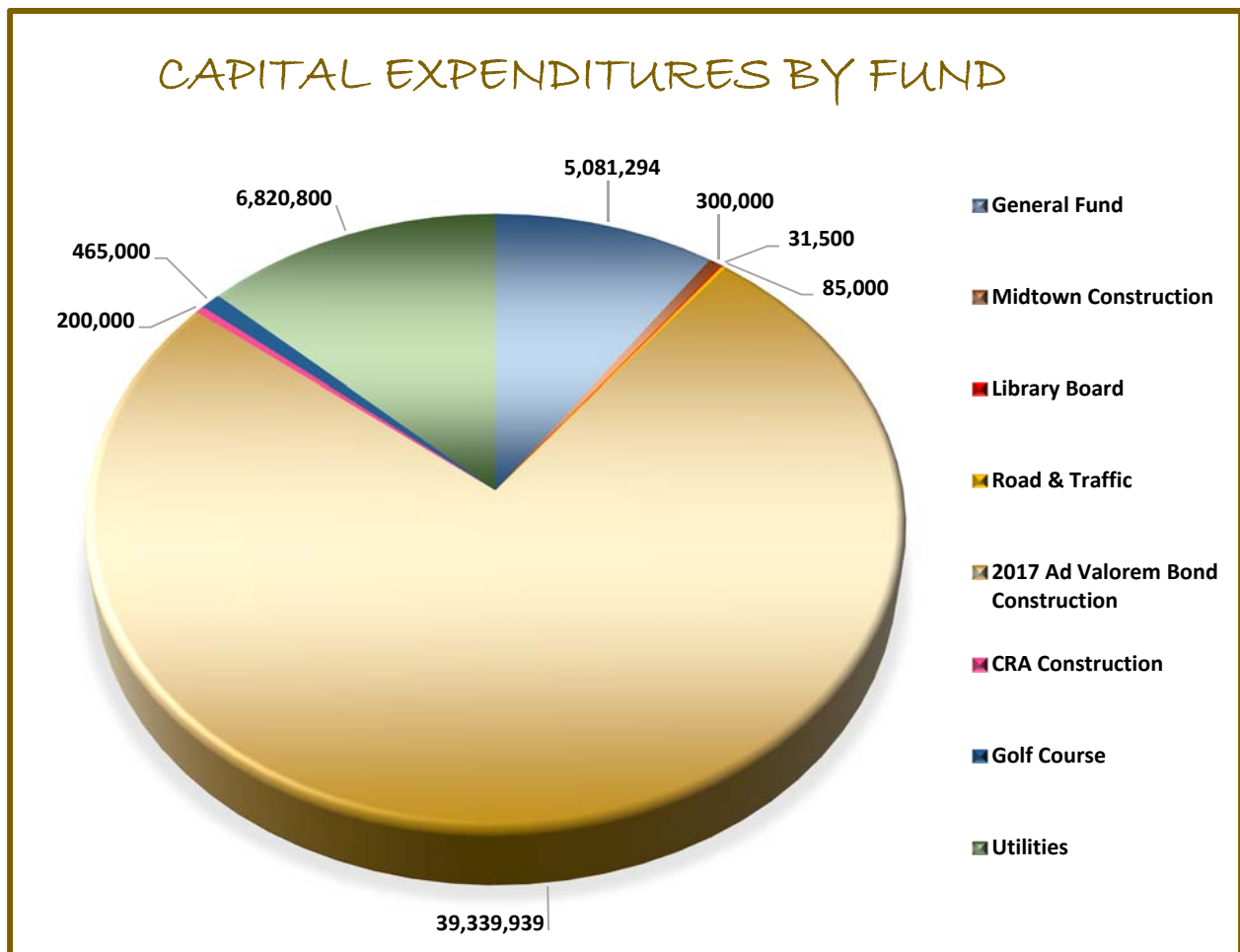
- ✓ 2017 Ad Valorem Bond Construction \$39,339,939
- ✓ Community Redevelopment Agency Construction \$200,000

CITY OF PLANTATION

BUDGET OVERVIEW

❖ Enterprise Funds - \$7,285,800

- ✓ Plantation Preserve Golf Course - \$465,000
- ✓ Utilities Funds \$6,820,800

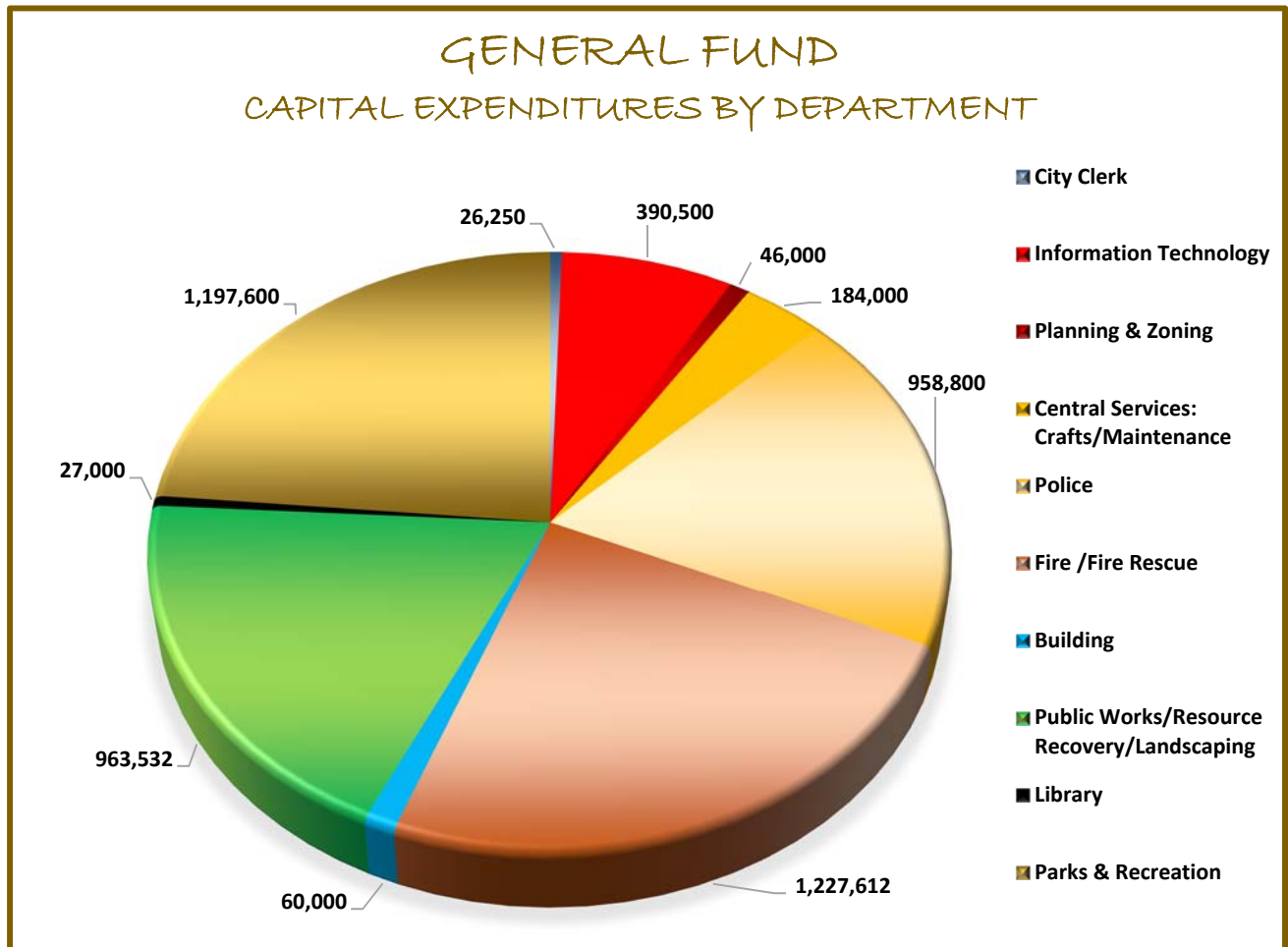


The General Fund capital budget of \$5,081,294 is predominately operating capital and includes: replacement of 26 police cruisers and accessories; taser guns; radar/laser guns in the Police Department. Thermal imaging cameras; 2 replacement vehicles; 30 sets of bunker gear; 6 extractors with dry cleaning (for protective gear); and various fire station improvements, including: a roof replacement, LED lighting replacement, anti-slip floor replacement and several parking lot improvements in the Fire Department. Fire Rescue Department capital items include: 30 sets of bunker gear; hydraulic response equipment; a power load stretcher system and some dive rescue equipment. Information Technology Department capital items include: annual refresh of software,

CITY OF PLANTATION

BUDGET OVERVIEW

hardware, switches and application servers; a new Cisco infrastructure; a Web development project; and a system upgrade. Resource Recovery Department is replacing a Beast Chipper which has more than 4,000 hours of use. Landscaping Department is replacing a Crapple and a Bucket trucks. The Facilities Maintenance Department includes a new roof for the Development Services building. Parks Department is replacing 2 staff vehicles; a mobile light tower; improvements at various parks citywide such as replacement of shade structures, playground equipment, safety resurfacing, asphalt parking lots/walkways, and a lighting prediction/detection system. Recreation Department includes securities cameras for Jim Ward, Volunteer Park and Deicke Auditorium community centers; a solar and battery powered board sign with trailer; and some kitchen equipment for several community centers.





CITY OF PLANTATION

BUDGET SUMMARY FY 2019 - 2020

ESTIMATED REVENUES	GENERAL FUND	SPECIAL DISTRICTS	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE FUNDS	PENSION TRUST	TOTAL ALL FUNDS
Taxes: Millage per \$1,000								
Ad Valorem Taxes-City:	5.8000 Mills	54,729,428	-	-	-	-	-	54,729,428
Ad Valorem Taxes-Bond:	0.4364 Mills	-	-	4,052,785	-	-	-	4,052,785
Ad Valorem Taxes-Plantation Midtown:	0.9707 Mills	-	1,436,824	-	-	-	-	1,436,824
Ad Valorem Taxes-Plantation Gateway:	1.9160 Mills	-	536,479	-	-	-	-	536,479
Utility Service Taxes	7,710,000	-	-	-	-	-	-	7,710,000
Other General Taxes	4,255,000	-	3,537,356	-	-	-	-	7,792,356
Permits, Fees & Special Assessments	13,506,200	-	-	20,043	-	1,296,146	-	14,822,389
Intergovernmental	10,671,030	-	1,655,000	-	-	-	498,143	12,824,173
Charges for Services	15,267,635	-	11,000	-	-	40,047,667	-	55,326,302
Fines & Forfeitures	924,500	-	-	-	-	-	-	924,500
Impact Fees	-	-	196,000	-	-	667,000	-	863,000
Miscellaneous Revenue	2,127,004	47,350	245,271	5,725	246,200	475,100	13,361,973	16,508,623
Other Financing Sources	121,550	-	-	-	-	60,000	-	181,550
Other Sources	-	-	-	-	-	500,000	-	500,000
TOTAL SOURCES	109,312,347	2,020,653	5,644,627	4,078,553	246,200	43,045,913	13,860,116	178,208,409
Transfers In	3,408,860	964,561	-	2,340,950	933,422	5,053,144	-	12,700,937
Fund Balances/Reserves/Net Assets	-	(744,380)	1,003,308	(74,011)	39,178,817	4,450,102	(257,643)	43,556,193
TOTAL REVENUES, TRANSFERS & BALANCES	112,721,207	2,240,834	6,647,935	6,345,492	40,358,439	52,549,159	13,602,473	234,465,539
EXPENDITURES								
Personnel Services	84,697,683	-	1,498,288	-	-	11,951,327	-	98,147,298
Operating Expenditures	19,107,154	563,700	3,223,525	3,805	162,500	21,970,594	13,477,473	58,508,751
Grants and Aids	908,130	138,535	380,038	-	656,000	-	-	2,082,703
Capital	5,081,294	300,000	116,500	-	39,539,939	7,285,800	-	52,323,533
Debt Service	1,210,298	54,808	-	5,951,568	-	3,308,643	-	10,525,317
Non-Operating	-	-	-	-	-	52,000	125,000	177,000
TOTAL EXPENDITURES	111,004,559	1,057,043	5,218,351	5,955,373	40,358,439	44,568,364	13,602,473	221,764,602
Transfers Out	1,716,648	1,183,791	1,429,584	390,119	-	7,980,795	-	12,700,937
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES AND BALANCES	112,721,207	2,240,834	6,647,935	6,345,492	40,358,439	52,549,159	13,602,473	234,465,539

CITY OF PLANTATION

BUDGET SUMMARY

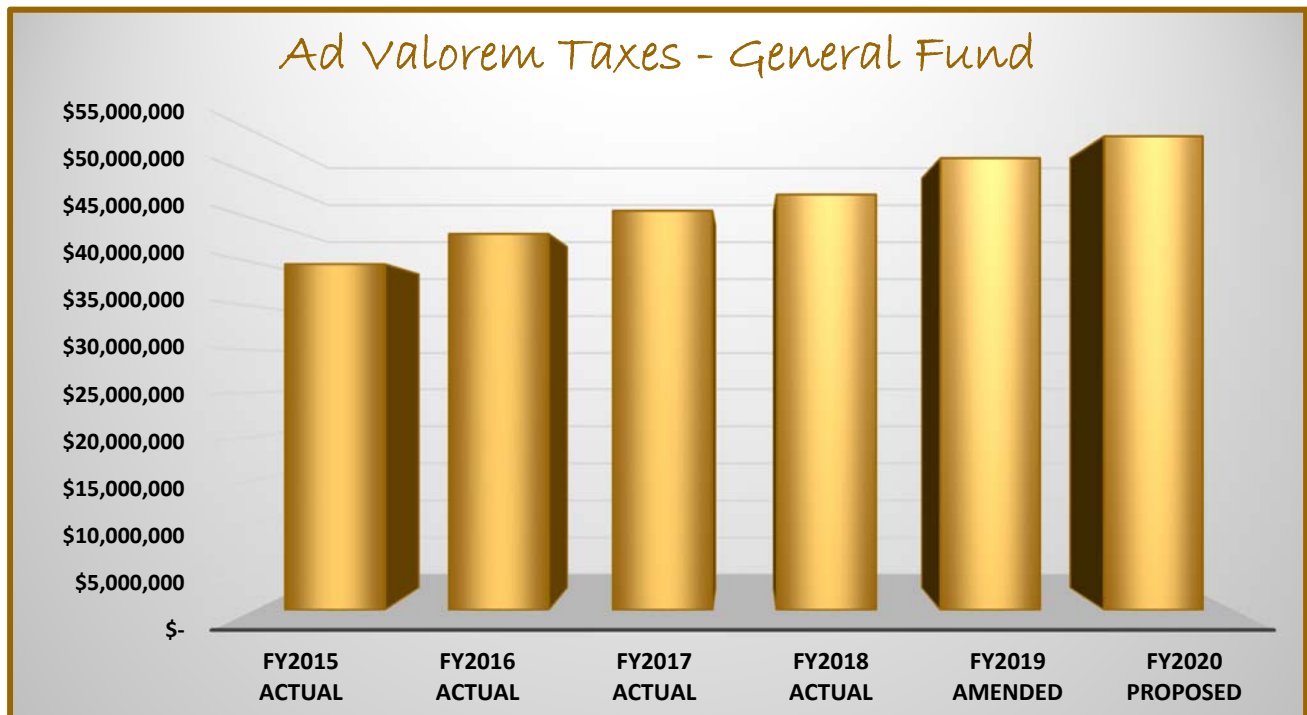
MAJOR REVENUE SOURCES AND TRENDS

Ad Valorem Taxes (General Fund) - \$54,729,428

Ad Valorem Taxes are authorized by the Florida Constitution and are capped at 10 mills for local governments. Ad valorem is a tax levied on the assessed value of real and personal property located within the City. Per Florida Statutes, ad valorem revenues are budgeted at the millage rate multiplied by the taxable value, less 4% discount for early payment and adjustments to assessed values determined by the Value Adjustment Board.

The ad valorem tax rate (also known as the millage rate) is adopted on an annual basis and is equivalent to one dollar of taxes per \$1,000 of the estimated taxable assessed value determined by the Broward County Property Appraiser. A tax rate of one mill produces one dollar of ad valorem revenue for every \$1,000 of taxable property value. The proposed millage rate for the FY2020 budget year is 5.8000 mills.

Ad valorem revenue is the largest revenue source for the General Fund. In FY2020 ad valorem revenues are estimated at \$54,429,428 representing 48.3% of the total General Fund revenue. Based on the taxable values report provided by the Broward County Property Appraiser on July 1, 2019, the City of Plantation realized an increase in property values of 6.05% or \$557,848,800 when compared to last year's adjusted taxable values. This increase represents approximately \$2.5 million in additional revenues in FY2020.



FY2020 Proposed Budget

CITY OF PLANTATION

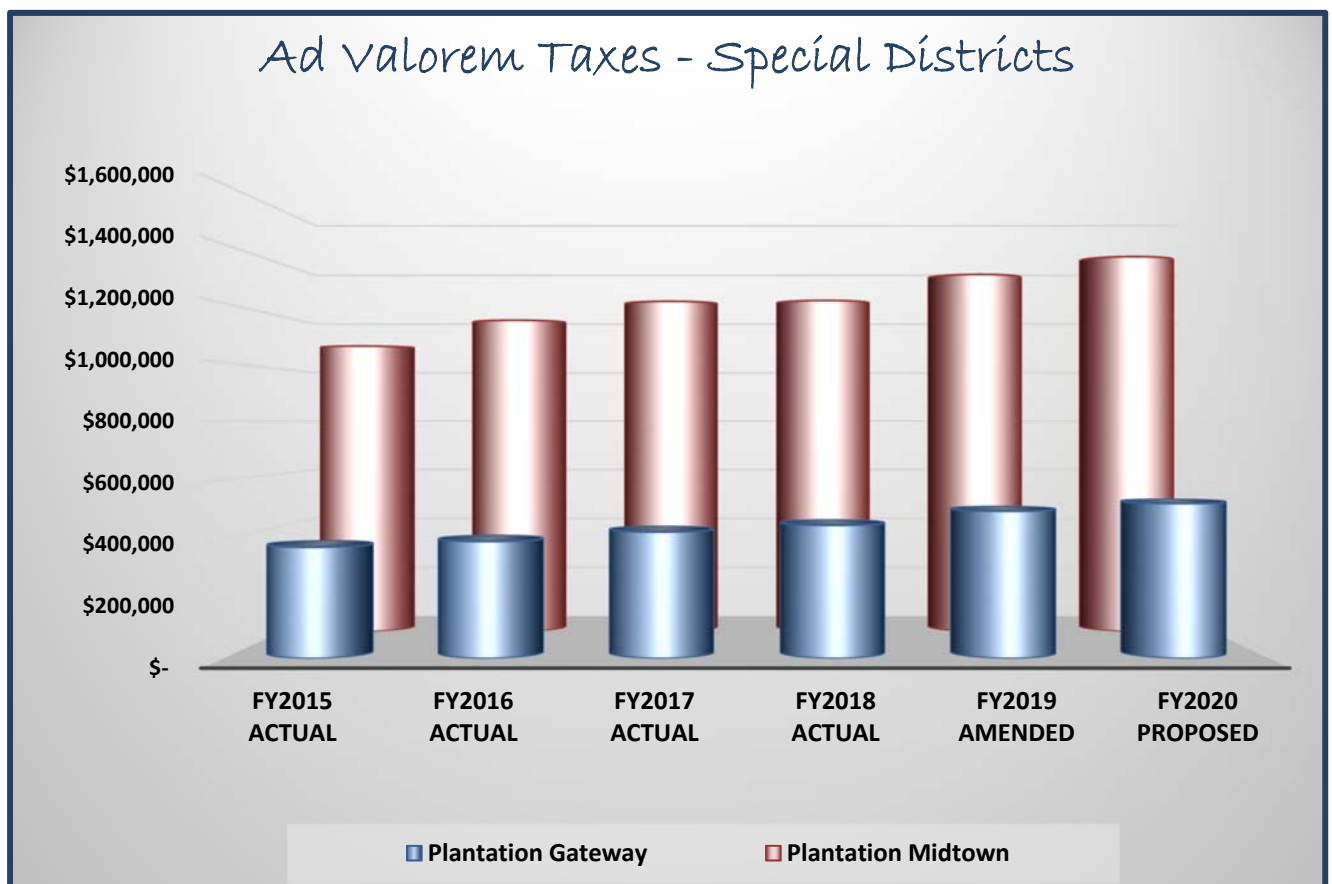
BUDGET SUMMARY

Ad Valorem Taxes (Special Districts) - \$1,948,303

Special districts are authorized by State Statute to levy Ad Valorem Taxes and adopt an annual millage rate. The City has two community development special districts: Plantation Gateway Development District (established in 1990) and Plantation Midtown Development District (established in 2002).

The proposed millage rate for the Plantation Gateway District is 1.9160 mills for FY2020. Property values in the Gateway District increased 8.19% or \$21,450,360 when compared to last year's adjusted taxable values. This increase represents approximately \$25,619 in additional ad valorem revenues in FY2020.

The proposed millage rate for the Plantation Midtown District is 0.9707 mills in FY2020. Property values in the Midtown District increased 7.12% or \$101,732,670 when compared to last year's adjusted taxable values. This increase represents approximately \$67,583 in additional ad valorem revenues in FY2020.



CITY OF PLANTATION

BUDGET SUMMARY

Utility Service Taxes (General Fund) - \$7,710,000

Utility Service Tax revenues result from a tax levied on each customer for the purchase of electricity and natural gas within the City. The projected revenue for FY2020 shows a minimum increase of \$47,912 or 0.6% when compared to the FY2019 amended budget.

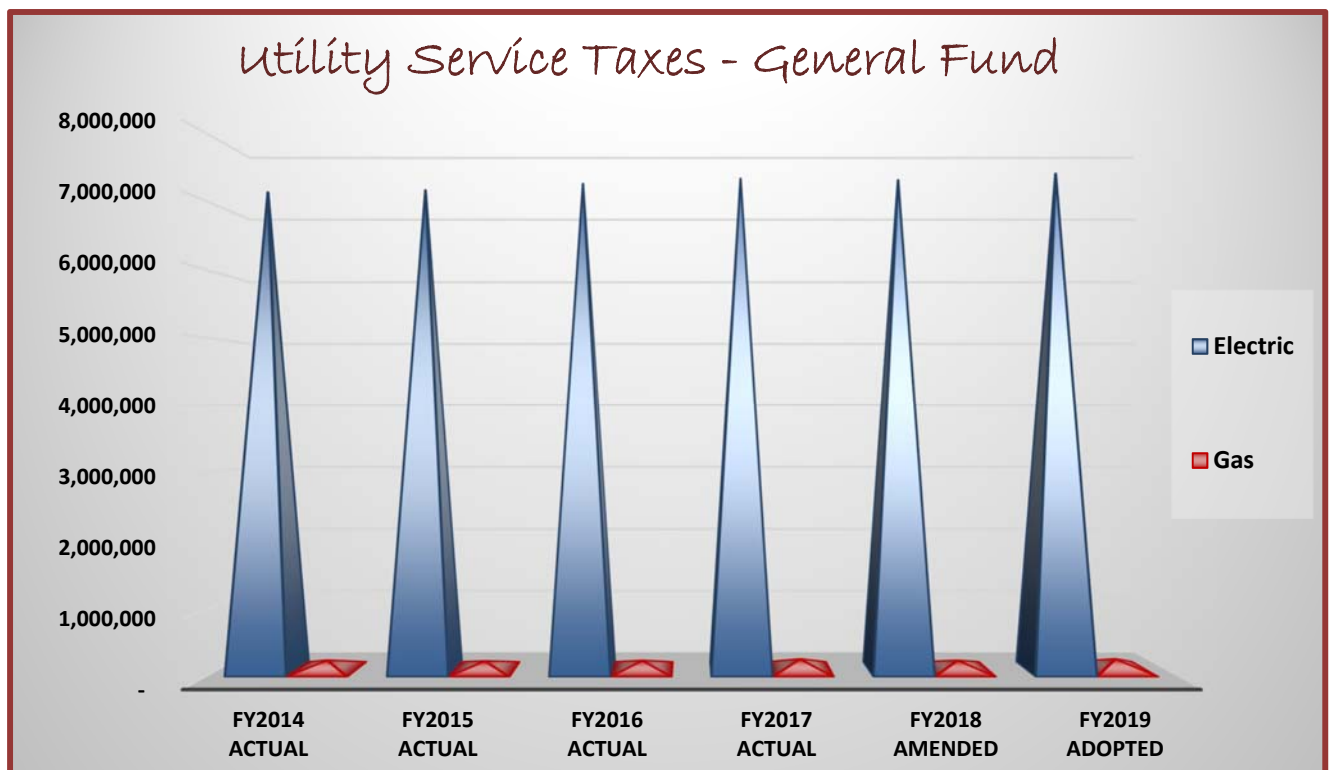
Electricity Utility Service Tax:

Electricity Utility Service Taxes are authorized by Florida Statutes Section 166.231 to be levied on sellers of electricity within municipalities. In FY2020 revenues from this source are projected to reach \$7,550,000 which is an increase of \$44,400 or 0.6% over FY2019. The Utility Service Tax is calculated on the portion of the Florida Power & Light electric utility bill and does not include the fuel surcharge.

Gas Utility Service Tax:

Gas Utility Service Taxes are authorized by Florida Statutes Section 166.231 and are levied on sellers of metered or bottled natural gas within municipalities. Gas utility service tax revenue is projected to reach \$160,00 in FY2020 which is an increase of \$3,512 or 2.2% when compared to FY2019 revenues.

The primary factors in estimating these revenues are: 1) historical trends (with greater emphasis on the most recent 12 months); 2) projected increases/decreases in housing units and commercial facilities; 3) seasonal variations and 4) known rate changes by service providers.



FY2020 Proposed Budget

CITY OF PLANTATION

BUDGET SUMMARY

Other General Taxes - \$7,792,356

Other General Tax revenues are comprised of Communications Service Tax, Local Business Tax – City & County (General Fund) and County Shared Local Option Fuel Tax (Road and Traffic Fund).

Communications Service Tax:

Communications Service Tax (CST) applies to telecommunications, video, direct-to-home satellite and other related services on retail sales of communication services which originate or terminate in Florida and are billed to an address within City boundaries. Communications Service Taxes were authorized by Chapter 202.19 Florida Statutes in 2001 as a way to streamline taxing of the increasingly interrelated communications services and to allow for a competitive playing field for providers of these services. The City's current tax rate is 5.22%.

The Communications Service Tax (CST) makes up 77.6% of the Other General Taxes category in the General Fund and is 42.3% of the overall revenues in this category. In recent years the State increased its share of this revenue source subsequently decreasing the City's share by 4%.

Revenues in this area have been steadily declining and are expected to continue on this downward trend in the years to come. The decrease in this revenue source is primarily due to increased competition in the wireless market and decreased demand for residential telephone and cable services. The Florida Legislature continues to look at restructuring how these revenues are shared; however, no changes were made to date.

Local Business Tax:

Local Business Taxes (General Fund) are authorized by Chapter 205 of Florida State Statutes. They represent the fees charged and the method by which a local government authority grants the privilege of engaging in or managing any business, profession or occupation within the City limits. The fees for the various types of businesses are set by ordinance. Based on historical analysis, the projected revenues budgeted in FY2020 are \$955,000.

County Shared Local Option Fuel Taxes:

County Shared Local Option Fuel Taxes (Road and Traffic Fund) are imposed pursuant to Chapter 206 of Florida State Statutes. This revenue source is generated by a tax set upon every gallon of motor fuel and diesel fuel sold in a county. This revenue is provided to municipalities and counties for the construction, reconstruction, and maintenance of roads and streets within the municipality or county.

The projected County Shared Local Option Fuel Tax revenues budgeted in FY2020 are \$1,620,900 which is a 0.1% increase from the prior year.

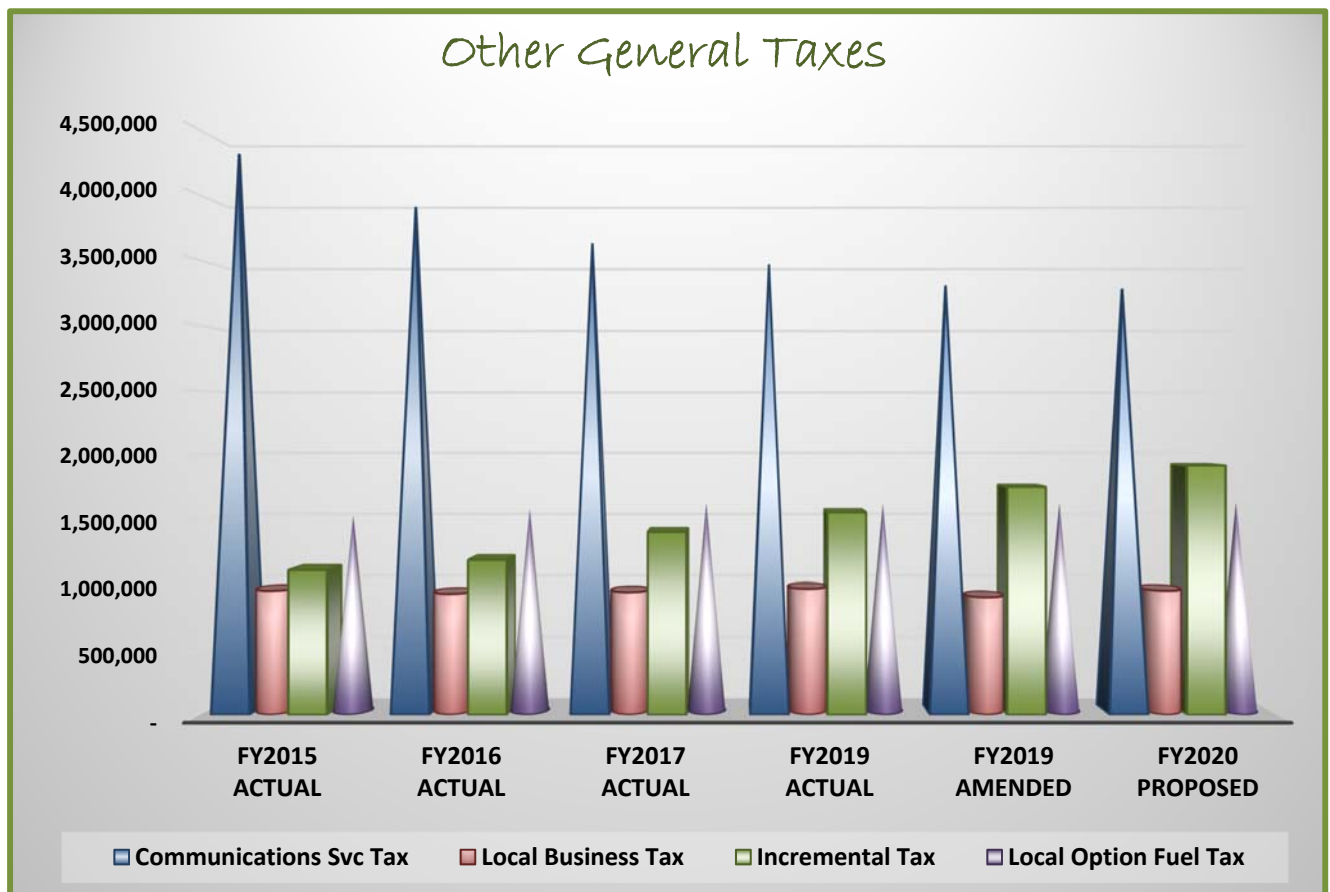
CITY OF PLANTATION

BUDGET SUMMARY

Incremental Tax:

The City of Plantation created the Community Redevelopment Agency (CRA) in February 2000 by City Ordinance No. 2210. The CRA was enacted to provide financial support to the much needed redevelopment of the area due to extensive deterioration of building structures, streets, sidewalks, landscaping, lack of property maintenance and inadequate parking on the SR7 corridor. Chapter 163 authorizes the City to utilize Tax Increment Financing (TIF) as a funding source for redevelopment in the designated community redevelopment area. The projected Incremental Tax revenue budgeted in FY2020 is \$1,916,456 which is 9.4% increase from FY2019.

Overall, the proposed budget for Other General Taxes revenue in FY2020 shows an increase of \$190,402 or 2.5% when compared to the FY2019 amended budget.



CITY OF PLANTATION

BUDGET SUMMARY

Permits, Fees & Special Assessments - \$14,822,389

The Permits, Fees and Special Assessments revenue category includes Building, Police, Fire and Engineering Permits and Surcharges, Franchise Fees and Stormwater Utility Assessment Fees. The total revenue in this category increased in FY2020 \$162,816 or 1.1% when compared to last year's budget.

Building Permit Fees:

Building Permit Fees (General Fund) are permit and inspection fees related to any construction, alteration, repair or other activity requiring a permit by the Code of Ordinances or the Florida Building Code. Building Permit revenues are 23.0% of General Fund revenues in the Permits, Fees and Special Assessments category. Building permit revenues are estimated at \$3,100,000 in FY2020.

Building permit revenue struggled in previous years due to the housing crisis, economic recession, and overall lack of new construction. However, this revenue source is rebounding as the economy continues to recover. Revenue projections are constantly being revised to account for projected economic activity and the City's extensive efforts towards economic development.

The overall projected revenues for permit fees and special assessments (General Fund) are \$13,506,200 which reflects an increase of 1.3% when compared to last year's amended budget.

Franchise Fees:

Franchise Fees (General Fund) are charges to service providers for the right to operate within the City's municipal boundaries. These negotiated fees may be levied as a percentage of gross receipts or as a flat fee. In fiscal year 2019, Franchise Fee revenue is 64.3% of the Permits, Fees and Special Assessments category, and 7.7% of all General Fund revenues. The primary franchise fees charged in the City are:

- Solid Waste Service 6%
- Electricity 6.1%
- Gas 6%
- Demolition 10% per company
- Towing \$72,000 annually

Excluding Towing Franchise Fees, these revenues mostly increase and decrease with the economy and the population of the City. Revenues are estimated based on contracted rates, historical receipts, and economic trends.

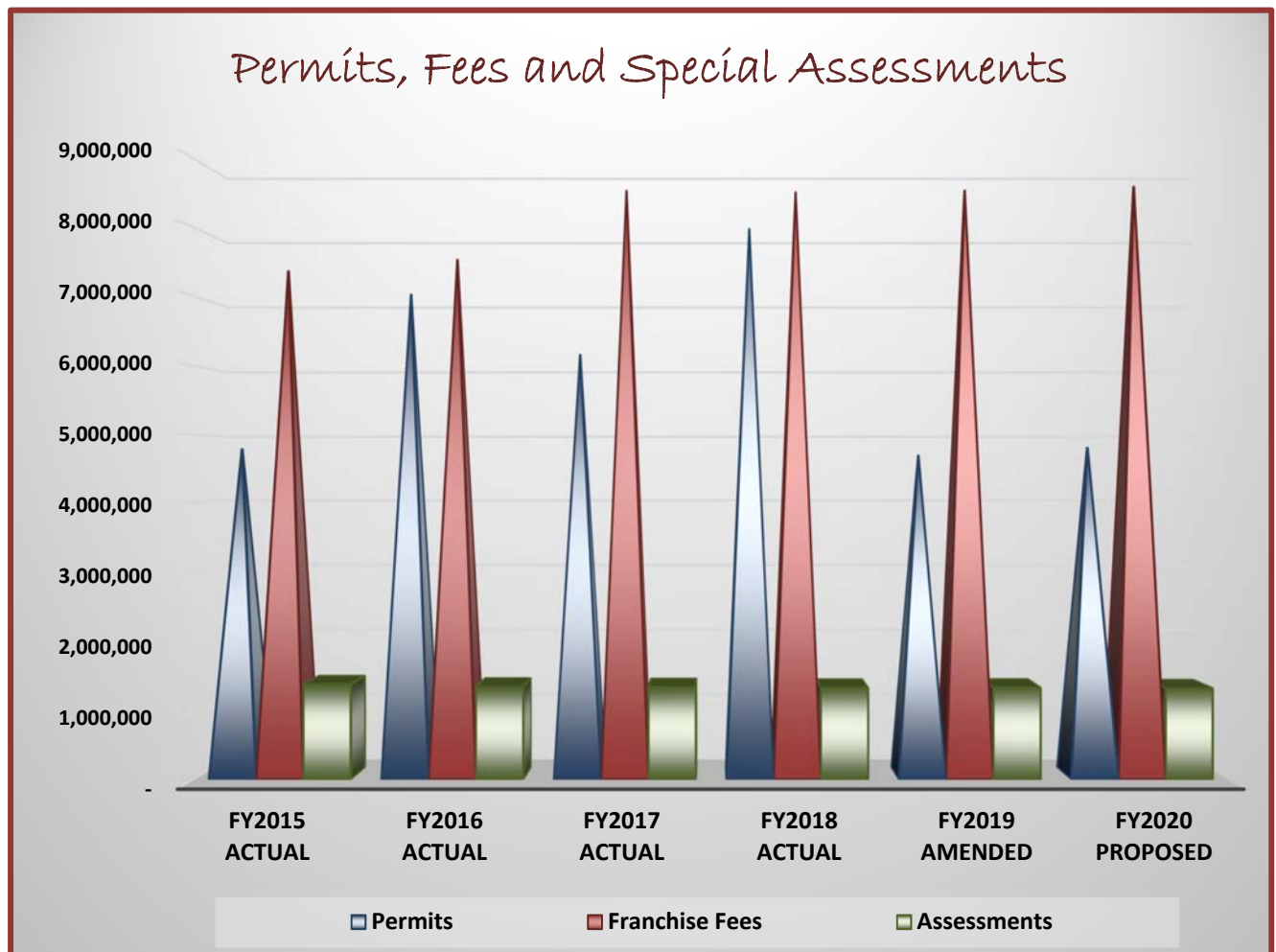
CITY OF PLANTATION

BUDGET SUMMARY

Stormwater Utility Assessments:

Pursuant to City Ordinances 2468, 2488, and 2528 the City of Plantation assesses Stormwater Utility Fees to all developed parcels/property owners within the corporate limits with exception of property owners located within the boundaries of the Plantation Acres Improvement District. The Stormwater Utility Fee is \$30 (\$2.50 per Equivalent Residential Unit) per developed parcels (residential and commercial). The fee is one of the lowest in the county and remains unchanged since implemented on October 1, 2014.

Fees collected by the stormwater utility go toward the planning, construction, operation and maintenance of stormwater management systems in the City of Plantation. The fees support 100% of operations and capital costs of the stormwater system. The projected non-ad valorem revenues for Stormwater Utility in FY2020 are \$1,258,612.



CITY OF PLANTATION

BUDGET SUMMARY

Intergovernmental - \$12,824,173

State Shared Revenue:

State Shared Revenue, also known as Municipal Revenue Sharing, is a revenue category derived from monthly payments made to qualifying municipalities by the Florida Department of Revenue. To qualify, a jurisdiction must collect utility taxes, franchise fees and ad valorem taxes in excess of three mills and must have audited financial statements that are in compliance with all statutory requirements. This category consists of revenue collections from the State Municipal Revenue Sharing Program, State Sales Tax, State Beverage and Mobile Home Licenses, Firefighter Supplemental, Transportation and Public Safety Insurance Premium Tax.

Municipal Revenue Sharing and Half Cent Sales Tax:

General Fund:

Municipal Revenue Sharing and Half Cent Sales Tax provide 79.5% of the Intergovernmental revenues in the General Fund (\$8,480,160). Both are distributed by the State according to a predetermined formula based on population, sales tax collections and the City's ability to raise revenue. The main factors used to project these revenue sources are the State's annual projections, historical data, current economic conditions and estimated changes in population. Receipts for these distributions have been stable during the past few years due to the economic expansion and increased consumer spending.

County Shared:

County Shared revenue includes the Enhanced 911 Fees and Public Safety Insurance Premium tax. These E-911 fees are intended to provide funds to county governments to pay certain costs associated with their E-911 system. The fees are also used to reimburse wireless telephone service providers for costs incurred to provide 911 or E-911 systems. The projected revenues in FY2020 remains the same as the prior year's budget at \$215,000.

Police Officers' Casualty Insurance and Firefighters' Property receipts have been increasing during the past few years. Revenues for this source in FY2020 are projected at \$1,357,870 which is an increase of \$23,433 when compared with last fiscal year.

Grants:

Grant revenue is economic aid issued by Federal, State and, or Local government. Awarded financial assistance aids the recipient to carry out a public purpose of support or stimulation. The police department continues to receive federal funds from the JAG program and participates in the School Resource Officer program for public schools within the City.

CITY OF PLANTATION

BUDGET SUMMARY

As a result of state and local mandates, 6 new part-time SRO Officers have been added to the FY2020 proposed budget. The additional revenues in the amount of \$261,000 will help offset some of the costs of implementing these mandates.

Special Revenue Funds:

Special Revenue Funds projected grant revenue for FY2020 is \$1,655,000.

Road and Traffic Control Fund projects grant revenue for transportation in the amount of \$720,000 which is an increase of \$25,000 or 3.6% when compared to FY2019 amended budget.

State Housing Initiative Partnership (SHIP) state grant amounts to \$400,000 in FY2020 which is a decrease of \$153,102 or 27.7% when compared to last year's budget. This revenue is designated to aid qualified residents to repair and or purchase homes in the City.

Community Development Block Grant (CDBG) federal grant revenue is \$535,000 in FY2020 which is a decrease of \$250,259 or 31.9% over FY2019. This grant revenue will cover housing rehabilitation expenditures (\$347,750); public services such as: ARC Broward, Impact Broward, Women in Distress (\$80,250) and home purchases assistance (\$20,038).

Impact Fees - \$863,000

In general, Impact Fee is an assessment based on the principal use of a building or lot. All impact fee funds shall be used solely for capacity-expanding capital improvements of the type for which they were collected. Impact Fee Funds shall not be used for operations or maintenance, or for replacement of existing buildings or equipment.

Some of the projects generating these impact fees include:

- ❖ Plantation Midtown 575 mf units
- ❖ 311 North 248 mf units
- ❖ Camden Midtown 24 269 mf units
- ❖ Plantation Walk M2 171 mf units
- ❖ Colortone 62,000 sf industrial
- ❖ Burger King 2,900 sf commercial
- ❖ Baptist Health 111,000 sf office
- ❖ Bank of America Plaza 15,000 sf commercial, 10,000 sf institutional
- ❖ More Space 109,000 sf warehouse
- ❖ Plantation Palms 117,275 sf institutional
- ❖ Rick Case Genesis 12,000 sf commercial

CITY OF PLANTATION

BUDGET SUMMARY

Charges for Services - \$55,326,302

Charges for Services are fees collected by the City as payment for services provided. These revenues aid the City to offset some or all of the costs of providing a service or regulating an activity.

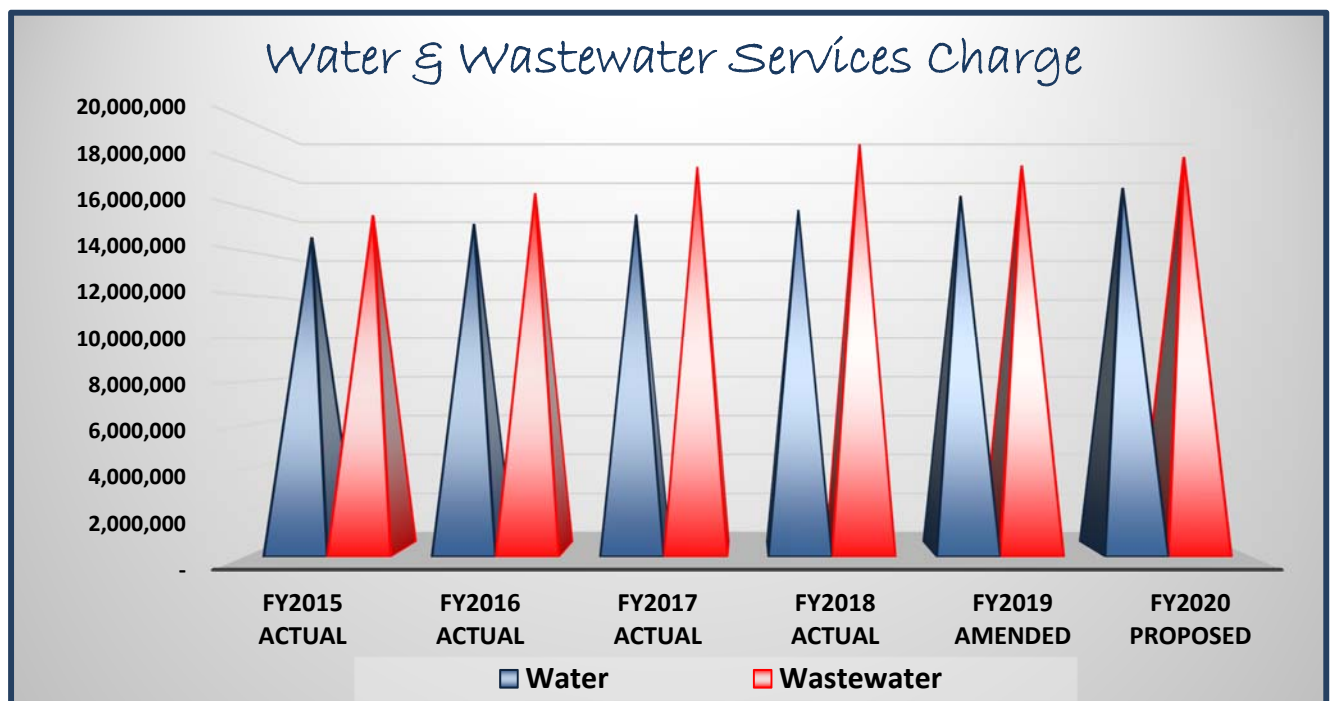
General Fund:

The General Fund makes up 27.6% or \$15,267,635 of this revenue source in FY2020. The major sources of revenue in the General Fund under this category are: police special detail services, fire services, ambulance fees, solid waste, recreation programs (including aquatics, tennis and equestrian services), insurance premiums charged to employees and retirees, and the cost allocation charged to the Utilities Fund for return on investment (ROI) and payment in lieu of taxes (PILOT).

Water and Wastewater Service Charges:

Water and Wastewater service charges are paid by residents and businesses for the use of water and sewer services and are the largest revenue source for the Utilities Fund. Water and wastewater consumption are metered and billed monthly in thousand-gallon increments.

The revenues projected for FY2020 are \$36,146,503 or 65.3% of the total projected amount in this category. Due to a rate increase in FY2020 water and wastewater revenues are projected to increase \$765,598 or 2.2% when compared to FY2019. These charges are used to fund the cost of utility operations/maintenance, debt service requirements, and capital improvement projects. The graph below indicates the water and wastewater trend over the past five years and the projected revenues for FY2020.



FY2020 Proposed Budget

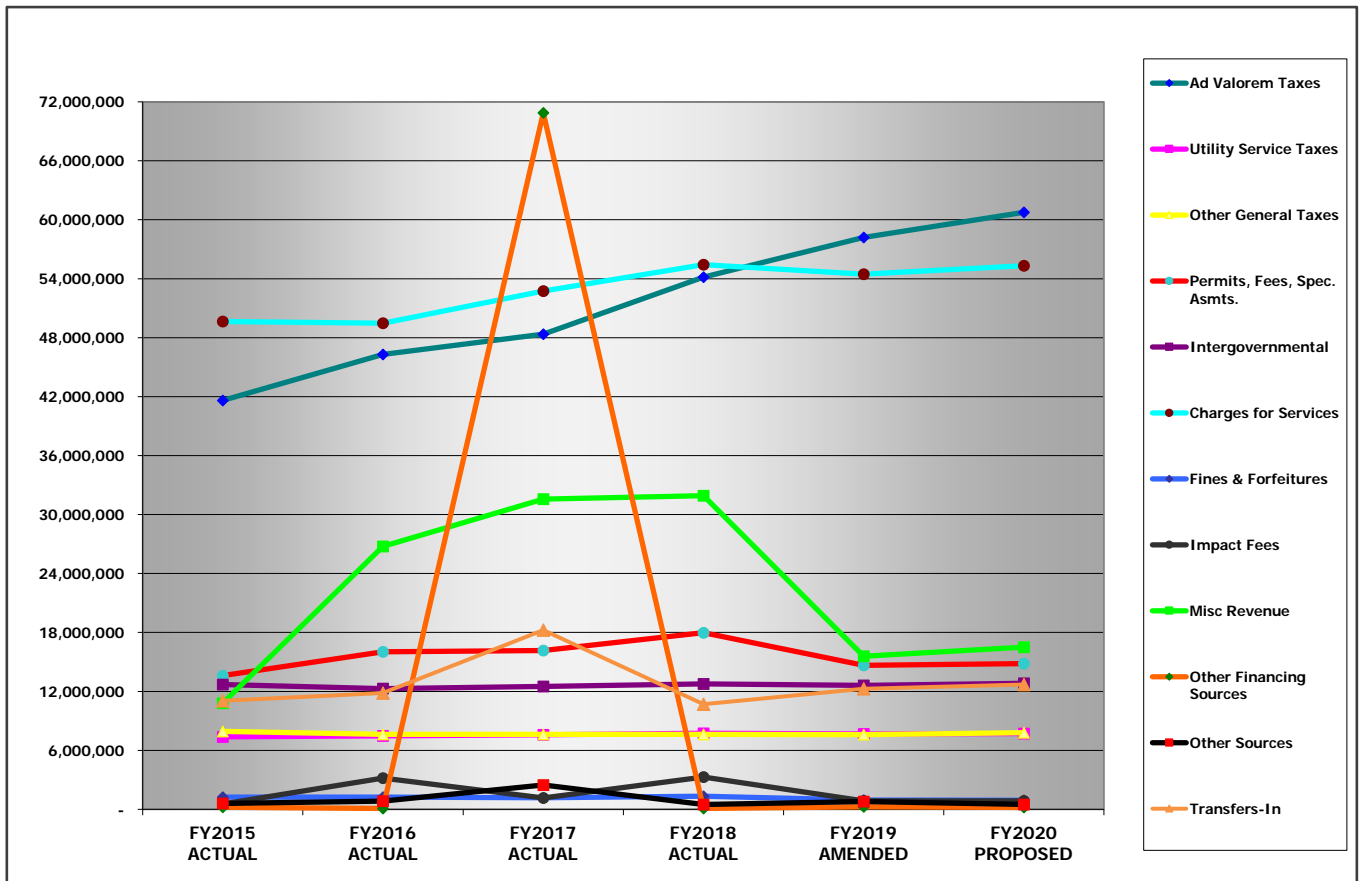


CITY OF PLANTATION

ALL FUNDS
FY2015 - 2020

REVENUE SUMMARY & TRENDS

CATEGORY	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 AMENDED BUDGET	FY2020 PROPOSED BUDGET	% OF TOTAL BUDGET	"+" / "-" FROM PRIOR YR.	"+" / "-" FROM FY2015
<i>Ad Valorem Taxes</i>	41,617,290	46,301,015	48,363,044	54,156,634	58,201,766	60,755,516	25.9%	4.4%	46.0%
<i>Utility Service Taxes</i>	7,380,459	7,484,103	7,585,499	7,743,310	7,662,088	7,710,000	3.3%	0.6%	4.5%
<i>Other General Taxes</i>	7,936,620	7,624,332	7,620,378	7,625,525	7,601,954	7,792,356	3.3%	2.5%	-1.8%
<i>Permits, Fees, Sp Asmts</i>	13,611,922	16,022,226	16,153,507	17,977,414	14,659,573	14,822,389	6.3%	1.1%	8.9%
<i>Intergovernmental</i>	12,710,125	12,282,038	12,507,719	12,763,651	12,620,473	12,824,173	5.5%	1.6%	0.9%
<i>Charges for Services</i>	49,657,373	49,472,481	52,742,749	55,431,642	54,458,999	55,326,302	23.6%	1.6%	11.4%
<i>Fines & Forfeitures</i>	1,248,300	1,251,092	1,188,245	1,335,812	938,650	924,500	0.4%	-1.5%	-25.9%
<i>Impact Fees</i>	541,729	3,178,393	1,163,981	3,286,438	858,000	863,000	0.4%	0.6%	59.3%
<i>Miscellaneous Revenue</i>	10,813,070	26,762,035	31,580,330	31,920,691	15,580,519	16,508,623	7.0%	6.0%	52.7%
<i>Other Financing Sources</i>	220,403	93,194	70,885,980	89,795	249,020	181,550	0.1%	-27.1%	-17.6%
<i>Other Sources</i>	596,350	829,357	2,478,421	500,614	800,000	500,000	0.2%	-37.5%	-16.2%
<i>Interfund Transfers-In</i>	11,052,346	11,837,149	18,239,774	10,699,692	12,263,717	12,700,937	5.4%	3.6%	14.9%
<i>Appropriated Fund Balance</i>	-	-	-	-	40,109,067	43,556,193	18.6%	8.6%	100.0%
TOTAL REVENUE	157,385,986	183,137,414	270,509,628	203,531,219	226,003,826	234,465,539	100.0%	3.7%	49.0%



FY2020 Proposed Budget

CITY OF PLANTATION

BUDGET SUMMARY

MAJOR EXPENDITURES/EXPENSES AND TRENDS

The proposed fiscal year 2020 citywide expenditures increased by \$8,461,713 or 3.7% when compared to the FY2019 amended budget. This increase is mainly in the Ad Valorem Bond Construction Fund which increased \$15.4 million when compared to fiscal year 2019.

- ✚ The City's primary operating fund, the General Fund, increased by \$2,671,818 or 2.4% from the fiscal year 2019 amended budget. Approximately 75.1% of the General Fund budget is related to personnel costs. This increase is attributed to 6 new full-time and 9 new part-time positions added in the General Fund; a Living Wage increase for regular full-time and part-time employees bringing their hourly wage to \$14 & \$13 respectively; a 3.0% merit increase for General Employees; a 3.4% merit increase for Fire Rescue Employees and various percentage merit increases for FOP Employees per the FOP contract.

Also contributing to the increase in this category are costs for healthcare. Although healthcare costs continue to rise, the city has found a number of ways to help soften the impact. In fiscal year 2011 the City opened the Employee Health and Wellness Care Center. The goal of the Care Center was to improve the health and wellness of employees, while at the same time re-direct the costs from health insurance claims and pharmaceutical costs. Since its grand opening in 2011, the Care Center has saved the City over \$6.1 million in cost avoidance savings.

Another example of the City's commitment to reducing medical costs is the employee contribution program. Employees help share the burden of healthcare costs by contributing to the plan each pay period through payroll deductions. These employee contributions are estimated to reduce the City's cost of healthcare by \$1.9 million in FY2020.

- ✚ Special District Funds (Midtown and Gateway) expenditures decreased \$1,660,967 or 42.6% when compared to the FY2019 amended budget. The Plantation Midtown Development District budgeted \$300,000 in capital projects which is a decreased of \$1.7 million from last year's budget.
- ✚ The Special Revenue Funds proposed budget for FY2020 decreased by \$618,379 or 8.5% when compared to last year's amended budget. This decrease is mainly due to the reduced activity in the Minor Home Repair/Weatherization program in the SHIP and CDBG Funds and the decrease in capital expenditure in the Road and Traffic Control (RTC) Fund.
- ✚ Debt Service Funds shows a minimal decrease of 0.1% or \$7,156 for FY2020 due to a slight reduction in the debt service payments. Included in the debt service funds is the debt attributed to the \$60 million ad-valorem bond that was approved in November 2016. This ad-valorem debt is funded by a separate millage rate of 0.4364 mills.

CITY OF PLANTATION

BUDGET SUMMARY

- ✚ Capital Project Funds proposed budget increased \$15,564,481 or 62.8% when compared to the FY2019 amended budget. The 2017 Ad Valorem Bond Construction Fund increased \$15.4 million and \$131,500 in the CRA Designated Capital Improvements Fund. During FY2019 there was significant emphasis on the engagement of surveying/design consultants to start the initial design for construction-related projects. In FY2020 the projects will move to the permitting phase and begin construction and continuation of roadway repaving on a phased basis.
- ✚ Enterprise Funds proposed budget decreased \$8,133,733 or 13.4%. This decrease is primarily due to the completion of the water/wastewater projects most of which were funded by the Series 2013 Utility System Revenue Note (\$30 million).
- ✚ Pension Funds proposed budget increased \$645,649 or 5.0% primarily due to the increase in payments to retirees, consultants, legal and bank service fees.

Below are the primary factors and notable trends impacting expenditures/expenses in FY2020:

Personnel Services

Personnel costs citywide for fiscal year 2020 total \$98,147,298 which is an increase of \$2,050,443, or 2.1% over fiscal year 2019. A majority of this increase is attributed to Public Safety personnel due to the funding for salary increases per the collective bargaining agreement with the Fraternal Order of Police, overtime, position reclassifications and new positions/retirement payouts for officers leaving during the year. Also contributing to the increase in personnel costs is a Living Wage increase for regular full-time and part-time employees bringing their hourly wage to \$14 & \$13 respectively; a 3.0% merit increase for General Employees, a 3.4% merit increase for Fire Rescue Employees required funding for the General and Police pension plans and costs related to medical and healthcare benefits.

Below are some other factors contributing to the increase in personnel costs:

Total budgeted full-time positions in all funds for fiscal year 2020 are 810; part-time positions 203. Positions budgeted for the Mayor and Councilmembers remain at 6. There is an increase of 13 full-time positions and 9 part-time positions when compared to FY2019 Budget.

CITY OF PLANTATION

BUDGET SUMMARY

✚ In the General Fund, a total of 6 full-time and 9 part-time positions were added:

- *Office of Mayor/Administration & Risk Management Department* has reorganized its personnel in order to consolidate Risk Management services, create an administrative Public Information Officer, and develop a management team to facilitate superior service to a growing community. The department reorganization resulted in the deletion of a full-time position.
- *Police Department* is adding three (3) Police Officers and six (6) part-time School Resource Officers. The new Police Officer positions will be added as part of the long-term strategic plan to add officers as the population of the City grows. The six part-time School Resource Officers are requested to participate in the Broward County School Board safety initiative which requires placing a School Resource Office in every Broward County run school (charter schools not included). These officers would eliminate the use of full-time officers who are temporarily assigned to the six schools throughout the City. The county will fund part of the School Resource Officers' salary and the City will fund the remaining amount.
- *Fire Department* is adding one part-time Office Assistant (N04). This new position is needed in the prevention, training and public affairs division. This position will be responsible for scheduling, reporting, data entry, and to provide continue workflow when full-time employees are on vacation or leave.
- *Building Department* is adding one full-time Bldg. Dept. Office Manager (A15). Due to the complexity of the operation and the need to manage and coordinate the activities of the Building Department, including administer policies, procedures and regulations.
- *Engineering Department* is adding two (2) full-time positions: Engineering Assistant (N11) and Project Manager (A25). The proposing Engineering Assistant position will assist with the current and projected department workload as well as customer service demands. The Project Manager position will be responsible to manage all of the Bond projects in timely fashion and the many projects outside the bond projects that are pressing. This position will oversee the Bond projects as well as the Construction Management Supervisor and the Capital Projects Coordinator.

CITY OF PLANTATION

BUDGET SUMMARY

- *Public Works Department* is adding one full-time GIS Analyst/Collector (N12) position. Currently Public Works and Parks & Recreation Departments do not have an accurate quantitative or qualitative method in place to manage, document, report and catalog any of the park/city system facilities, sidewalks, furnishings, tree installations and or removals and other assets. This position will provide detailed, accurate ways to formulate useful database thru ArcGIS and ESRI platforms that will serve both as historical reference to catalog parks and public works resources and to serve as a toll for strategic long- and short-term maintenance planning. This position will share responsibilities with the Parks and Recreation and Public Works Departments.
- *Recreation Department* is adding one (1) part-time Office Assistant (N04). The new position will be assigned to the Special Events Division. The department has increased number of special events and improved existing events which has created the need for this position in order to help with the printing, distribution, vendor registrations, and many other duties.
- *Equestrian Department* is adding one (1) part-time Maintenance Worker I (N05). This position is needed due to the increased maintenance of aging facility, additional programming and event coverage.
- ✚ The Community Development Block Grant (CDBG) is requesting the addition of one (1) full-time Community Development Grant Coordinator (A13). The Planning and Zoning Department is responsible for the administration of the Community Development Grant (CDBG) and State Housing Initiative Program (SHIP) funding received on an annual basis from the federal government and the State of Florida. Due to the Mayor's reorganization of the Administration Department, the CDBG and SHIP functions have reverted back to Planning and Zoning. This position is being requested to coordinate the oversight of the mentioned programs
- ✚ Utilities Fund is adding one (1) full-time Utilities Administrative Specialist (N09); two (2) full-time Water Distribution Tech III; one (1) full-time Utilities Locator (N12); one (1) full-time Assistant Utilities Inspector (N12); and one (1) full-time Regulatory Compliance Technician (N12). The Utilities Administrative Specialist will assist the Capital Improvement Administrator in the everyday extensive duties. The Water Distribution Tech III positions will provide backup to the existing positions. The Utilities Locator position will provide much-needed workload relief and backup to the sole Utilities Locator position. The Assistant Utilities Inspector will provide workload relief and backup to the Utilities Inspector position. The Regulatory Compliance Technician will provide workload relief and backup to the Regulatory Programs Specialist position.

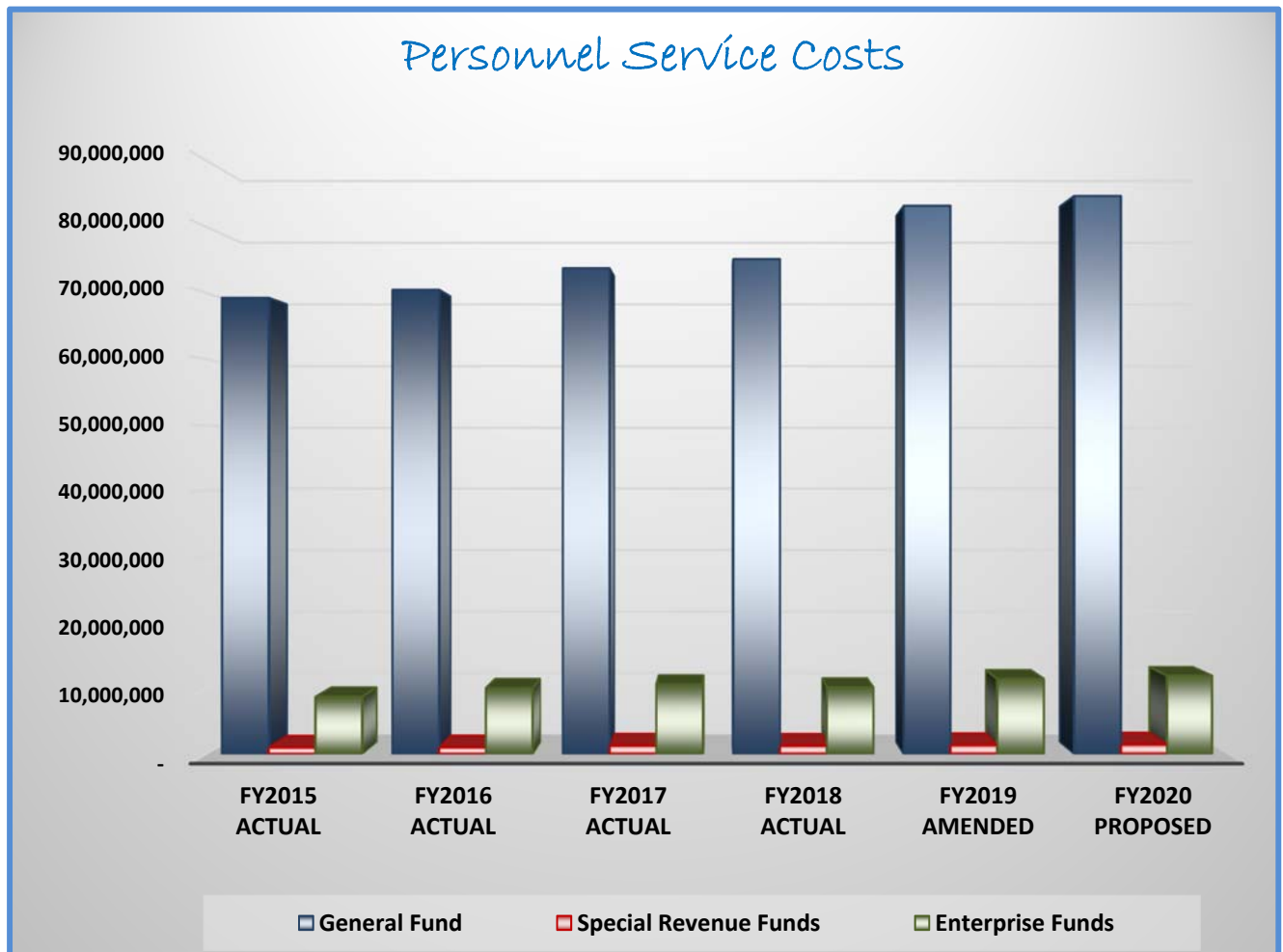
CITY OF PLANTATION

BUDGET SUMMARY

The city-operated Employee Health and Wellness Center (EHWC) continues to offer improved health and wellness for participants, while redirecting costs away from health insurance claims and pharmaceutical costs. Since its inception in 2011, the EHWC has resulted in more than \$6.1 million in cost avoidance by the City for related costs. The budget also continues the employee contribution to their medical benefits started in FY2012, which will generate an additional \$1.9 million to offset cost in the medical plan.

The City has secured the services of Service Planning Corporation as insurance broker and benefitted from their expertise in negotiating renewal rates for the healthcare providers and continuing the City's trend of providing quality, affordable health care options to employees at a cost below the 10% to 15% market rates.

To achieve salary savings departments are encouraged to leave vacant positions vacant as long as possible, streamline duties when able and utilize will-call personnel staff if necessary, as long as doing so does not adversely affect or interrupt operations.



CITY OF PLANTATION

BUDGET SUMMARY

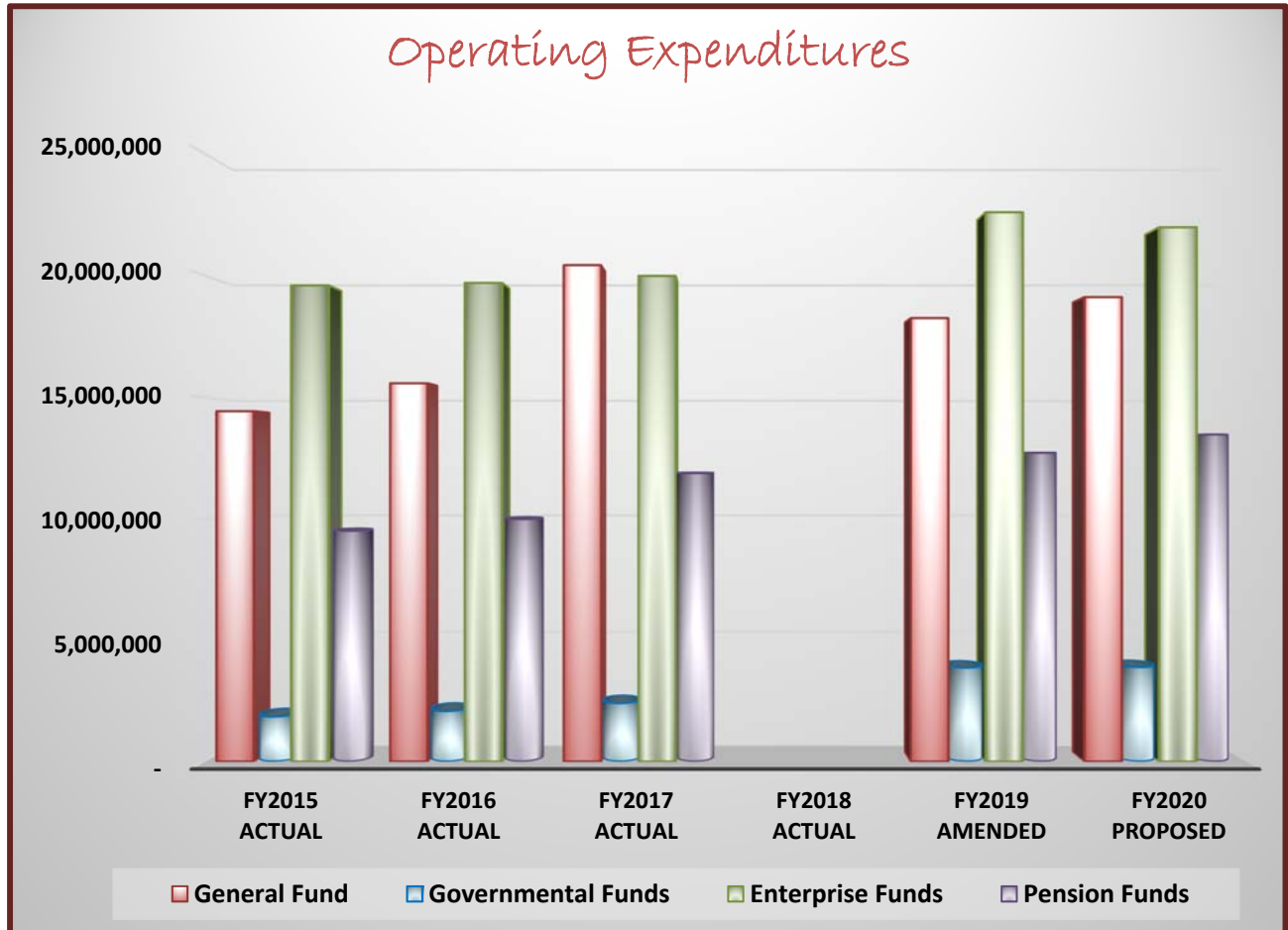
Operating Expenditures

Citywide operating expenditures/expenses for fiscal year 2020 total \$58,508,751; which is an increase of \$1,008,020 or 1.8%, from fiscal year 2019.

- ✚ Operating expenditures in the General Fund total \$19,107,154 which is an increase of \$856,820 or 4.7% when compared to fiscal year 2019. Directors were instructed by Administration to keep increases in operations to less or equal to 2.5% (CPI). Directors were able to reach their target; however, other items out of their control such as risk management uninsured liabilities and insurance premiums, and the addition of several new programs in the areas of Economic Development, Parks and Recreation and the Police Department brought operations up an additional 2.2% above the desired target rate. It is anticipated the benefits derived from these new programs will far outweigh their minimal cost.
- ✚ Operating expenditures in the Special Districts, Special Revenue and Capital Project Funds experienced a combined increase of \$21,758 or 0.6% when compared to their FY2019 amended budgets. This increase is primarily in the Road and Traffic Control Fund to fund the repaving program.
- ✚ Enterprise Funds experienced a decrease in the operating expenses in the amount of \$616,467 or 2.7%. This decrease is primarily in the Series 2013 Utility System Revenue Note Construction Fund due to the completion of the projects budgeted in this fund and its depreciation cost in the fund.
- ✚ Pension Funds operating expenditures increased \$745,609 or 5.9%. This increase is primarily in the General Employee Pension Fund which experienced increases in costs related to retiree benefits, consultant fees, legal and banking fees.

CITY OF PLANTATION

BUDGET SUMMARY



Capital Outlay

Capital expenditures include money spent to acquire, construct, or upgrade physical assets such as buildings, infrastructure, machinery/equipment and land. In the annual budget this includes both capital outlay and projects.

The proposed capital budget for FY2020 is \$52,323,533 which is an increase of \$5,549,451 or 11.9% over FY2019. This increase is due to the scheduled capital improvements projects in the 2017 Ad Valorem Bond Construction Fund.

CITY OF PLANTATION

BUDGET SUMMARY

Following is a breakdown of the significant capital items included in the FY2020 budget:

- ✚ The General Fund budget for capital outlay in fiscal year 2020 is \$5,081,294. This includes improvements to maintain technology infrastructure, machinery and equipment:
 - *City Clerk Department* requested a Document Scanning Program and Platform which will scan documents from the City Clerk's system and make readily available to residents and for transparency of board/committee meetings.
 - *Information Technology Department* requested capital items include new applications and servers such as Domain Controllers that control all aspects of Active Directory including: user security, access, DNS, inter-domain communications, and GPO's; refresh of Cisco devices at end-of-life so that the City continue to provide stable, secure, encrypted access for all users and to keep up with FDLE mandates regarding Criminal Justice Information (CJI); refresh Virtual Environment Host Servers which consists of 15 Drives for VxRail and 8 Host Servers for UCS to keep up-to-date on current processors and memory needed to run applications; Email Encryption Software which will allow for the secure and encrypted transfers of email for HIPAA, CJIS, Financial, and/or Human Resources confidential or classified data within and outside of the network; and upgrade of the Great Plains Dynamics 2015 which is coming to end-of-life and in order to maintain tax tables and year-end cycles, this program must upgrade to the latest version.
 - *Planning and Zoning Department* requested eImpact Software which is the premier solution for organizations to tell their story with data. There are four types of reports: City Overview, Workforce Profile, District Fact Sheet, and Real Estate and Housing. They feature data on jobs, economy, households, income, real estate, consumer segment and can be used for business recruitment, workforce development, setting police and more. Besides, the department is requesting a Business Portal Software which will guide applicants through the permitting process and reduces staff time spent on Q&A. Open counter builds tools for local governments that help them streamline service delivery to residents.
 - *Central Services-Crafts Department* requested one (1) Ford F-350 Utility Bed to replace a utility body work truck over 10 years old and over 100,000 miles.
 - *Central Services-Facilities Maintenance* requested to fund the City's air conditioning preemptive replacement program. This program allows for more efficient maintenance and replacement of air condition units citywide and ensures that the City has the funds to replace the units that were not expected to be replaced.

CITY OF PLANTATION

BUDGET SUMMARY

- *Police Department* requested capital items include twenty-six (26) marked patrol vehicles and accessories to replace vehicles that are 7 to 10 years old with high mileage and idle hours; five (5) Motorola portable police radios encrypted; twenty (20) Taser guns for new hires and to replace old/worn out units; and four (4) Stalker radar/laser to replace old devices.
- *Fire and Fire/Rescue Departments* requested capital items include two (2) staff emergency response vehicles; four (4) battery power ventilator fans on the apparatus for response for fire calls; four (4) thermal imaging cameras used to detect excessive heat in fires; two (2) gas meter with charger to use on emergency calls to detect gases hazardous or toxic to human life; replace lighting in fire stations with LED lights; six (6) extractors and dry cleaning for protective gear; thirty (30) protective gear sets; two (2) hydraulic response equipment; twenty-eight (28) ballistic vests; one (1) power load system and stretcher for rescue truck; one (1) dive rescue equipment which consists of dry suit and communication system; one (1) ByoPlanet disinfectant to maximize the ability to disinfect stations and apparatus from contaminants; one (1) Smart Board for training center; upgrade access control to current system; anti-slip floor protection for remaining stations; repaving of remaining parking lots; fire station #4 roof replacement; and capital improvements in various stations.
- *Building Department* is requesting two (2) vehicles to replace two 10 year (100,000 miles) inefficient and costly to maintain vehicles.
- *Public Works Department* requested capital items include replacing one (1) F-350 crew cab pick-up truck; two (2) Scag 52-inch deck Tiger lawn mowers; two (2) Scag 61-inch Tiger lawn mower; and replacement of fuel station's Sentry Gold Fuel Dispensing hardware and software.
- *Resource Recovery Department* is requesting one (1) Beast Chipper to replace the 2001 aging one. This is a vital piece of equipment that is the center point of the program for turning tree trimmings into mulch.
- *Landscaping Department* is requesting to replace one (1) one (1) F-250 Crew cab pickup truck to replace a vehicle that has over 144,805 miles; one (1) Crapple truck to replace a chipper truck #69 and one 18" chipper; and one (1) F-550 Bucket truck to replace truck #219 which is 11 years old with 34,401 hours and 39,941 miles.

CITY OF PLANTATION

BUDGET SUMMARY

- *Parks Department* requested capital items include one (1) F-150 Super Cab XL or equivalent and one (1) F-250 Super Crew Cab XL 4 doors heavy duty pickup truck or equivalent to replace vehicles that have exceeded 10 years or 100,000 miles. Shade structures for the playgrounds and bleachers which is needed to protect the users from UV light and also provides significant protection to the playground equipment. Lighting Prediction/Detection System which is safety equipment for the parks system to alert patrons of potential safety conditions. Playground equipment replacement in various parks; twelve (12) golf carts replacement which are used as light duty maintenance vehicles for parks operations; one (1) Portable Light Tower that provides light to areas at events that are underlit. Asphalt parking lots and walkways in various facilities are needed. Replacement and upgrades to safety surfacing for playgrounds and exercise areas are needed to maintain the safety standards while providing required access; repair and installation of curbing/concrete border at various parks to prevent vehicular traffic entering undesignated areas such as playground structures and exercise stations; and various improvements at Central Park.
 - *Recreation Department* requested capital items that include kitchen equipment for various community centers; one (1) solar and battery powered message board sign and trailer to be used to convey important information to patrons; security cameras in the following community centers: Jim Ward, Volunteer Park, and Deicke Auditorium.
 - *Tennis Department* needs to replace the sprinkler system pump to ensure uninterrupted water service to the courts; replace of one (1) golf cart used as light duty maintenance vehicle; and replacement of six (6) water fountains.
 - *Aquatics Department* capital includes the replacement of one (1) pressure washer; and replacement of pool #1 lighting and gutters with LED lights.
 - *Equestrian Department* capital budget includes the replacement of the existing sunshade canopies over bleachers and around the arena; replace one (1) golf cart used as light duty maintenance vehicle; ring maintenance and fence replacement due to the heavy use of the rings by exhibitors over the years.
- ✚ Special District Funds total projected capital outlay is \$300,000. *The Plantation Midtown District* include of pedestrian and vehicle connectivity (Broward crossing) project. This project will initiate a small area design study and begin the implementation of safe pedestrian and vehicle connectivity in Midtown by crossing the large physical barrier between the north and the south sides of Broward Boulevard at the Westfield Mall. SW 78th. Avenue realignment

CITY OF PLANTATION

BUDGET SUMMARY

and enhancement located between SW 10th. Street and Peters Road. Perimeter Road improvements to create better traffic flow and safe pedestrian access in coordination with Westfield Mall.

- ✚ Special Revenue Funds total projected capital outlay is \$116,500.
 - *Road and Traffic Control Fund* budget includes one (1) crew cab truck to replace truck #170 which is 14 years-old with over 103,841 miles; one (1) walk behind street saw for cutting out asphalt repairs in the roadway and to eventually replace the existing saw purchased in 2013; one (1) dustless blaster needed to remove stripping from roadways, removing graffiti, stripping paint from trailers, walls, etc.

- ✚ Capital Project Funds projected capital outlay amounts to \$39,539,939 and is allocated as follows:
 - *The CRA Construction Fund* capital outlay of \$200,000 is allocated to construct pedestrian amenities such as sidewalk benches, bike racks and trash receptacles along State Road 7, installation of lighting fixtures at 5 of the busiest bus shelters, and construct a new Gateway monument sign in the district's W. Sunrise Blvd. intersection between North State Road 7 and NW 47th. Avenue.
 - *2017 Ad Valorem Bond Construction Fund* total capital outlay in FY2020 is \$39,339,939. The Ad Valorem Bond projects are funded by the \$60 million Ad Valorem Bond and are allocated as follows: \$9.4 million in Public Safety, \$12.8 million in Parks and Recreation, and \$16.9 million in Public Works/Stormwater projects.
 - ✓ *Public Safety - \$9,487,239*
 - Police training center/gun range
 - Fire Station #1 replacement
 - Fire Station #2 building additions
 - Fire Station #5 building additions
 - ✓ *Parks and Recreation - \$18,881,944*
 - Pine Island Park improvements
 - Pop Travers Fields building improvements
 - Central Park multi-purpose building replacement
 - MURT Trail improvements
 - North Acres Park improvements

CITY OF PLANTATION

BUDGET SUMMARY

- ✓ *Public Works/Stormwater - \$16,970,756*
 - Public Works Grounds Maintenance building improvements
 - Public Works Craft Shop building improvements
 - Roadway resurfacing projects
 - Neighborhood street lighting projects
 - Stormwater system rehabilitation at the following locations:
 - Historic District
 - Park East
 - Plantation Golf Estates
 - Plantation Isles & Harbor
 - El Dorado
 - Royal Palm

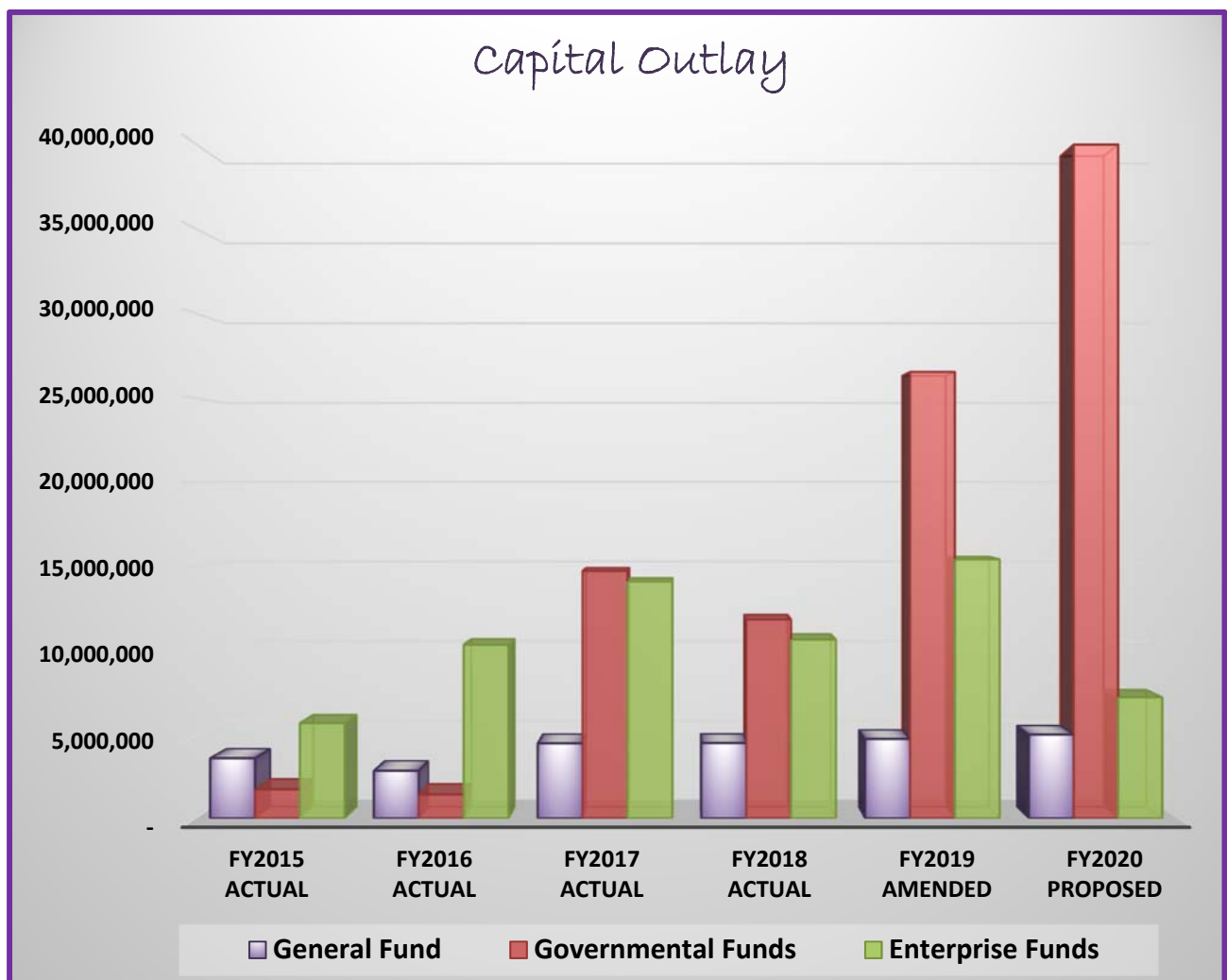
✚ Enterprise Funds proposed capital outlay totals \$7,285,800

- Utility Funds capital improvements and operating capital total \$6,820,800. Most of these capital items/projects are budgeted in the Operations and Maintenance Fund.
 - ✓ *Water and Wastewater* operating capital amounts to \$4,184,200. Included in this number is the CWTP/EWTP membrane replacement; two (2) central WTP high service pumps; the Central and East WTP CCTV System upgrade; replacement of three (3) vehicles; East WTP membrane clean-in-place tank; water plant pumps and equipment; WTP storage tank interior re-coating; East WTP deep injection well MIT; generator building diesel tank replacement; computer replacement (lease); 18 ton boom truck replacement; 600 punt forklift; replacement of master pump station valve actuator; regional WWTP deep injection well generator, roof fan replacement, pumps and equipment; lift station pumps and equipment; replacement of the following items at the Regional WWTP: pressure washer, sludge conveyor belt, west waste gas burner, headworks valve, secondary clarifier manhole and roof replacement at the administration and solids building.
 - ✓ *Repair and Replacement* capital outlay amounts to \$2,636,600. The significant capital projects proposed are rehabilitation of water mains, rehabilitation of lift stations throughout the City, and the replacement of lift stations #3 and #73.

CITY OF PLANTATION

BUDGET SUMMARY

- Plantation Preserve Golf Course Fund operating capital is \$755,499. Included in this amount is the replacement of an air conditioning unit in the clubhouse; kitchen equipment; a range ball picker; the replacement of the golf carts fleet to avoid expensive repairs and maintenance; the replacement of the GPS units with Visage units; an irrigation pump; a Toro Triplex Greens mower unit; a carryall work cart; and a sand pro bunker rake.



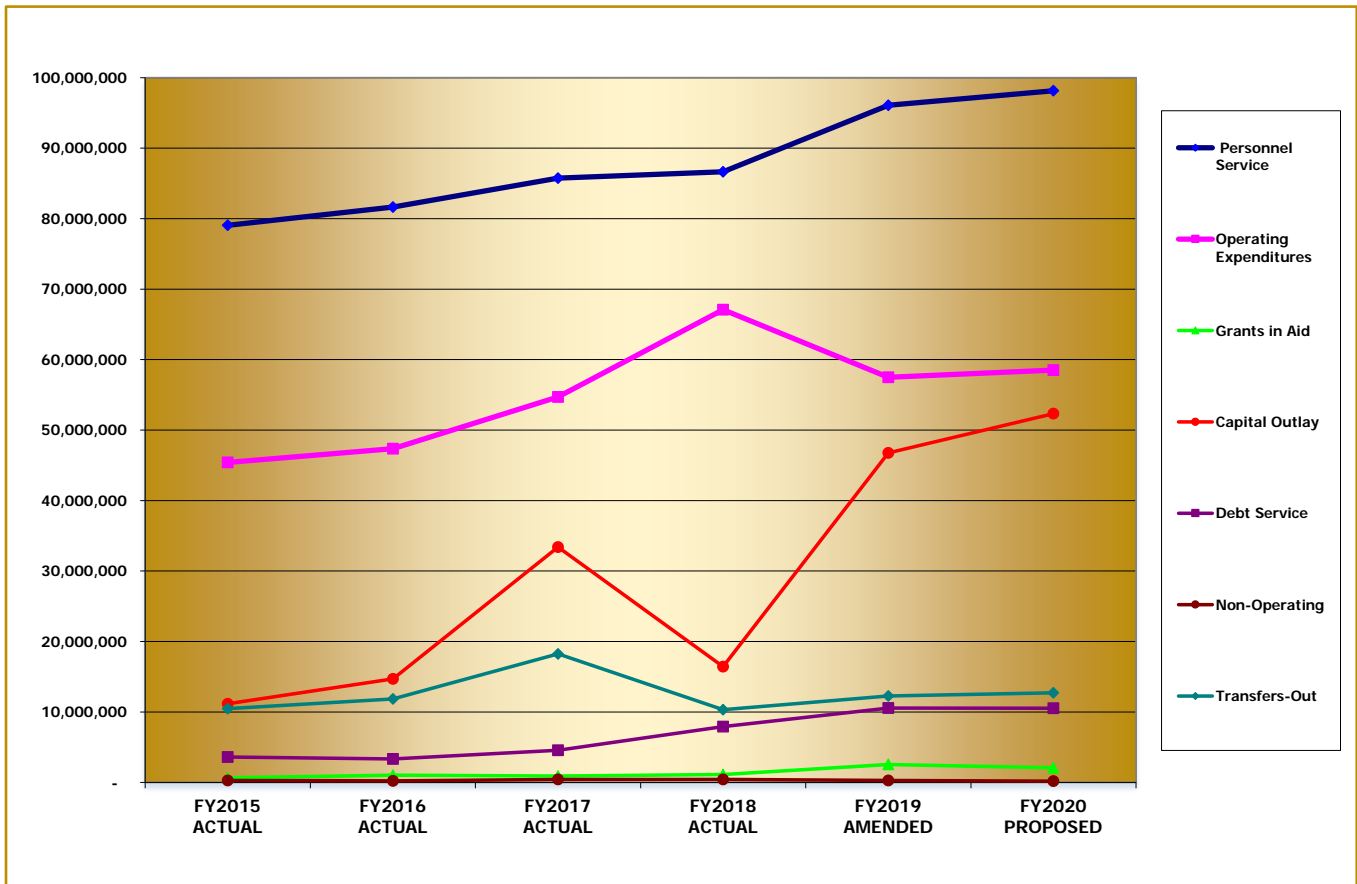


CITY OF PLANTATION

ALL FUNDS
FY2015 - 2020

EXPENDITURES SUMMARY & TRENDS

CATEGORY	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 AMENDED BUDGET	FY2020 PROPOSED BUDGET	% OF TOTAL BUDGET	" +/- " FROM PRIOR YR.	" +/- " FROM FY 2015
<i>Personnel Services</i>	79,055,131	81,656,899	85,743,392	86,656,571	96,096,855	98,147,298	41.9%	2.1%	24.2%
<i>Operating Expenditures</i>	45,405,734	47,369,869	54,705,657	67,081,757	57,500,731	58,508,751	25.0%	1.8%	28.9%
<i>Grants in Aid</i>	653,241	1,024,189	910,502	1,128,173	2,542,076	2,082,703	0.9%	-18.1%	218.8%
<i>Capital Outlay</i>	11,162,568	14,688,866	33,385,888	16,427,208	46,774,082	52,323,533	22.3%	11.9%	368.7%
<i>Debt Service</i>	3,589,488	3,330,794	4,555,189	7,910,355	10,549,405	10,525,317	4.5%	-0.2%	193.2%
<i>Non-Operating</i>	274,694	222,078	422,811	420,557	276,960	177,000	0.1%	-36.1%	-35.6%
<i>Interfund Transfers-Out</i>	10,477,566	11,837,149	18,239,774	10,321,192	12,263,717	12,700,937	5.4%	3.6%	21.2%
TOTAL EXPENDITURES	150,618,421	160,129,845	197,963,213	189,945,813	226,003,826	234,465,539	100.0%	3.7%	55.7%





CITY OF PLANTATION

MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY FUND AND DEPARTMENT FY 2016 - 2020

Fund/Department	2015-2016		2016-2017		2017-2018		2018-2019		2019-2020		Incr/Decr Prior Year	
	Actual		Actual		Actual		Adopted		Proposed		Prior Year	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
General Fund												
General Services Departments												
Office of the Mayor/Administration	9	1	9	1	10	1	12	1	11	1	-1	0
Risk Management	2	0	2	0	2	0	0	0	0	0	0	0
City Clerk	7	0	7	1	7	1	7	1	7	1	0	0
Financial Services	16	3	17	1	17	1	17	1	17	1	0	0
Information Technology	17	0	20	0	19	0	19	0	18	0	-1	0
Human Resources	8	2	8	2	8	2	8	2	8	2	0	0
Planning, Zoning and Economic Dev	9	0	12	0	12	0	12	0	13	0	1	0
Design, Landscape and Const Mgmt.	6	0	0	0	0	0	0	0	0	0	0	0
Central Services-Crafts	13	0	13	0	13	0	13	0	13	0	0	0
Central Services-Facilities Maintenance	6	3	7	2	7	2	7	2	7	2	0	0
Protective Services Departments												
Police	261	11	265	11	267	11	267	11	270	17	3	6
Fire	19	1	21	0	22	0	23	0	23	1	0	1
Fire/Rescue	57	4	56	4	68	8	68	8	68	8	0	0
Building	24	0	24	0	25	0	28	0	29	0	1	0
Transportation & Environmental Services Departments												
Engineering	6	0	8	0	8	0	8	0	10	0	2	0
Public Works	70	6	69	6	69	6	69	6	70	6	1	0
Landscaping	16	0	17	0	17	0	17	0	17	0	0	0
Recreation & Cultural Services Departments												
Library	9	4	9	4	9	3	9	3	9	3	0	0
Historical Museum	1	1	1	1	1	1	1	1	1	1	0	0
Parks and Recreation	84	109	83	111	84	109	0	0	0	0	0	0
Parks	0	0	0	0	0	0	49	13	50	13	1	0
Recreation	0	0	0	0	0	0	36	97	35	98	-1	1
Tennis Center	3	7	3	7	3	7	3	7	3	7	0	0
Aquatics Complex	4	35	4	36	4	36	4	36	4	36	0	0
Equestrian Center	1	2	2	0	1	2	2	0	2	1	0	1
Total-General Fund	648	189	657	187	673	190	679	189	685	198	6	9
All Other Funds												
Community Redevelopment Agency	1	1	1	0	1	0	1	0	1	0	0	0
Road and Traffic Control	6	0	7	0	9	0	9	0	9	0	0	0
Community Development Block Grant	1	0	1	0	0	0	0	0	1	0	1	0
Water and Wastewater Services	98	7	100	7	100	7	104	5	110	5	6	0
Stormwater Utility	3	0	3	0	4	0	4	0	4	0	0	0
Total-All Other Funds	109	8	112	7	114	7	118	5	125	5	7	0
Total-All Personnel												
2015-2016		2016-2017		2017-2018		2018-2019		2019-2020		Incr/Decr		
FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	
757	197	769	194	787	197	797	194	810	203	13	9	



CITY OF PLANTATION

CAPITAL ITEM DETAIL BY FUND AND TYPE FY 2019 - 2020

Fund/Department	Buildings	Improvements	Machinery & Equipment	Books, Visual & Audio Aids	Total
<u>GENERAL FUND</u>					
City Clerk	-	-	26,250	-	26,250
Information Technology	-	-	390,500	-	390,500
Planning, Zoning and Econ Dev.	-	-	46,000	-	46,000
Central Services - Crafts	-	-	34,000	-	34,000
Central Services - Facilities Maintenance	-	-	150,000	-	150,000
Police	-	-	958,800	-	958,800
Fire	-	678,272	299,800	-	978,072
Fire/Rescue	-	-	249,540	-	249,540
Building	-	-	60,000	-	60,000
Public Works	-	-	89,000	-	89,000
Resource Recovery	-	-	555,532	-	555,532
Landscaping	-	-	319,000	-	319,000
Library	-	-	-	27,000	27,000
Parks	-	760,000	286,500	-	1,046,500
Recreation	-	-	54,600	-	54,600
Tennis Center	-	-	71,000	-	71,000
Aquatics Complex	-	-	16,000	-	16,000
Equestrian Center	-	-	9,500	-	9,500
Total General Fund	-	1,438,272	3,616,022	27,000	5,081,294
<u>SPECIAL DISTRICT FUNDS</u>					
Plantation Midtown Dev District Const	-	300,000	-	-	300,000
Total Special District Funds	-	300,000	-	-	300,000
<u>SPECIAL REVENUE FUNDS</u>					
Library Board	-	-	-	31,500	31,500
Road and Traffic Control	-	-	85,000	-	85,000
Total Special Revenue Funds	-	-	85,000	31,500	116,500
<u>CAPITAL PROJECT FUNDS</u>					
2017 Ad Valorem Bond Construction	17,728,054	21,611,885	-	-	39,339,939
Comm Redev Agency Construction	-	200,000	-	-	200,000
Total Capital Project Funds	17,728,054	21,811,885	-	-	39,539,939
<u>ENTERPRISE FUNDS</u>					
Plantation Preserve Golf Course					
Administration	-	-	12,000	-	12,000
Food/Beverage	-	-	12,500	-	12,500
Pro Shop	-	-	359,000	-	359,000
Maintenance	-	-	81,500	-	81,500
Utilities Funds:					
Water	-	1,160,000	592,800	-	1,752,800
Wastewater	-	1,460,000	971,400	-	2,431,400
Repair & Replacement	-	2,636,600	-	-	2,636,600
Total Enterprise Funds	-	5,256,600	2,029,200	-	7,285,800
TOTAL CAPITAL-ALL FUNDS	\$ 17,728,054	\$ 28,806,757	\$ 5,730,222	\$ 58,500	\$ 52,323,533



CITY OF PLANTATION

GENERAL FUND FY 2019 - 2020

BUDGET STATEMENT

<u>REVENUE</u>	<u>Proposed Budget</u>	<u>Prior Year Amended Budget</u>
<i>Ad Valorem Operating: 5.8000 Mills</i>	\$ 54,729,428	\$ 52,226,652
<i>Utility Service Taxes</i>	7,710,000	7,662,088
<i>Other General Taxes</i>	4,255,000	4,231,000
<i>Permits, Fees & Special Assessments</i>	13,506,200	13,333,362
<i>Intergovernmental</i>	10,671,030	10,063,538
<i>Charges for Services</i>	15,267,635	15,181,276
<i>Fines & Forfeitures</i>	924,500	899,650
<i>Miscellaneous Revenue</i>	2,127,004	2,056,057
<i>Other Financing Sources</i>	121,550	249,020
<i>Non Operating Transfers-In</i>	3,408,860	3,266,686
<i>Appropriated Fund Balance</i>	-	880,060
Total Revenue	\$ 112,721,207	\$ 110,049,389
<u>EXPENDITURES</u>		
<i>Personnel Services</i>	\$ 84,697,683	\$ 83,225,588
<i>Operating Expenditures</i>	19,107,154	18,250,334
<i>Grants and Aids</i>	908,130	828,541
<i>Capital</i>	5,081,294	4,816,227
<i>Debt Service</i>	1,210,298	1,212,051
<i>Non Operating Transfers-Out</i>	1,716,648	1,716,648
Total Expenditures	\$ 112,721,207	\$ 110,049,389
Total Revenue, Expenditures and Other Sources	\$ -	\$ -

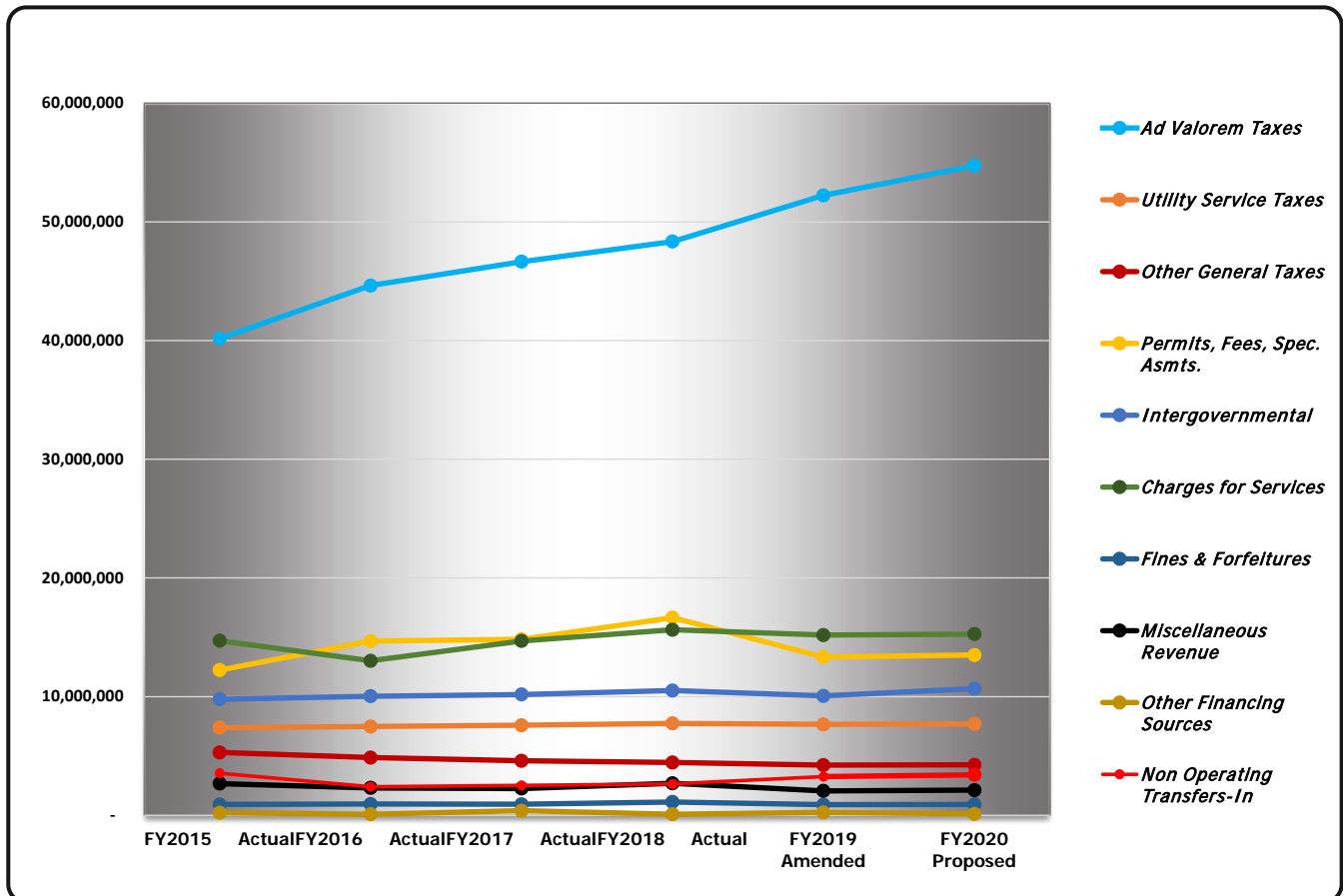


CITY OF PLANTATION

GENERAL FUND FY 2015 - 2020

REVENUE TREND

REVENUE CATEGORY	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 AMENDED BUDGET	FY2020 PROPOSED BUDGET	% OF TOTAL BUDGET	"+" / "-" FROM PRIOR YR	"+" / "-" FROM FY 2015
<i>Ad Valorem Taxes</i>	40,165,716	44,628,669	46,641,484	48,338,226	52,226,652	54,729,428	48.6%	4.8%	36.3%
<i>Utility Service Taxes</i>	7,380,459	7,484,103	7,585,499	7,743,310	7,662,088	7,710,000	6.8%	0.6%	4.5%
<i>Other General Taxes</i>	5,301,865	4,863,942	4,593,358	4,454,520	4,231,000	4,255,000	3.8%	0.6%	-19.7%
<i>Permits, Fees, Spec. Asmts.</i>	12,234,888	14,681,767	14,820,387	16,653,279	13,333,362	13,506,200	12.0%	1.3%	10.4%
<i>Intergovernmental</i>	9,778,425	10,037,486	10,178,454	10,509,776	10,063,538	10,671,030	9.5%	6.0%	9.1%
<i>Charges for Services</i>	14,707,559	13,023,345	14,687,527	15,636,939	15,181,276	15,267,635	13.5%	0.6%	3.8%
<i>Fines & Forfeitures</i>	909,820	951,087	930,251	1,120,803	899,650	924,500	0.8%	2.8%	1.6%
<i>Miscellaneous Revenue</i>	2,677,168	2,312,135	2,260,102	2,699,690	2,056,057	2,127,004	1.9%	3.5%	-20.6%
<i>Other Financing Sources</i>	220,403	93,194	394,276	89,795	249,020	121,550	0.1%	-51.2%	-44.9%
<i>Non Op Transfers-In</i>	3,547,742	2,408,587	2,529,015	2,655,466	3,266,686	3,408,860	3.0%	4.4%	-3.9%
<i>Appropriated Fund Balance</i>	-	-	-	-	880,060	-	0.0%	-100.0%	0.0%
TOTAL REVENUE	96,924,045	100,484,314	104,620,354	109,901,804	110,049,389	112,721,207	100.00%	2.4%	16.3%



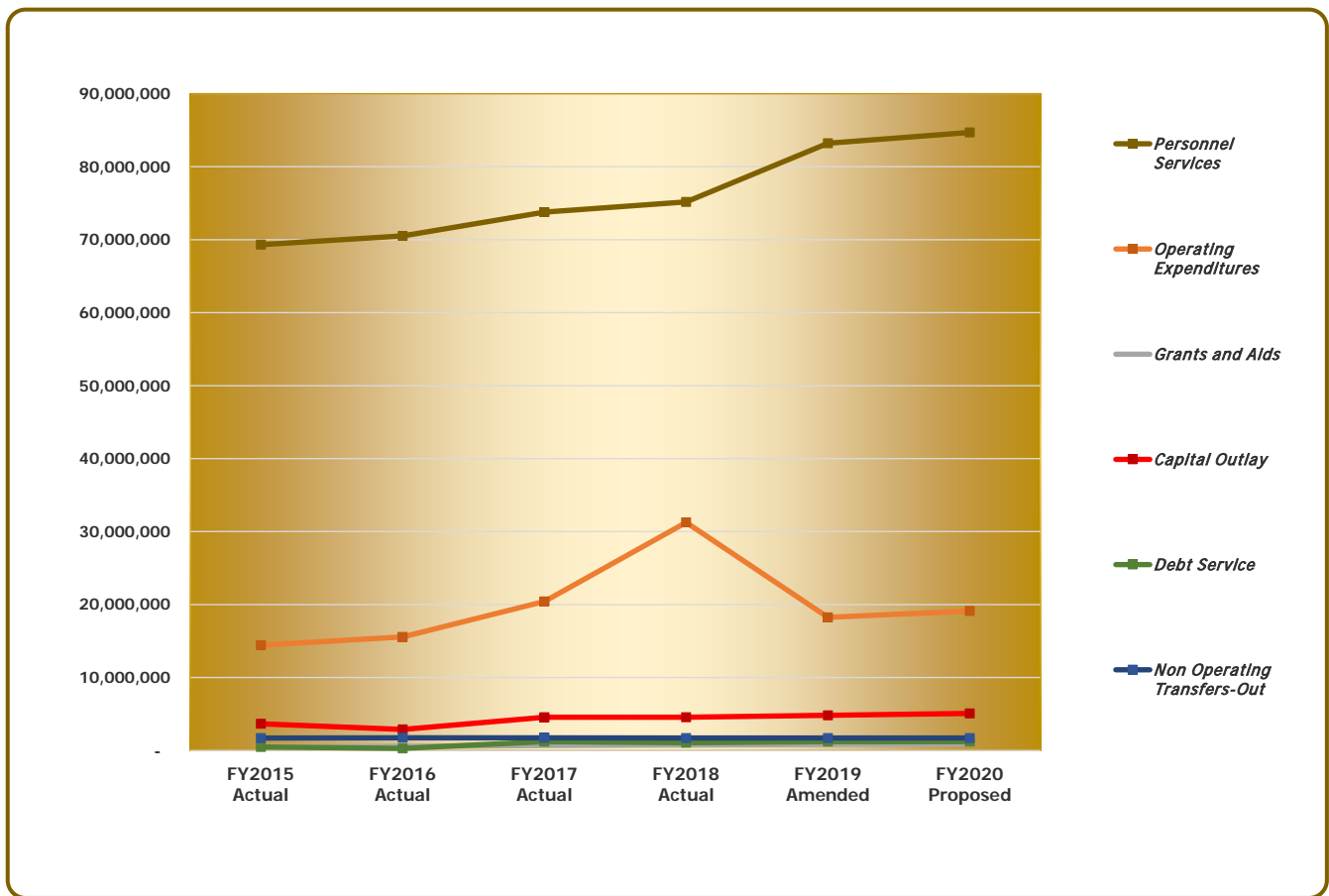


CITY OF PLANTATION

GENERAL FUND FY 2015 - 2020

EXPENDITURES TREND

EXPENDITURE CATEGORY	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 AMENDED BUDGET	FY2020 PROPOSED BUDGET	% OF TOTAL BUDGET	"+/-" FROM PRIOR YR	"+/-" FROM FY 2015
<i>Personnel Services</i>	69,312,867	70,531,650	73,785,277	75,163,662	83,225,588	84,697,683	75.1%	1.8%	22.2%
<i>Operating Expenditures</i>	14,435,568	15,579,560	20,419,900	31,252,978	18,250,334	19,107,154	17.0%	4.7%	32.4%
<i>Grants and Aids</i>	527,385	573,665	675,843	737,465	828,541	908,130	0.8%	9.6%	72.2%
<i>Capital Outlay</i>	3,649,001	2,885,219	4,556,704	4,573,407	4,816,227	5,081,294	4.5%	5.5%	39.3%
<i>Debt Service</i>	479,845	288,584	1,203,248	1,073,777	1,212,051	1,210,298	1.1%	-0.1%	152.2%
<i>Non Op Transfers-Out</i>	1,716,899	1,740,275	1,738,293	1,716,648	1,716,648	1,716,648	1.5%	0.0%	0.0%
TOTAL REVENUE	90,121,566	91,598,954	102,379,264	114,517,936	110,049,389	112,721,207	100.0%	2.4%	25.1%





CITY OF PLANTATION

GENERAL FUND FY 2019 - 2020

DEPARTMENT EXPENDITURES BY FUNCTION & ACTIVITY

	Personal Services	Operating Expenditures	Grants In Aid	Capital	Debt Service	Transfers Out	Total	% of Total	Prior Year Amended	% Incr/Decr Prior Year
General Government Departments										
Office of Mayor/Admin & Risk Mgr	\$ 1,173,927	\$ 227,620	\$ -	\$ -	\$ -	\$ -	\$ 1,401,547	1.2%	\$ 1,393,611	0.6%
Risk Management	-	-	-	-	-	-	-	0.0%	1,506,222	-100.0%
City Clerk	671,037	48,431	-	26,250	-	-	745,718	0.7%	703,581	6.0%
Municipal Elections	-	3,000	-	-	-	-	3,000	0.0%	33,900	-91.2%
Financial Services	1,415,526	282,008	-	-	-	-	1,697,534	1.5%	1,643,627	3.3%
Information Technology	2,109,334	1,266,448	-	390,500	197,833	-	3,964,115	3.5%	4,281,320	-7.4%
Human Resources	968,563	335,737	-	-	-	-	1,304,300	1.2%	1,341,882	-2.8%
Planning, Zoning	1,523,290	392,417	-	46,000	-	-	1,961,707	1.7%	1,605,959	22.2%
Crafts	1,237,846	13,278	-	34,000	-	-	1,285,124	1.1%	1,244,335	3.3%
Facilities Maintenance	484,024	1,369,986	-	150,000	-	-	2,004,010	1.8%	1,553,516	29.0%
Cost Recovery	-	103,500	-	-	-	-	103,500	0.1%	103,500	0.0%
Other General Government	1,362,870	2,391,368	908,130	-	-	-	4,662,368	4.1%	2,750,398	69.5%
Post Employment Benefits	1,400,000	-	-	-	-	-	1,400,000	1.2%	1,400,000	0.0%
Public Safety Departments										
Police	39,301,595	2,062,725	-	958,800	1,012,465	-	43,335,585	38.4%	42,308,013	2.4%
Fire	2,935,079	2,038,351	-	978,072	-	-	5,951,502	5.3%	5,447,193	9.3%
Fire Rescue	9,717,018	508,892	-	249,540	-	-	10,475,450	9.3%	10,617,792	-1.3%
Building	2,885,316	78,609	-	60,000	-	-	3,023,925	2.7%	2,910,942	3.9%
Transportation & Physical Environment Departments										
Engineering	1,054,256	59,071	-	-	-	-	1,113,327	1.0%	941,824	18.2%
Public Works	4,894,706	1,214,569	-	89,000	-	-	6,198,275	5.5%	6,314,791	-1.8%
Resource Recovery	1,570	4,062,098	-	555,532	-	-	4,619,200	4.1%	4,011,082	15.2%
Landscaping	1,442,485	140,515	-	319,000	-	-	1,902,000	1.7%	1,691,003	12.5%
Culture & Recreation Departments										
Library	939,216	33,727	-	27,000	-	-	999,943	0.9%	1,003,957	-0.4%
Historical Museum	85,767	9,962	-	-	-	-	95,729	0.1%	104,393	-8.3%
Parks	3,932,221	1,113,328	-	1,046,500	-	-	6,092,049	5.4%	5,773,367	5.5%
Recreation	3,615,680	791,442	-	54,600	-	-	4,461,722	4.0%	4,795,958	-7.0%
Tennis Center	351,954	76,170	-	71,000	-	-	499,124	0.4%	565,114	-11.7%
Aquatics Complex	1,008,712	388,133	-	16,000	-	-	1,412,845	1.3%	1,909,216	-26.0%
Equestrian Center	185,691	95,769	-	9,500	-	-	290,960	0.3%	376,245	-22.7%
Non Operating Transfers-Out						1,716,648	1,716,648	1.5%	1,716,648	0.0%
TOTAL	\$84,697,683	\$19,107,154	\$908,130	\$5,081,294	\$1,210,298	\$1,716,648	\$112,721,207	100.0%	\$110,049,389	2.4%
Percent of Total	75.1%	17.0%	0.8%	4.5%	1.1%	1.5%	100.0%			

